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June 30, 2022

Via Overnight Mail, Electronic Mail and CDRS

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Re: *United States of America and Louisiana Department of Environmental Quality v.
Cabot Corporation, Case # 6:13-cv-03095 Consent Decree – Force Majeure*

Dear Sir / Madam:

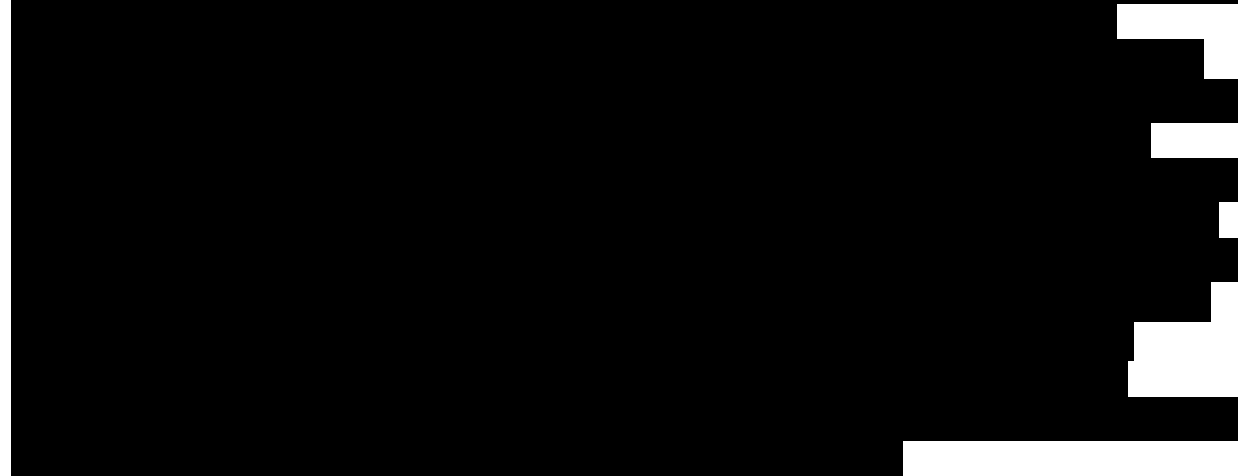
On behalf of Cabot Corporation, please accept this submission as an update to Cabot's Notice of Force Majeure dated December 7, 2021 relating to its Ville Platte, Louisiana facility. Cabot's Notice of Force Majeure identified a delay in compliance with obligations

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under the above-referenced Consent Decree to install and Continuously Operate a Wet Flue Gas Desulfurization system (“WFGD”) for SO₂ and PM control and Selective Catalytic Reduction (“SCR”) for NO_x control for each Process System at the Ville Platte facility by December 31, 2022 (collectively, the “Control Project”). As set forth in the Consent Decree, Cabot is undertaking the Control Project in conjunction with the installation of a cogeneration project at the Ville Platte facility. The cogeneration project is operationally interrelated with the Control Project and includes the construction of an expanded substation and interconnection with the electric transmission system owned and operated by Cleco Power, LLC (“Cleco”).

Over the past several months, Cabot has continued to work diligently with Cleco and with Cabot’s selected engineering, procurement, and construction contractor (“EPC Contractor”) to accelerate Control Project timelines and to minimize delays. At this time, Cabot anticipates that startup of the Control Project and initial shakedown will occur in the second quarter of 2024. As explained in Cabot’s Notice of Force Majeure, the Control Project delay is caused by severe shortages in labor and contractor availability and delays in equipment lead times for the Cleco interconnection project. To the extent possible, Cabot has internalized project functions and accelerated performance timelines by the EPC Contractor and Cleco.

As a supplement to its Notice of Force Majeure, Cabot is submitting with this letter two documents that support its estimate of the delay in Control Project completion.



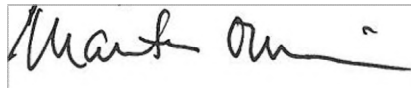
The delays described herein constitute circumstances beyond Cabot’s control, because they are indicative of widespread factors affecting the EPC Contractor, Cleco, and its suppliers. Cabot has taken and will continue to take all appropriate measures to mitigate the effects of the delay, including through continuing efforts with the EPC Contractor and Cleco to accelerate performance, dedication of additional internal resources, internalizing project functions where appropriate, and facilitating accelerated timeframes wherever possible. Moreover, the anticipated delays in performance are not related to unanticipated or increased costs or expenses associated with Cabot’s performance under the Consent Decree; indeed, Cabot has already expended significant additional resources to address these unanticipated developments, including

the dedication of additional project management personnel and financial commitments to accelerate long lead time items where possible.

Please note that Cabot has designated portions of this letter, and its attachments, as Confidential Business Information subject to protection under 40 C.F.R. Part 2 and La R.S. 30:2030 and Title 33, Section 501 et. seq. of the Louisiana Code. The confidential information is commercial and financial information that would tend to cause substantial harm to Cabot's competitive position if disclosed to the public. Accordingly, the confidential information is redacted from the electronic public version of this submittal and is marked by text box in the confidential version of this submittal. The unredacted confidential version of this letter and attachments are being submitted in hard copy. We ask that EPA and LDEQ maintain the confidentiality of these documents in accordance with applicable state and federal law.

Cabot will provide additional information as it becomes available, and in the meantime please do not hesitate to contact me at (617) 342-6184 with any questions you may have.

Very truly yours,

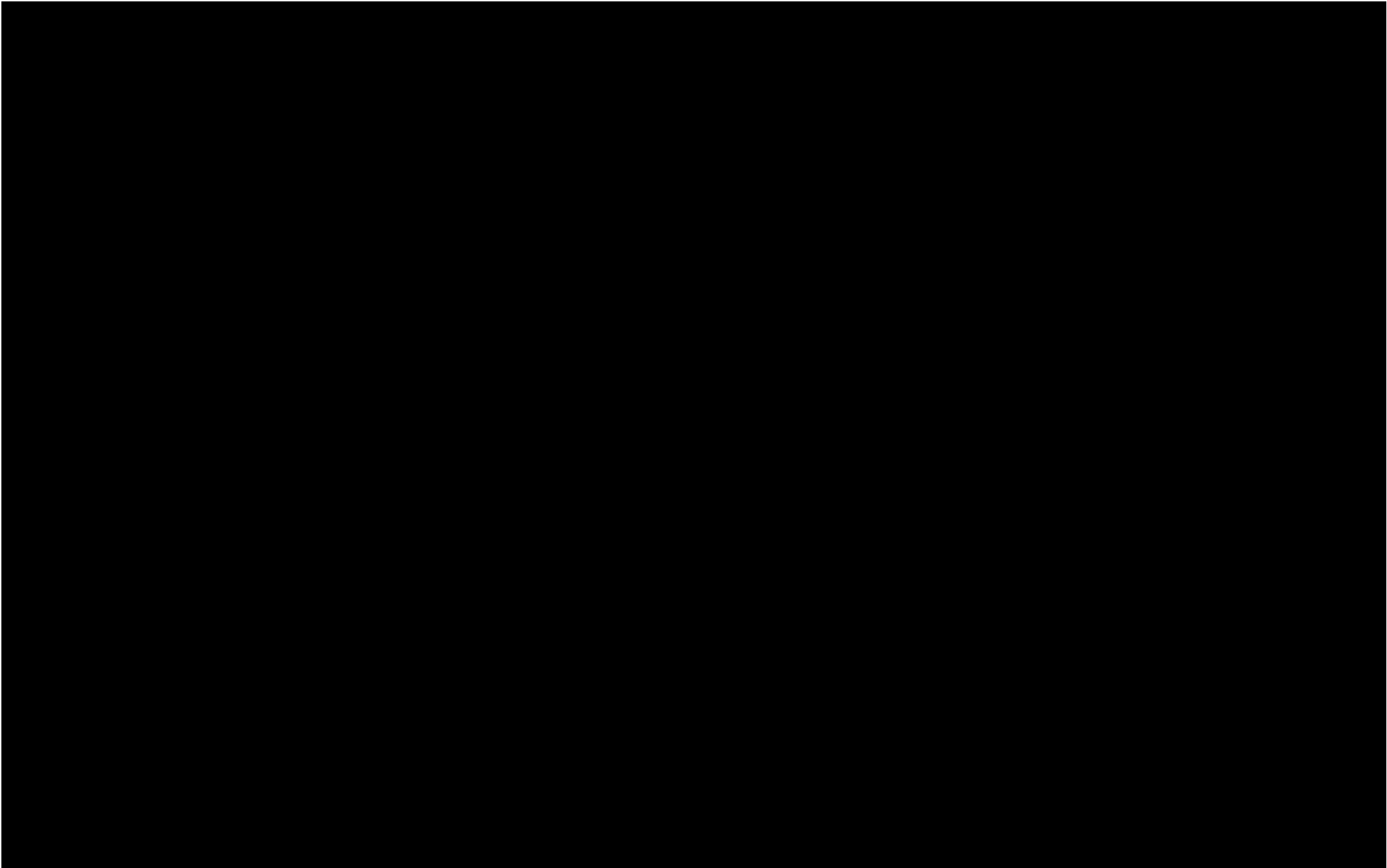
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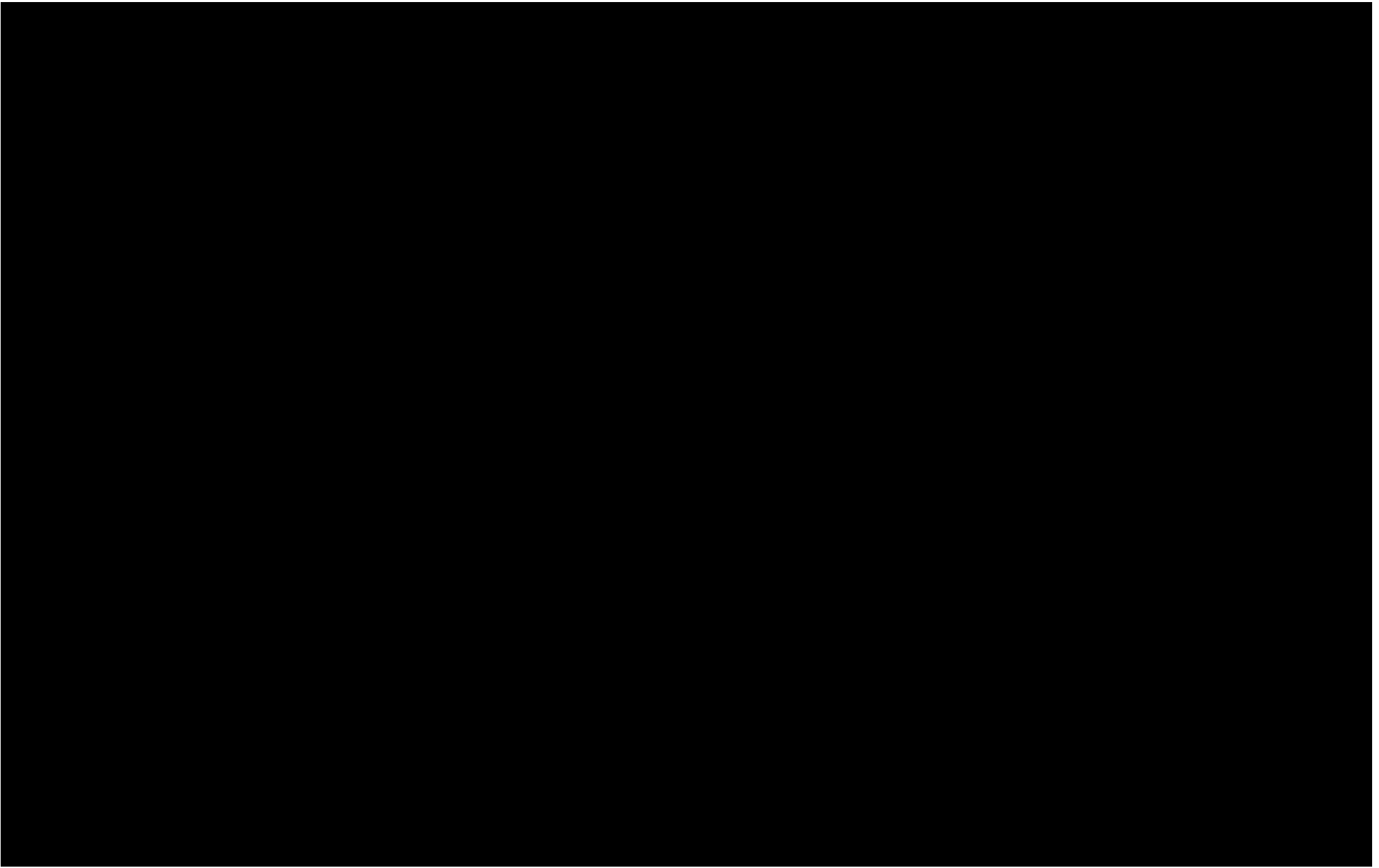
Martin O'Neill

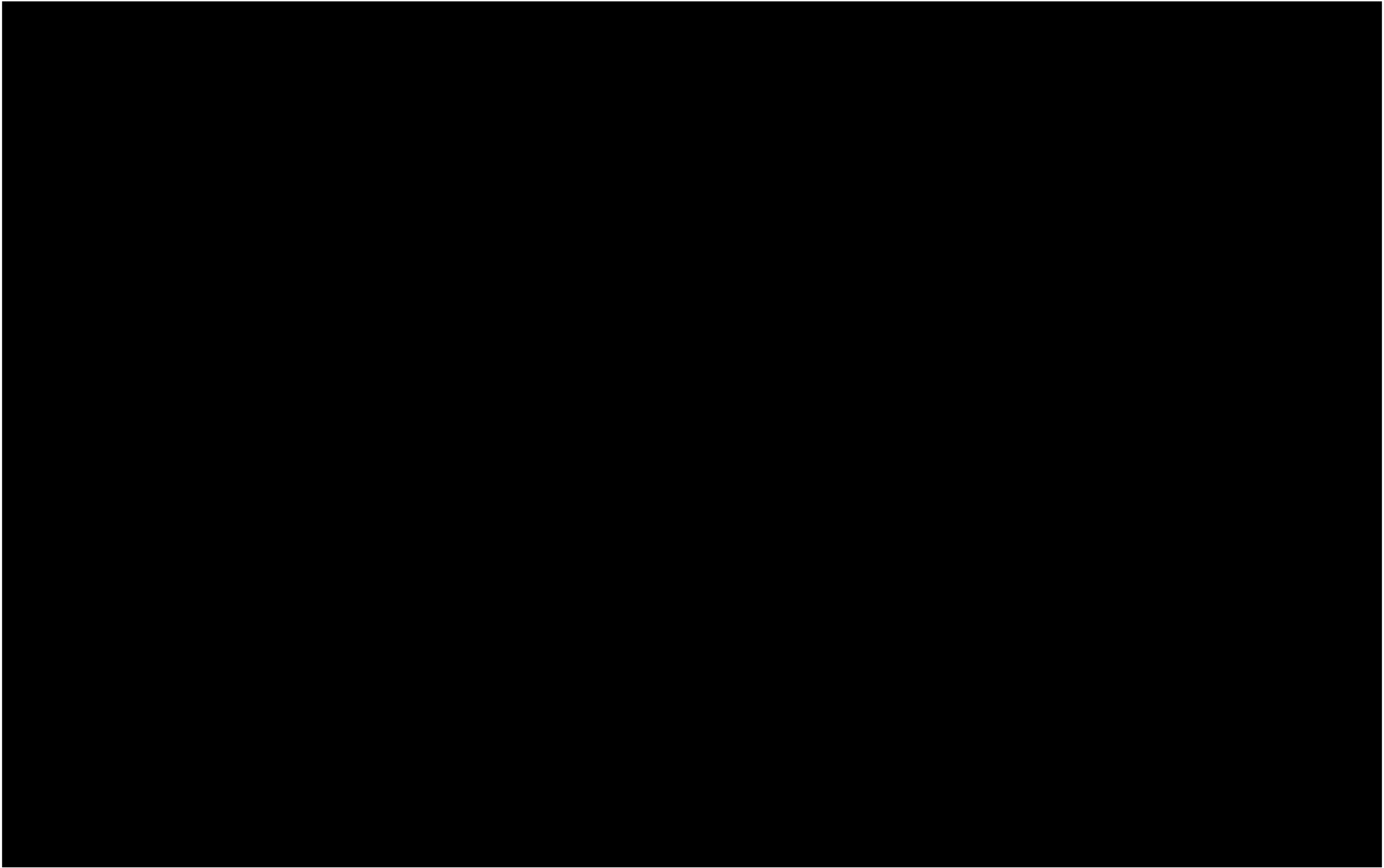
Senior Vice President – Safety, Health & Environment

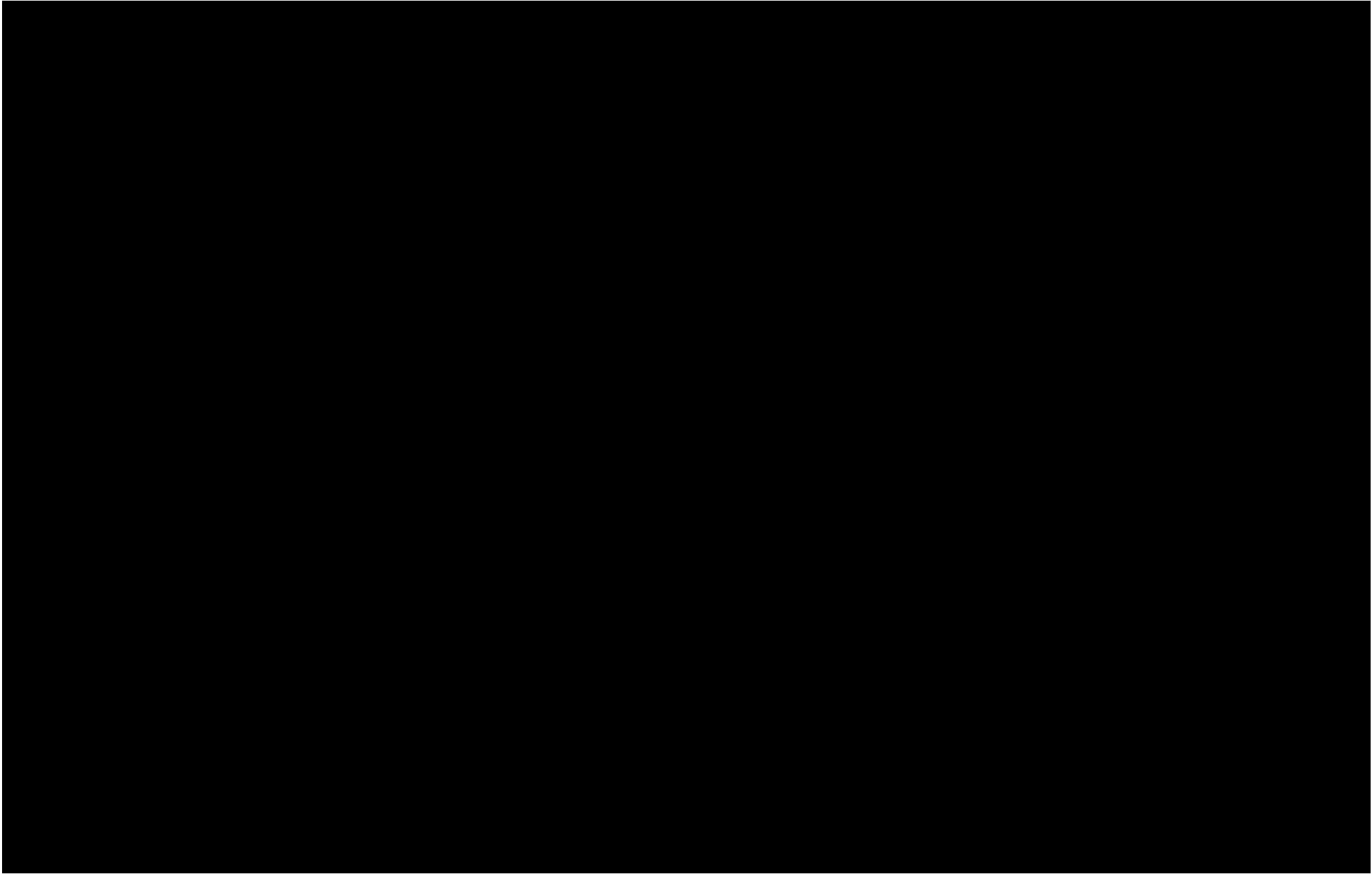
cc: Adrienne Trivedi, U.S. EPA (Via Electronic Mail)
Jason Dunn, U.S. DOJ (Via Electronic Mail)
Erin Tanimura, U.S. EPA (Via Electronic Mail)
Dwana King, LDEQ (Via Electronic Mail)

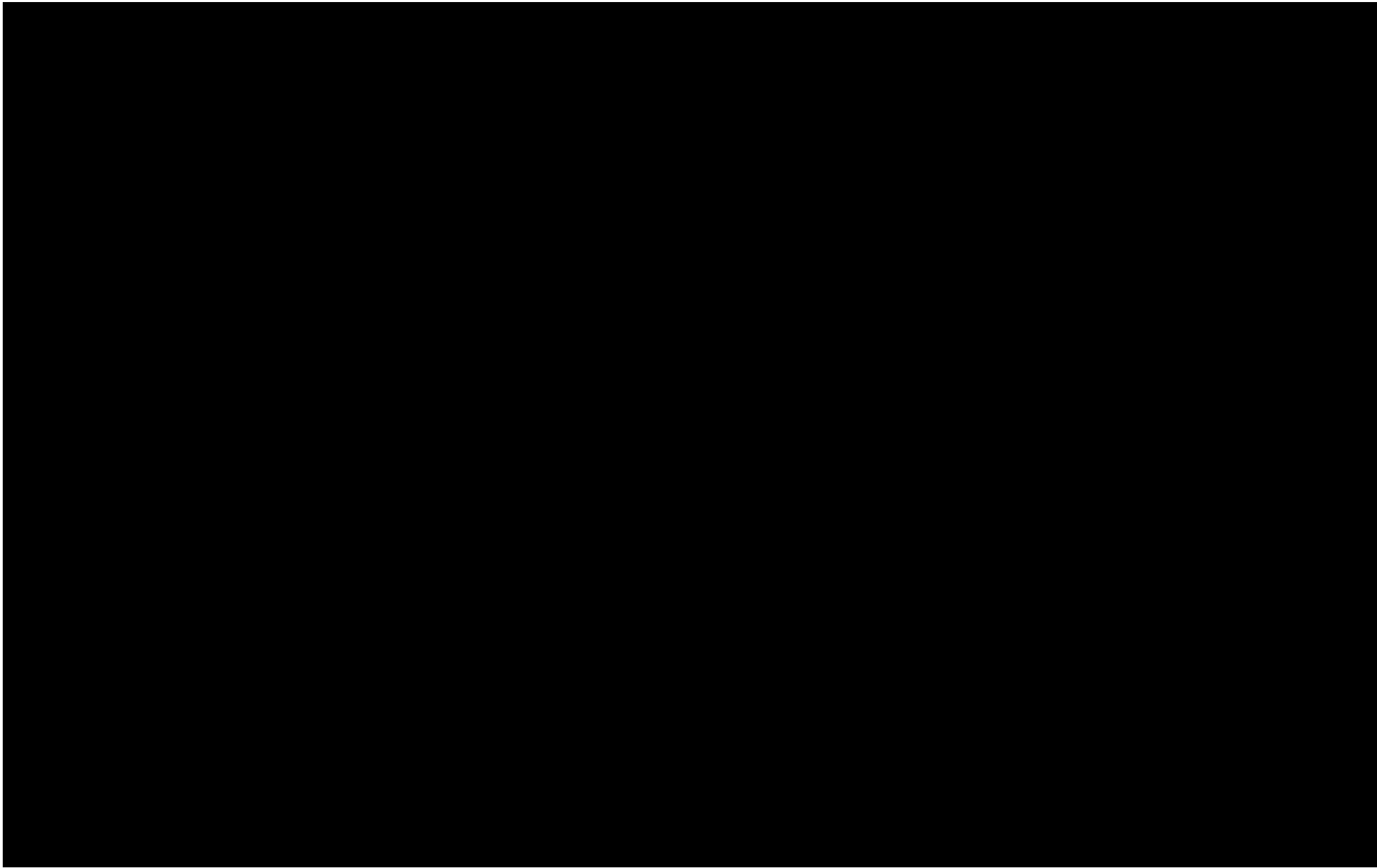
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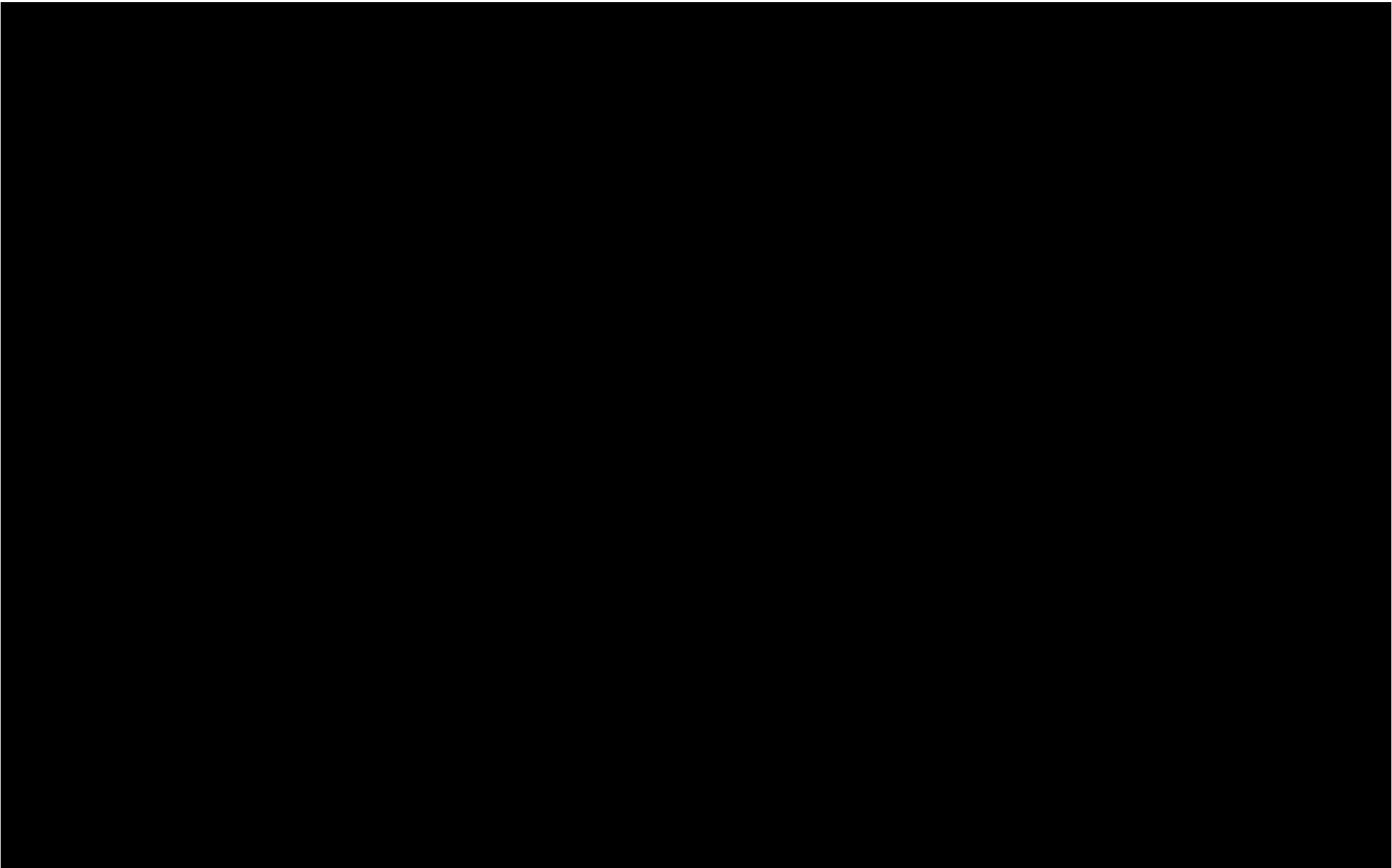


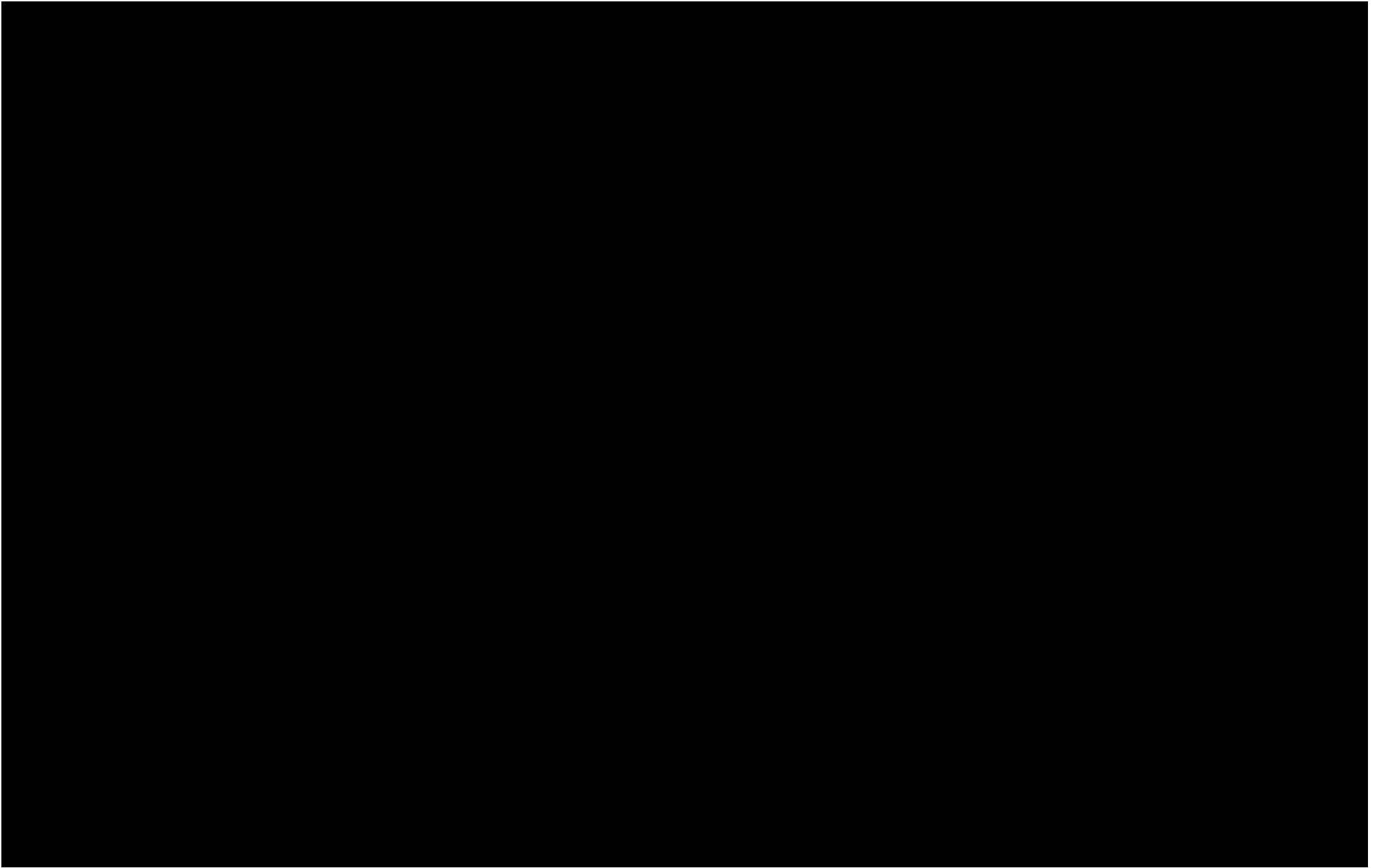


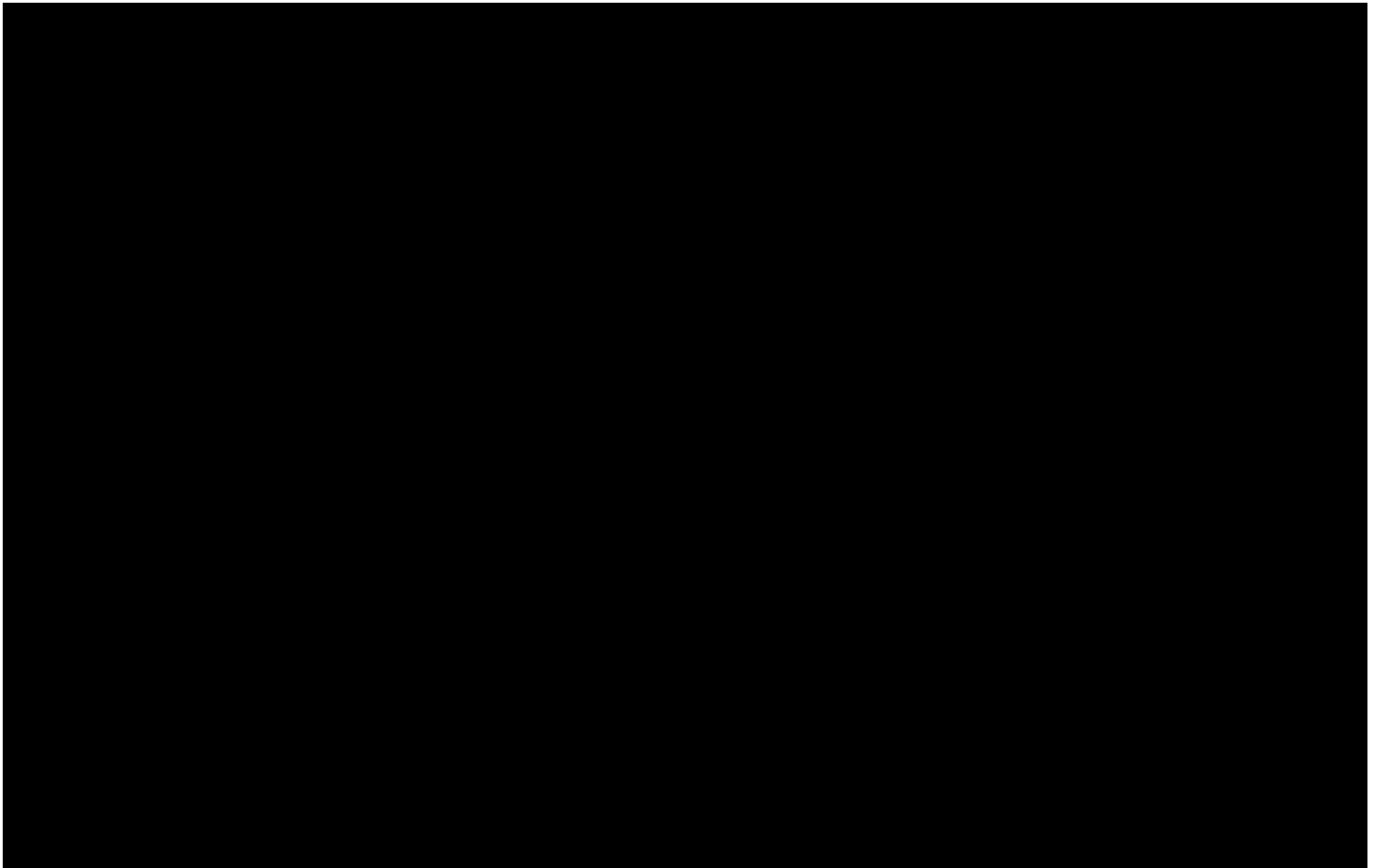


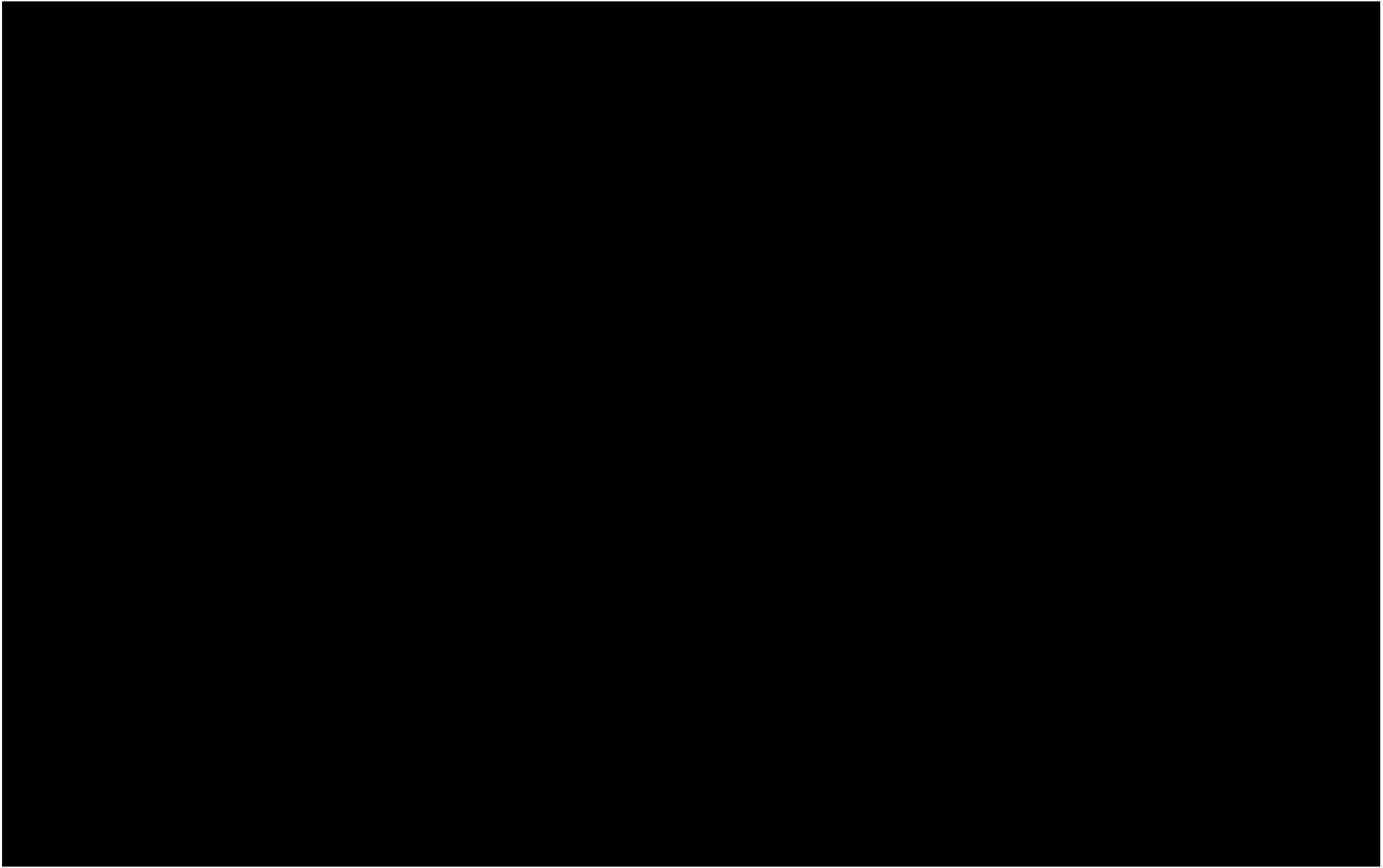


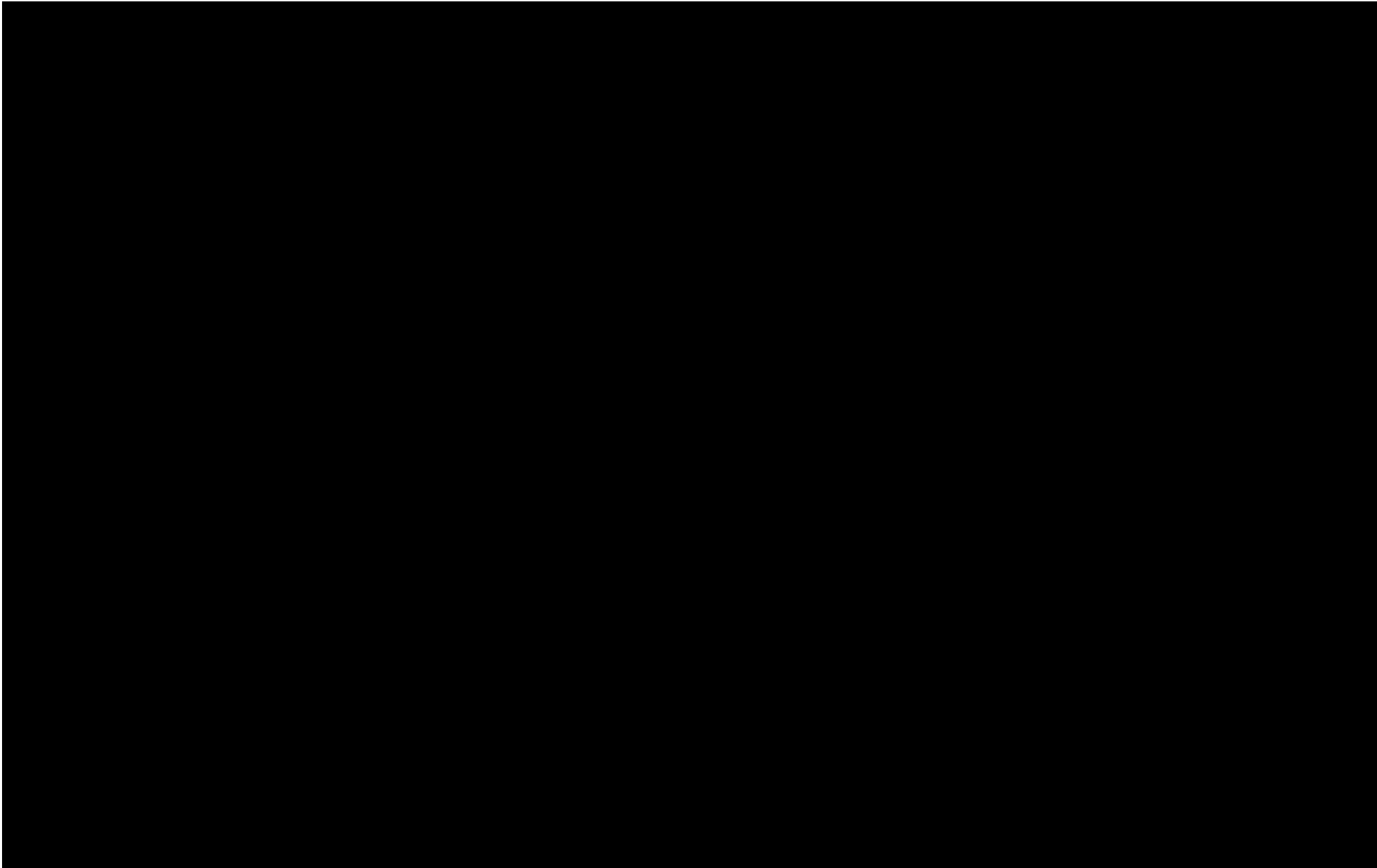


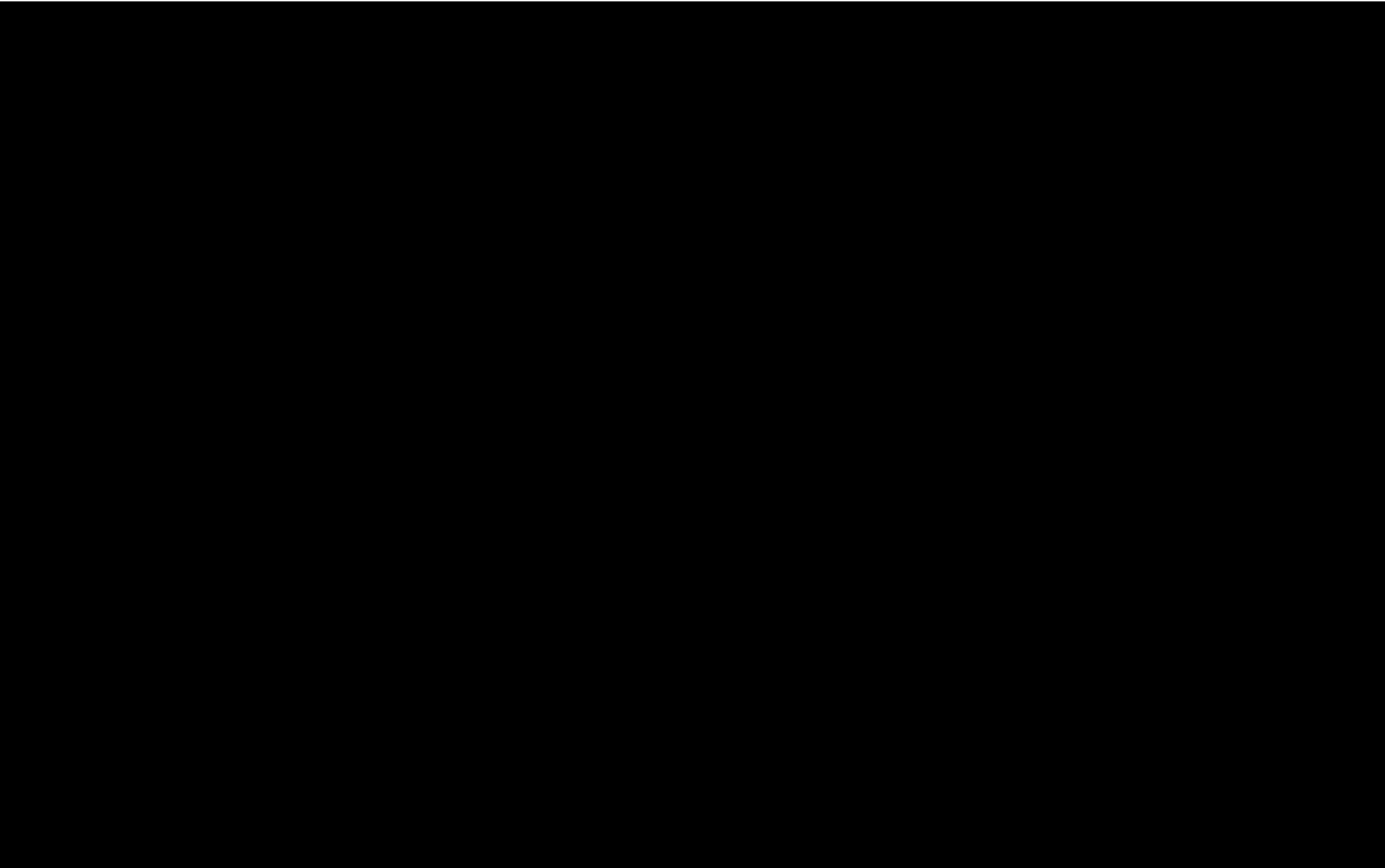


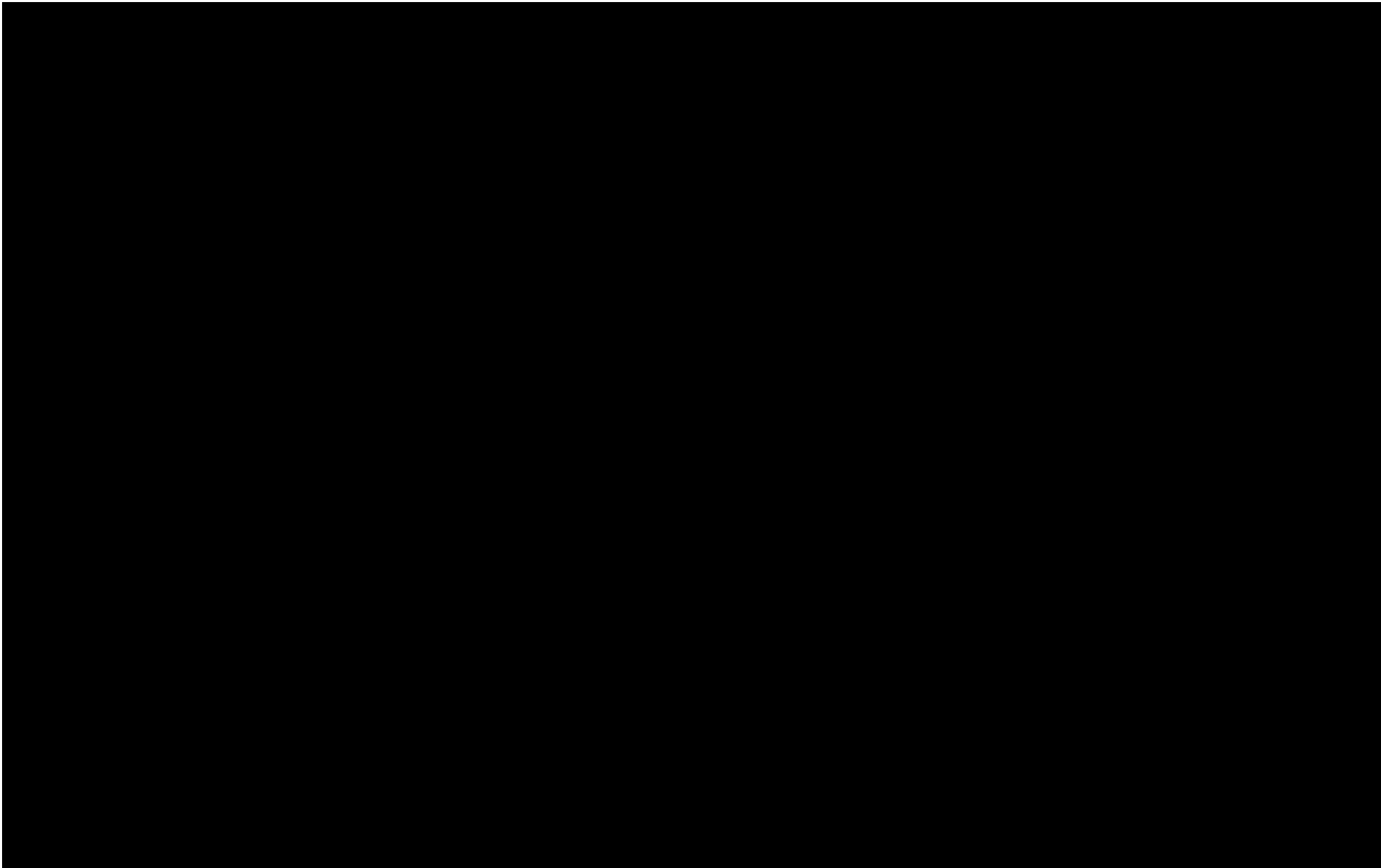


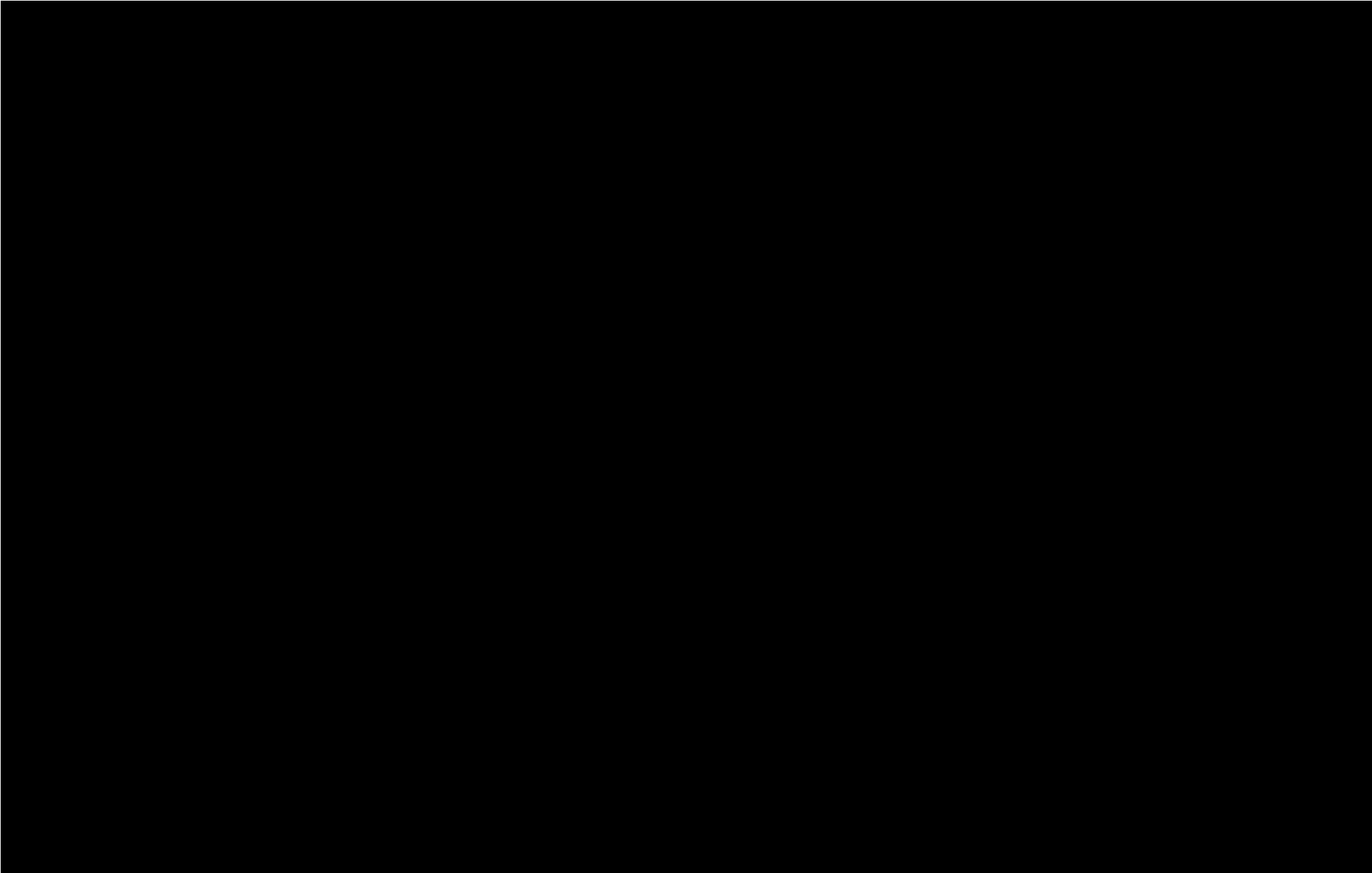


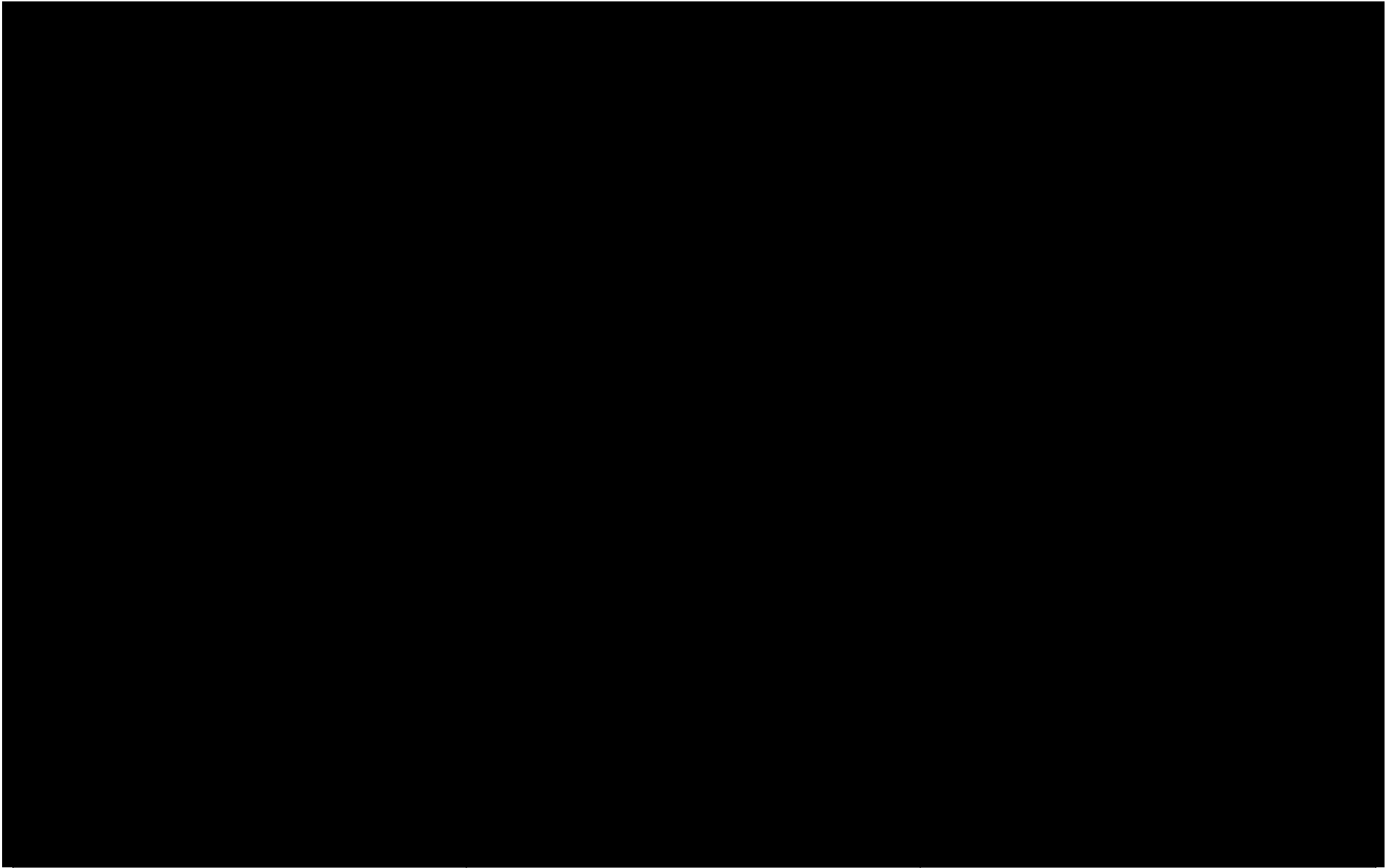


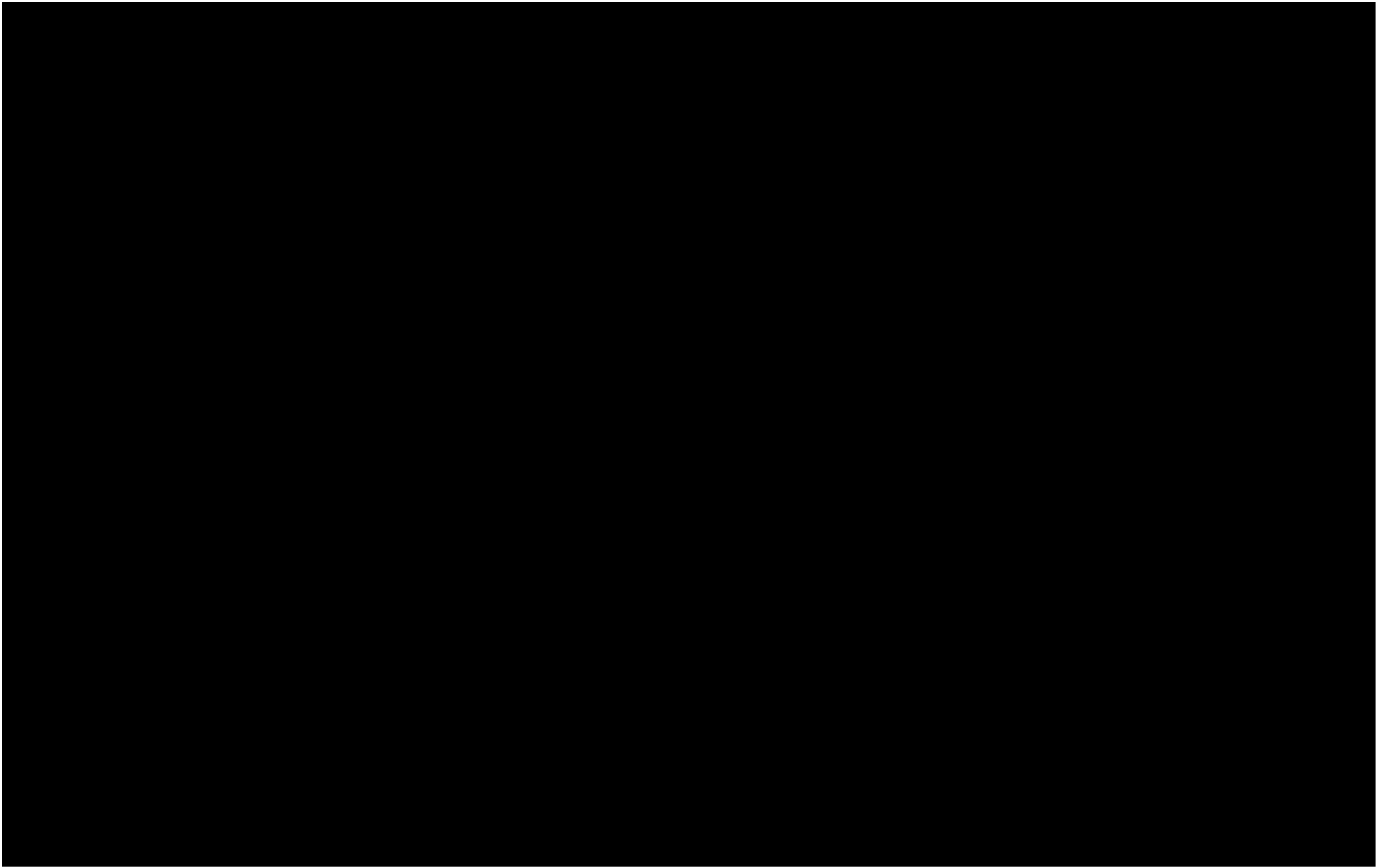




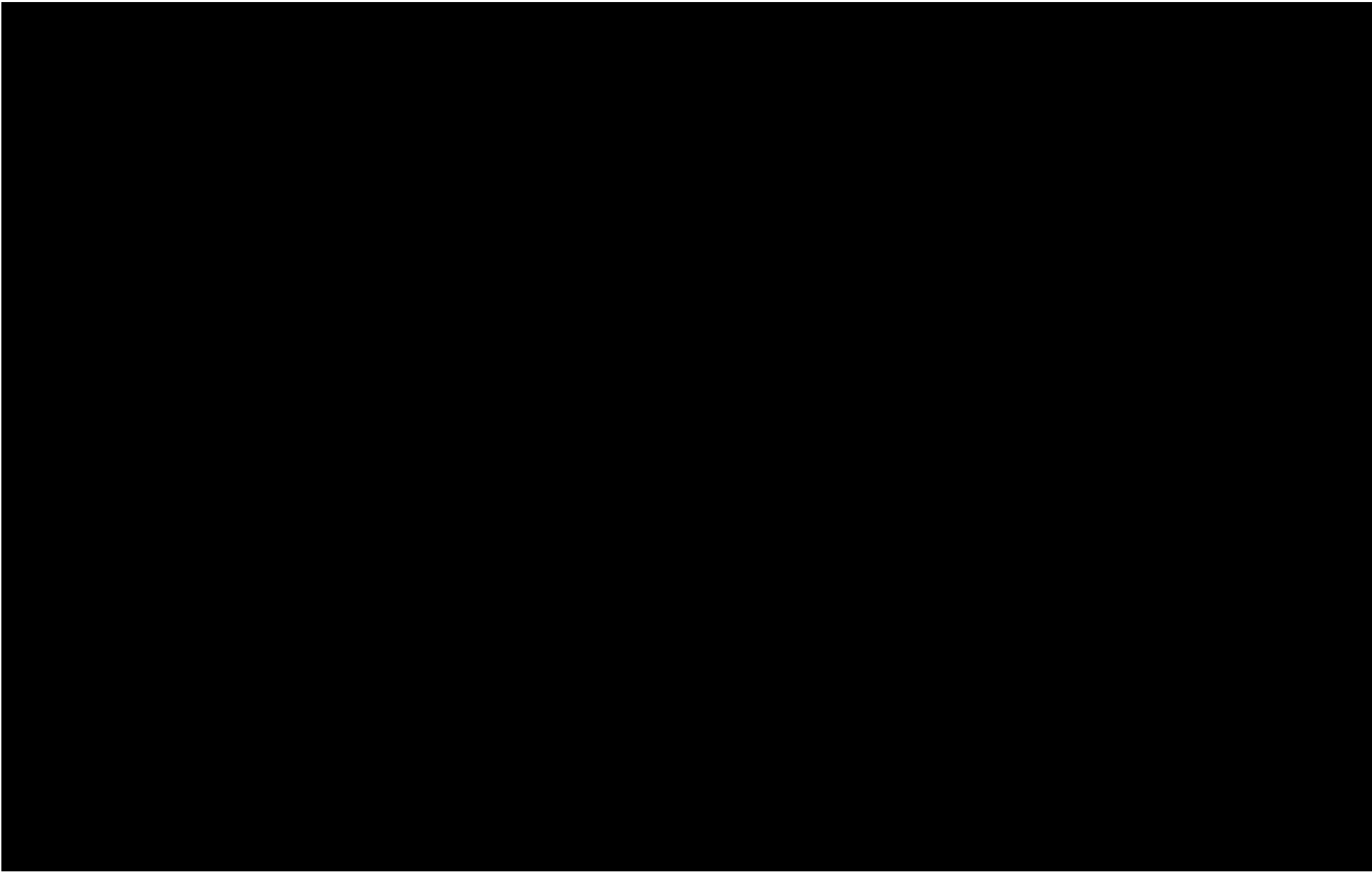




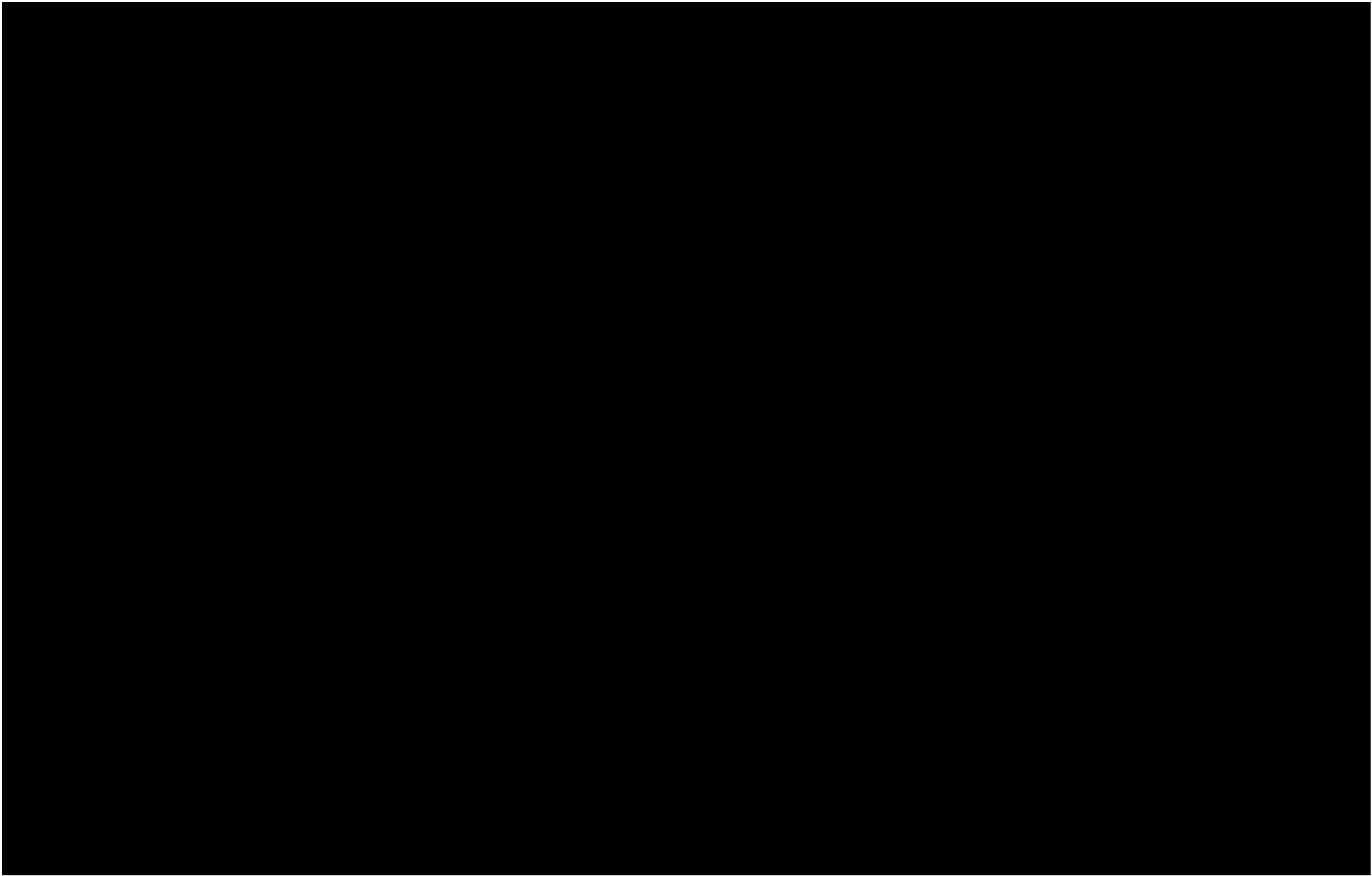


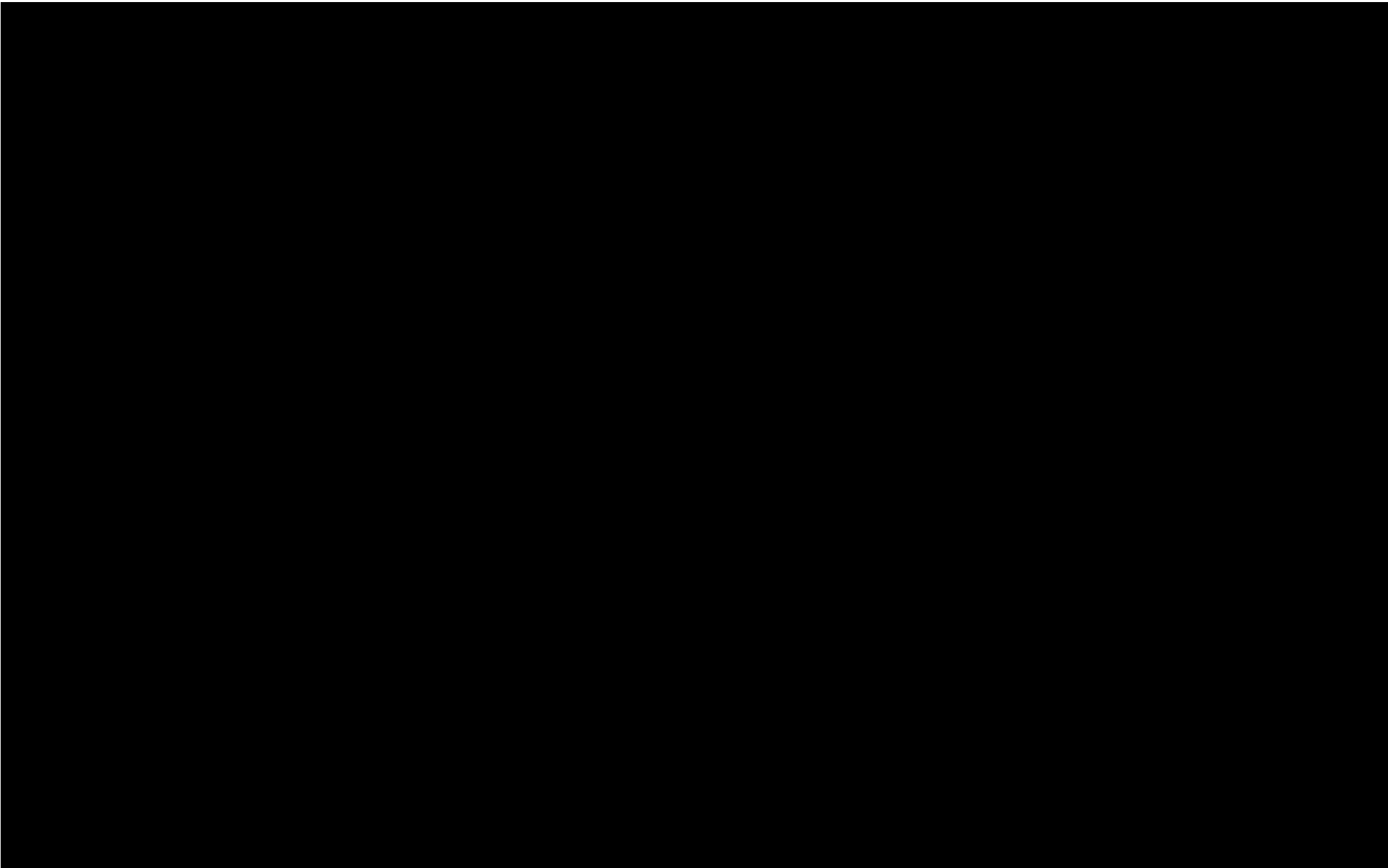


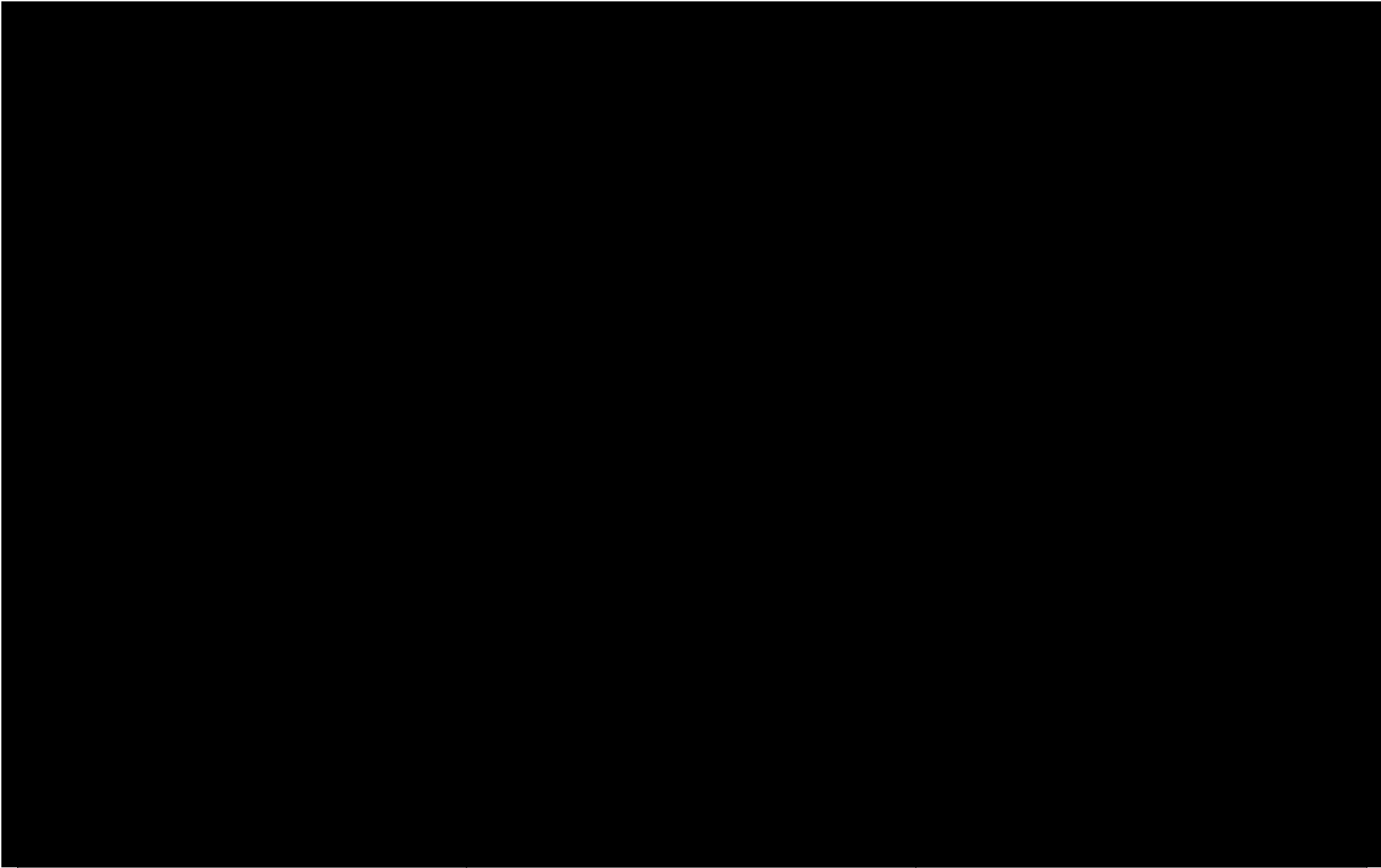


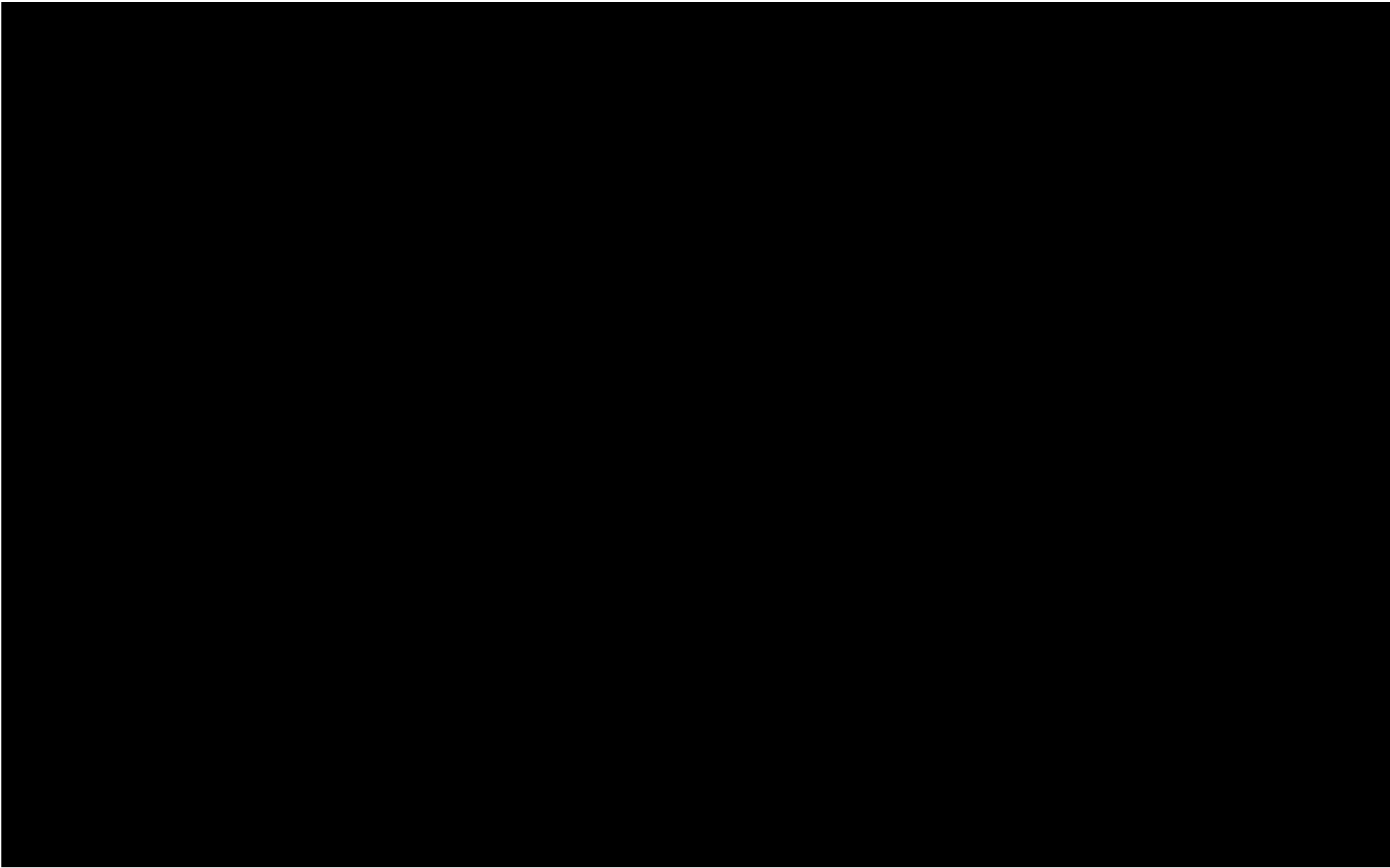






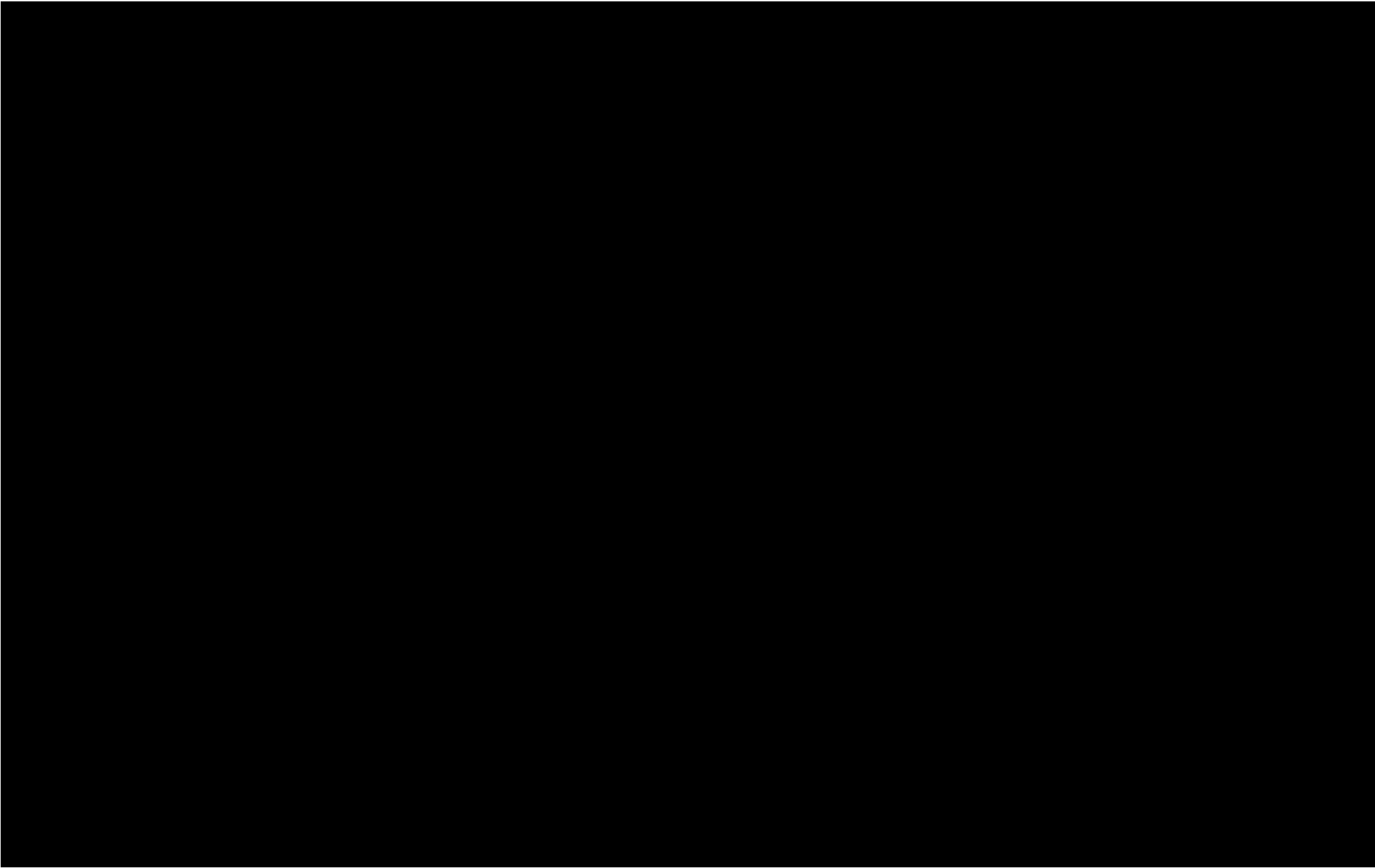


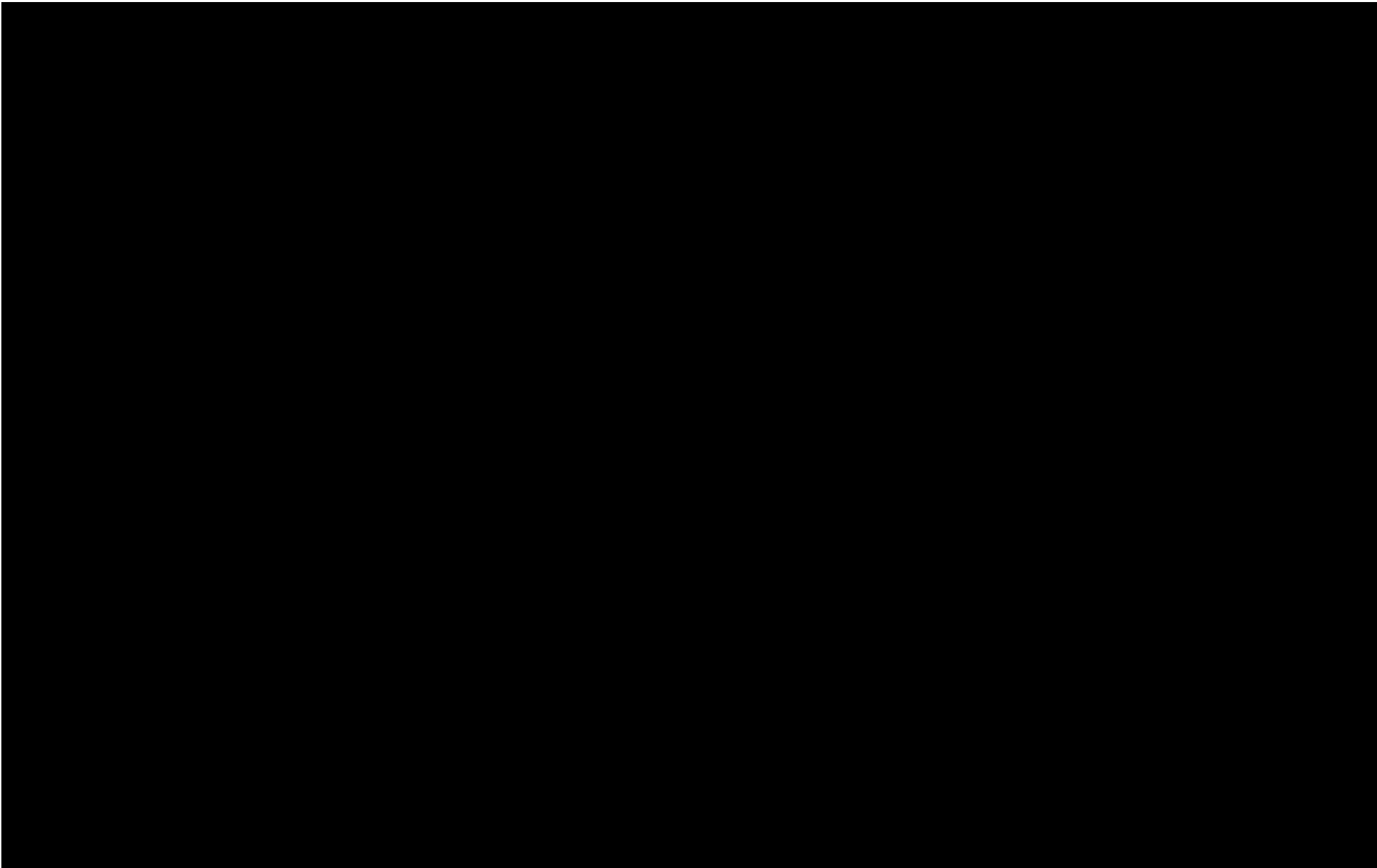


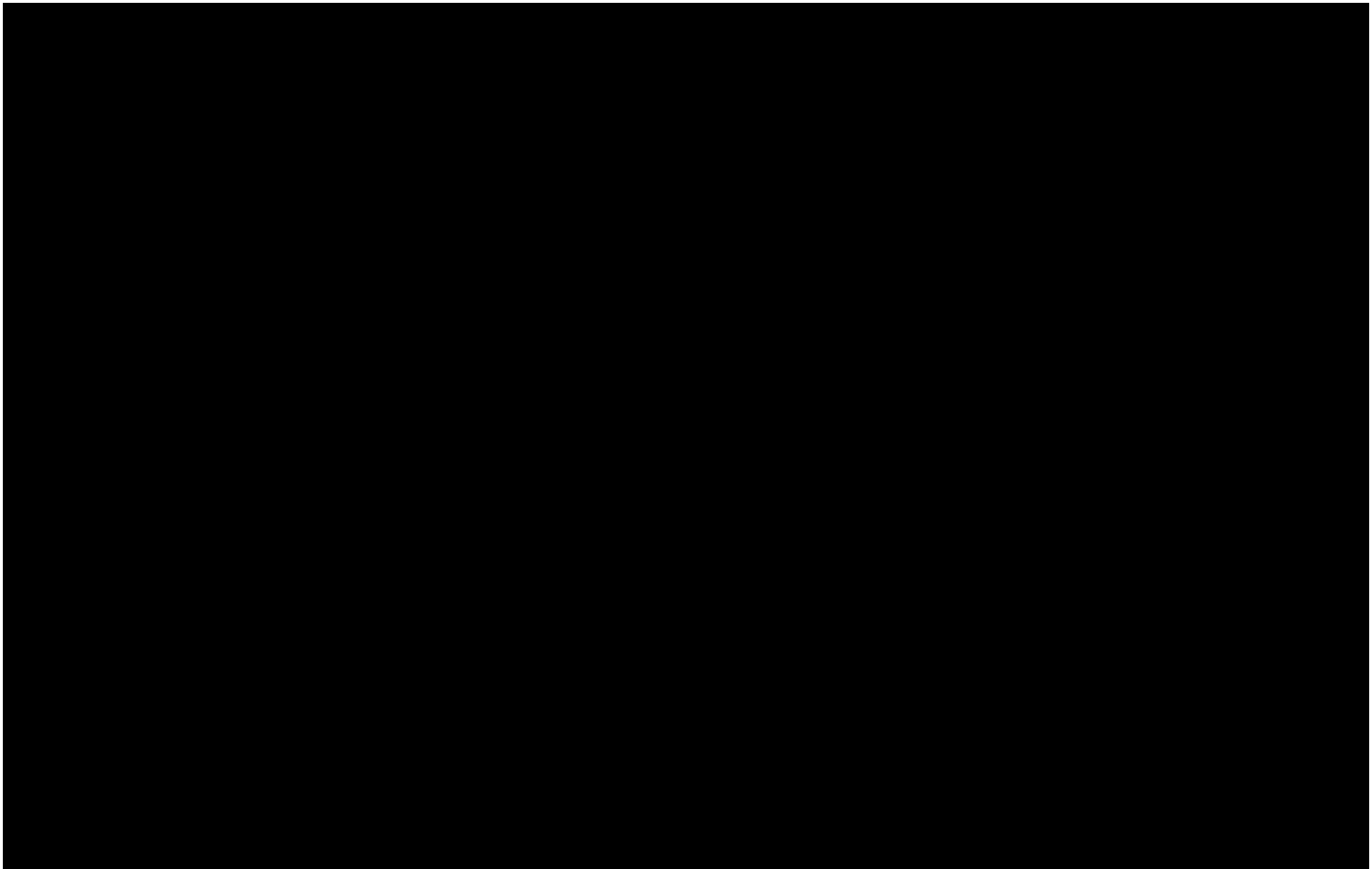


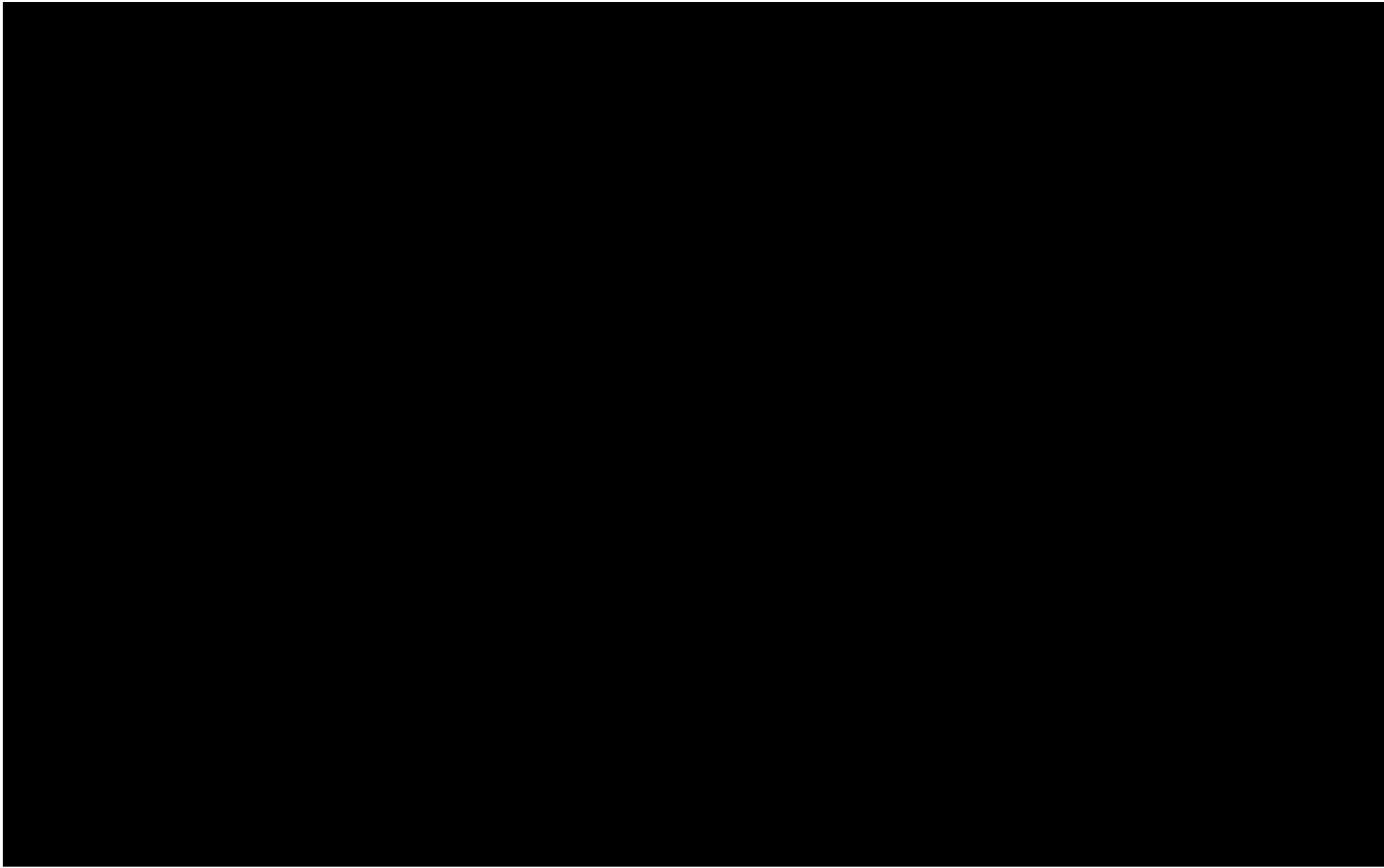


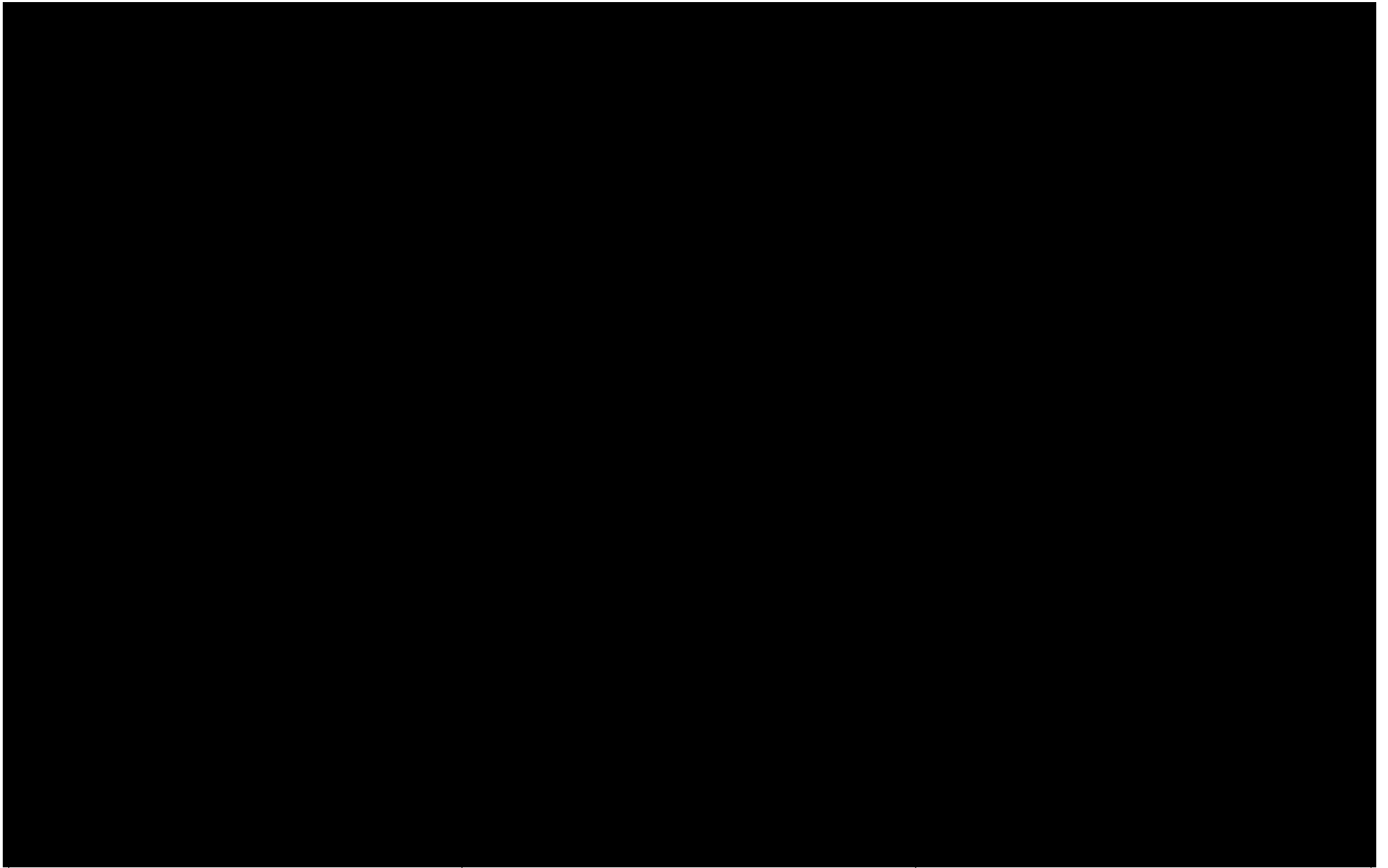


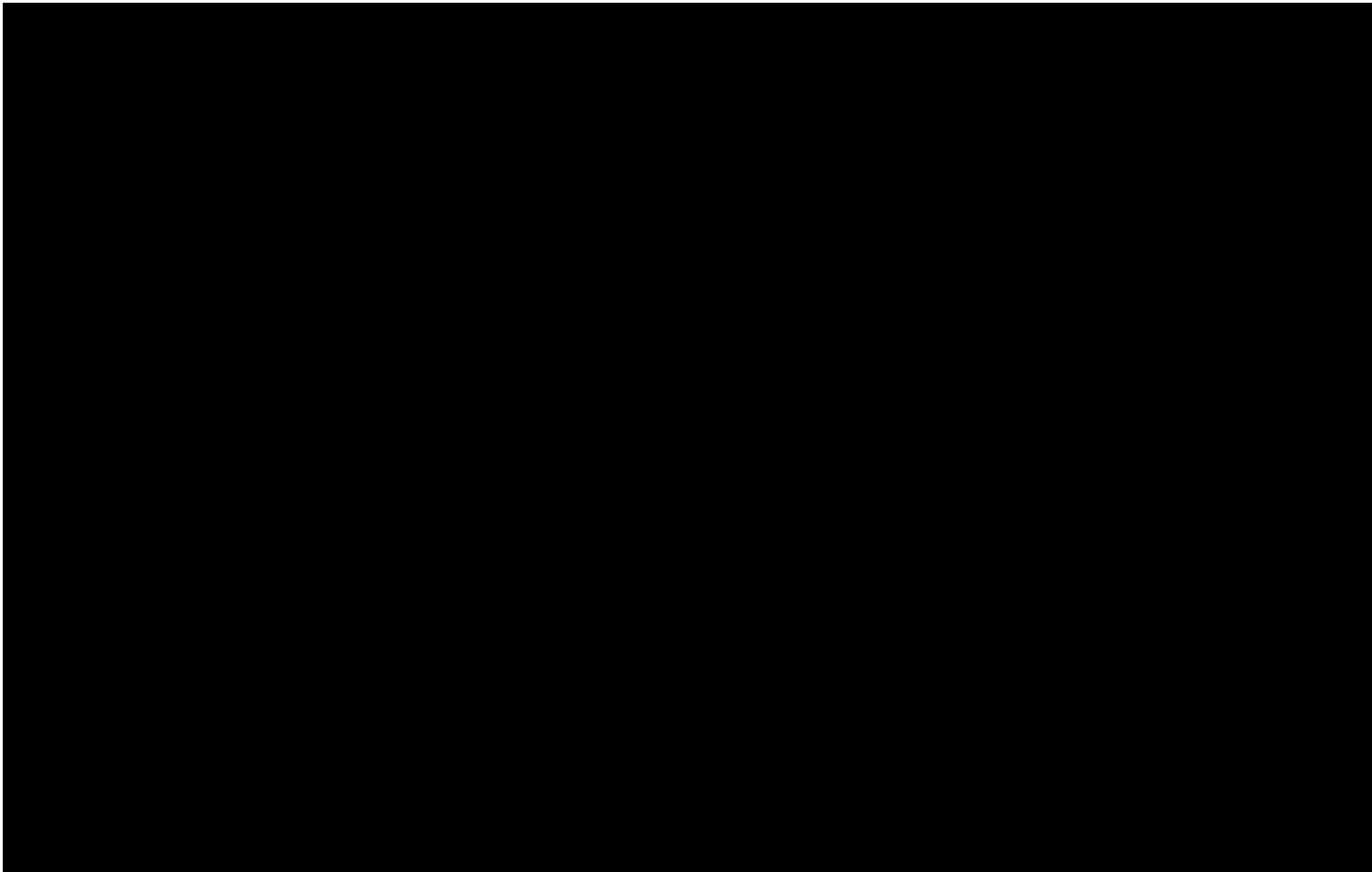


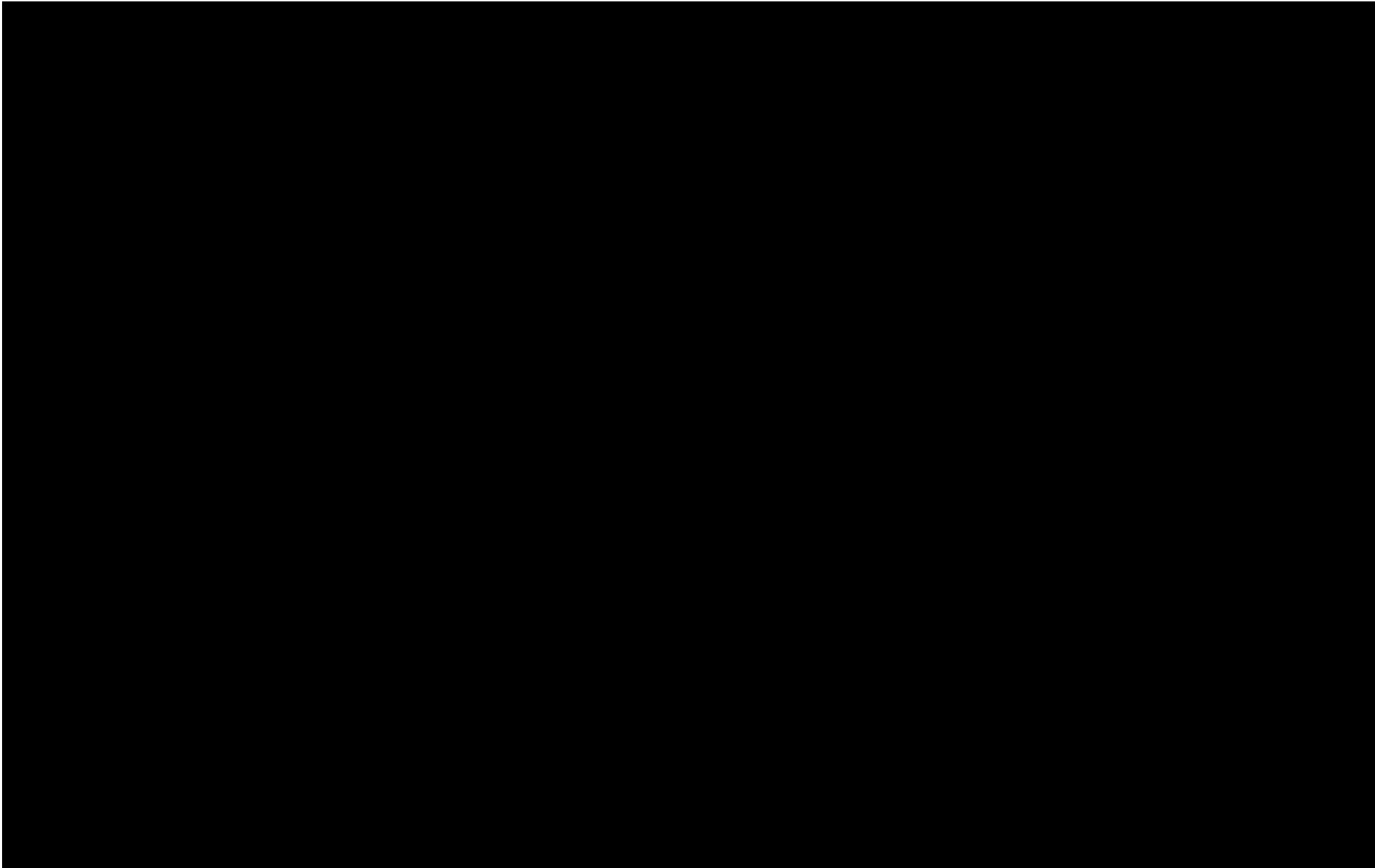


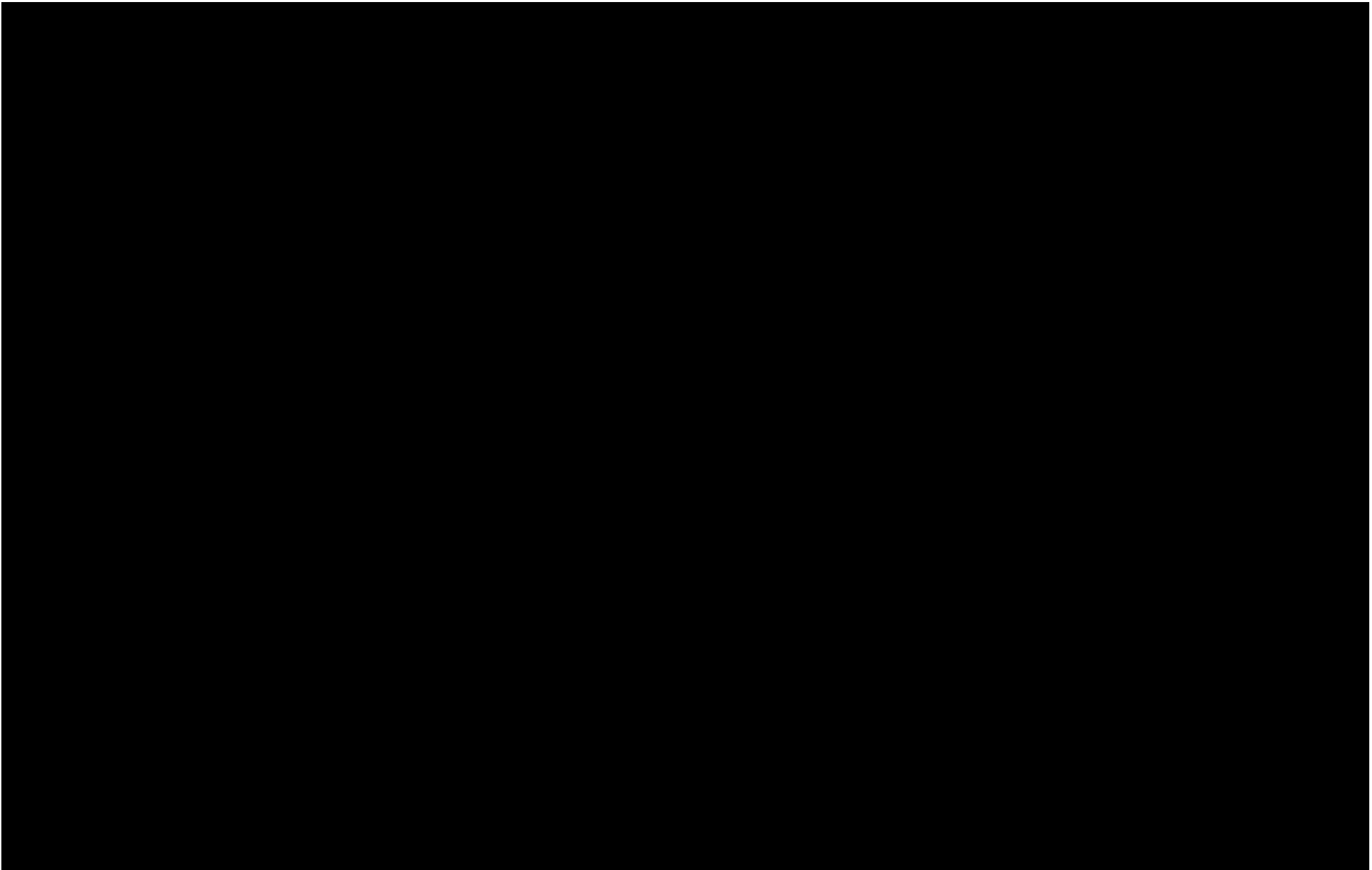


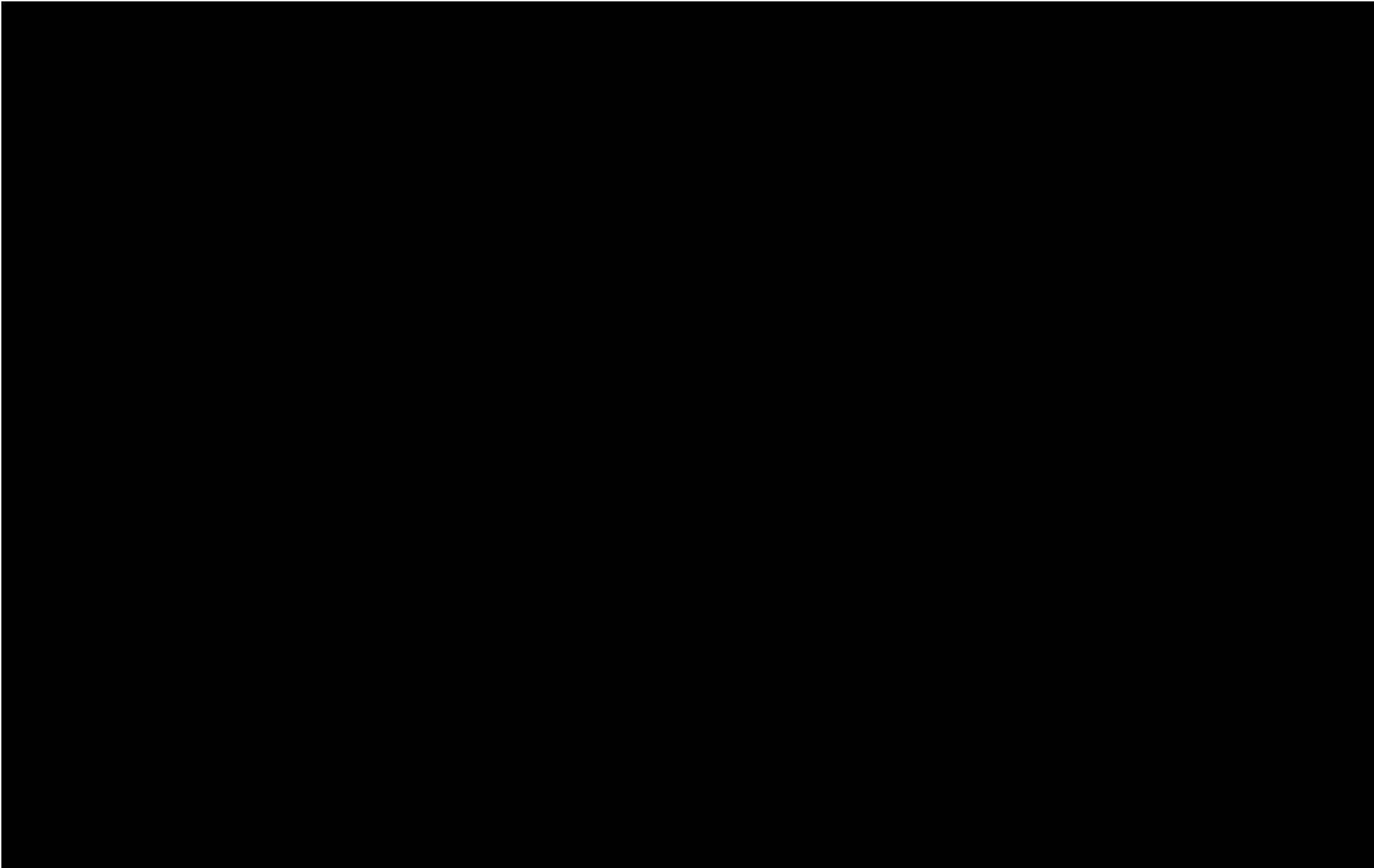


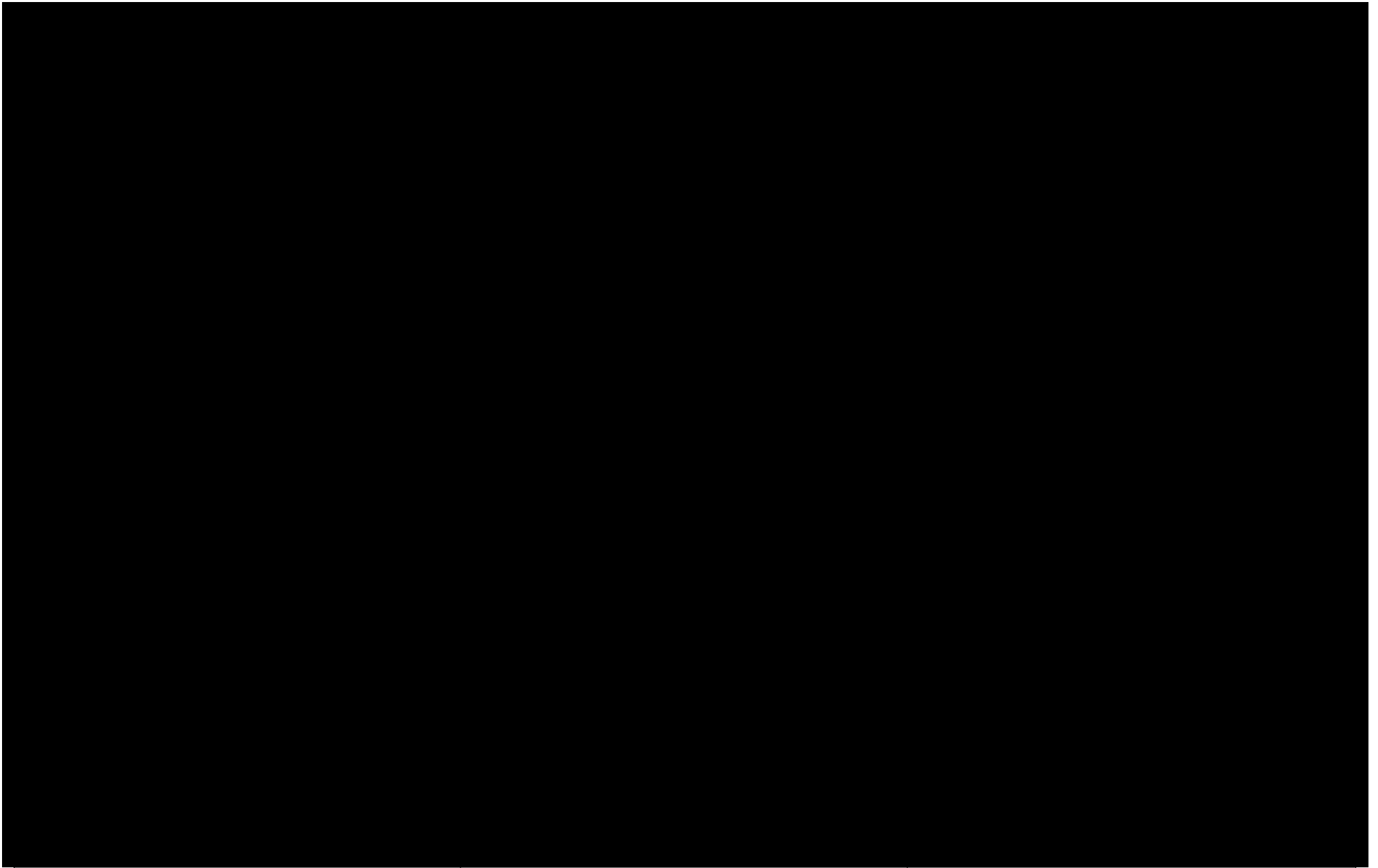


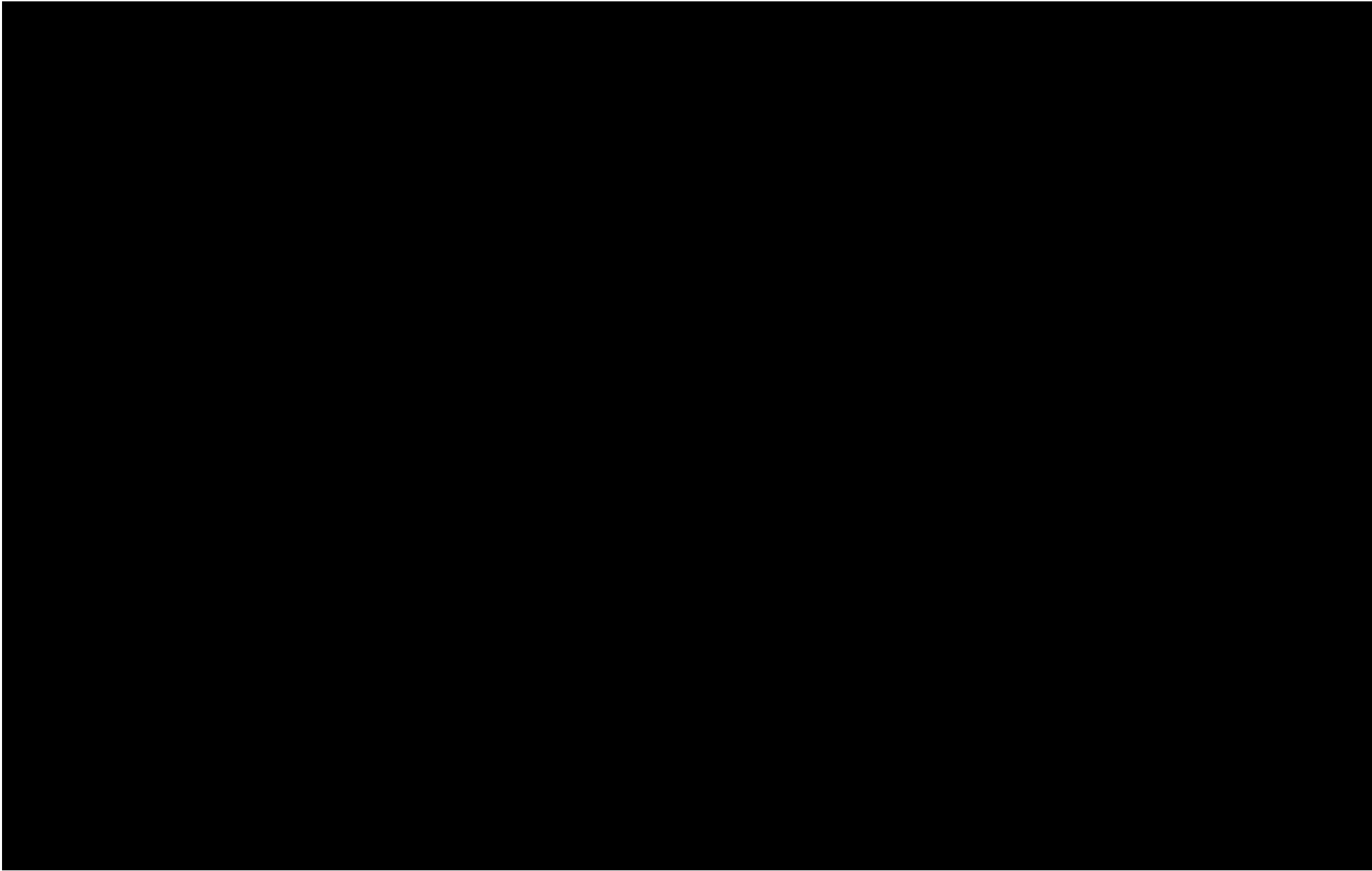


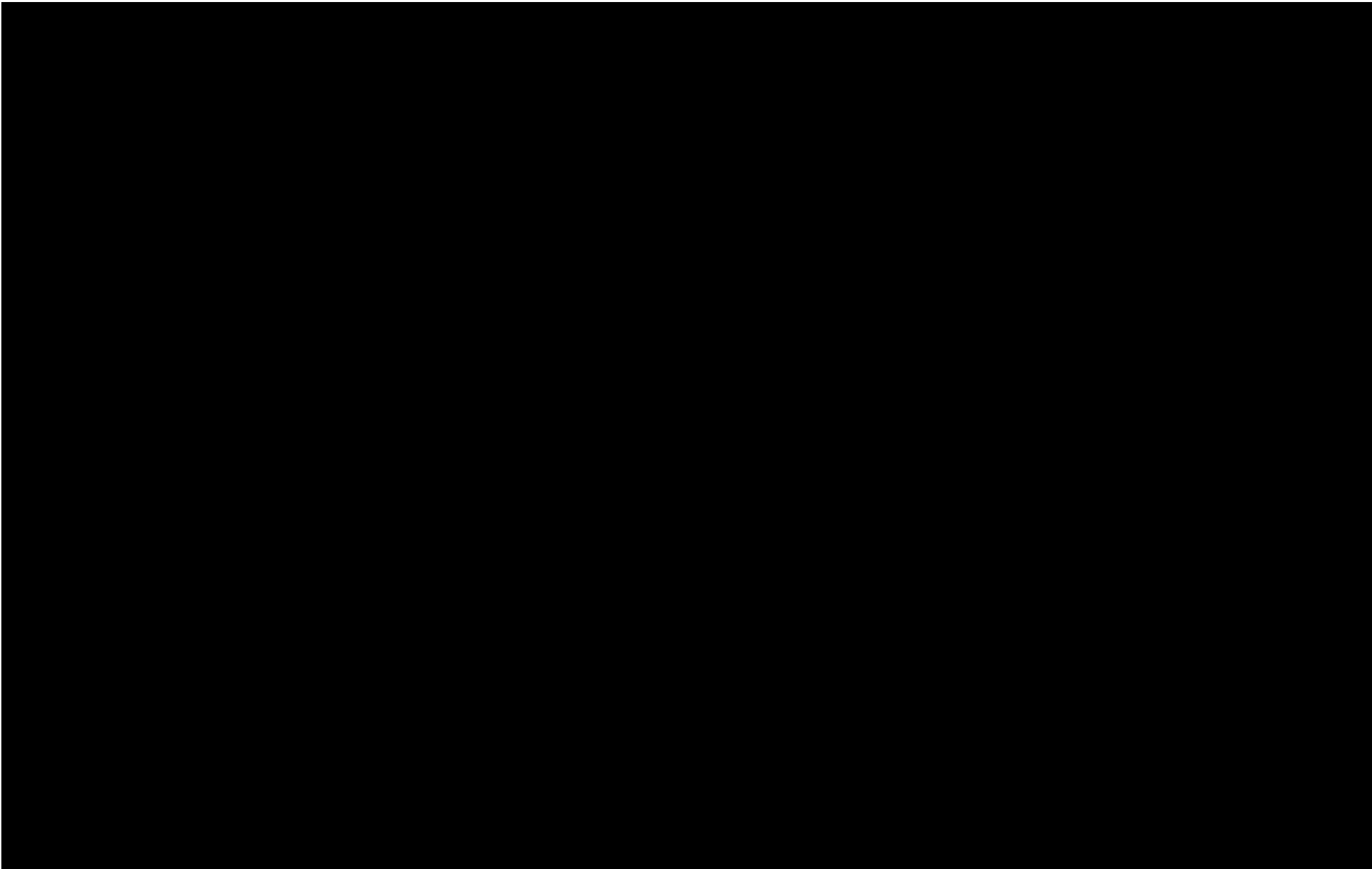


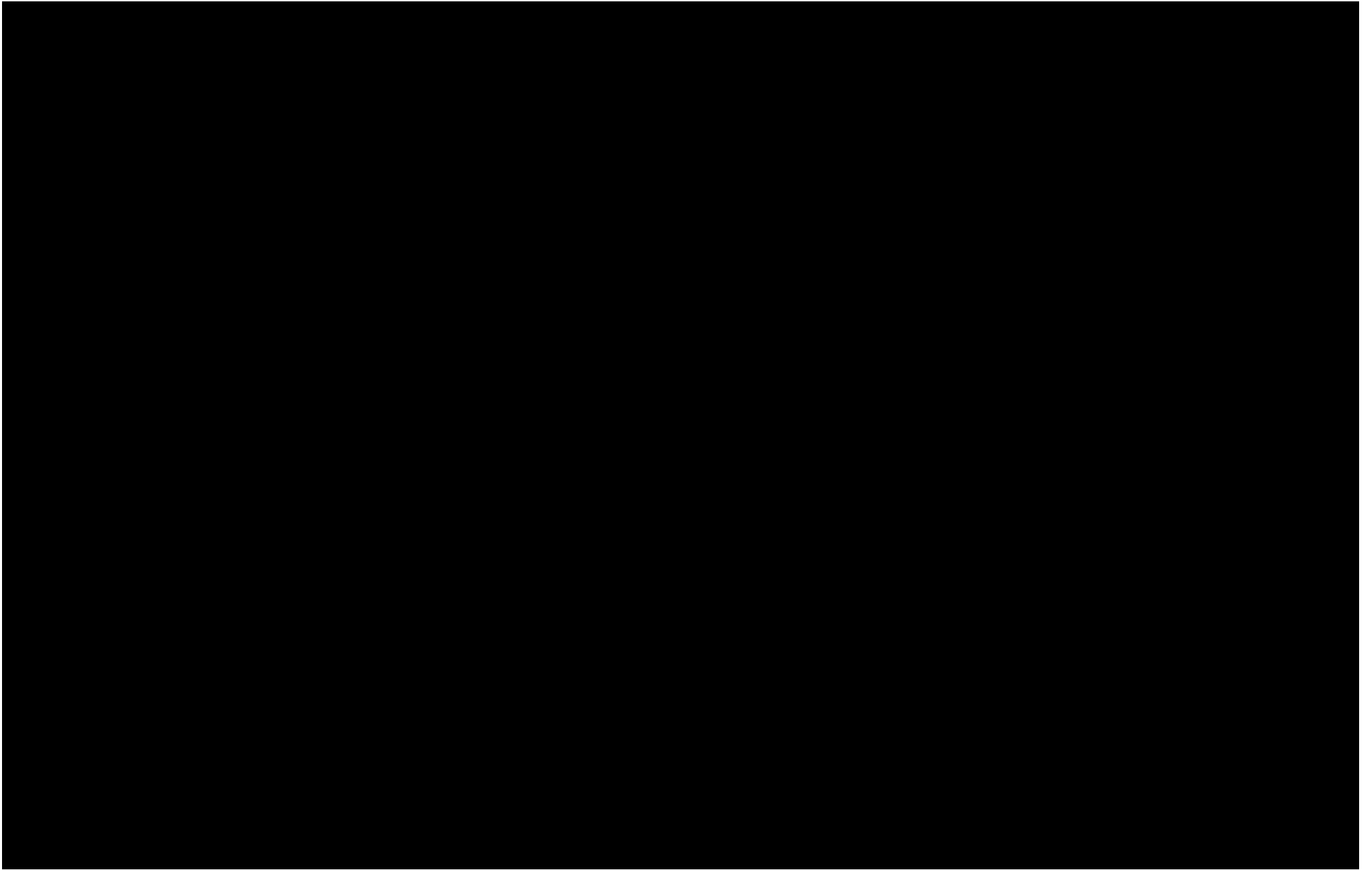


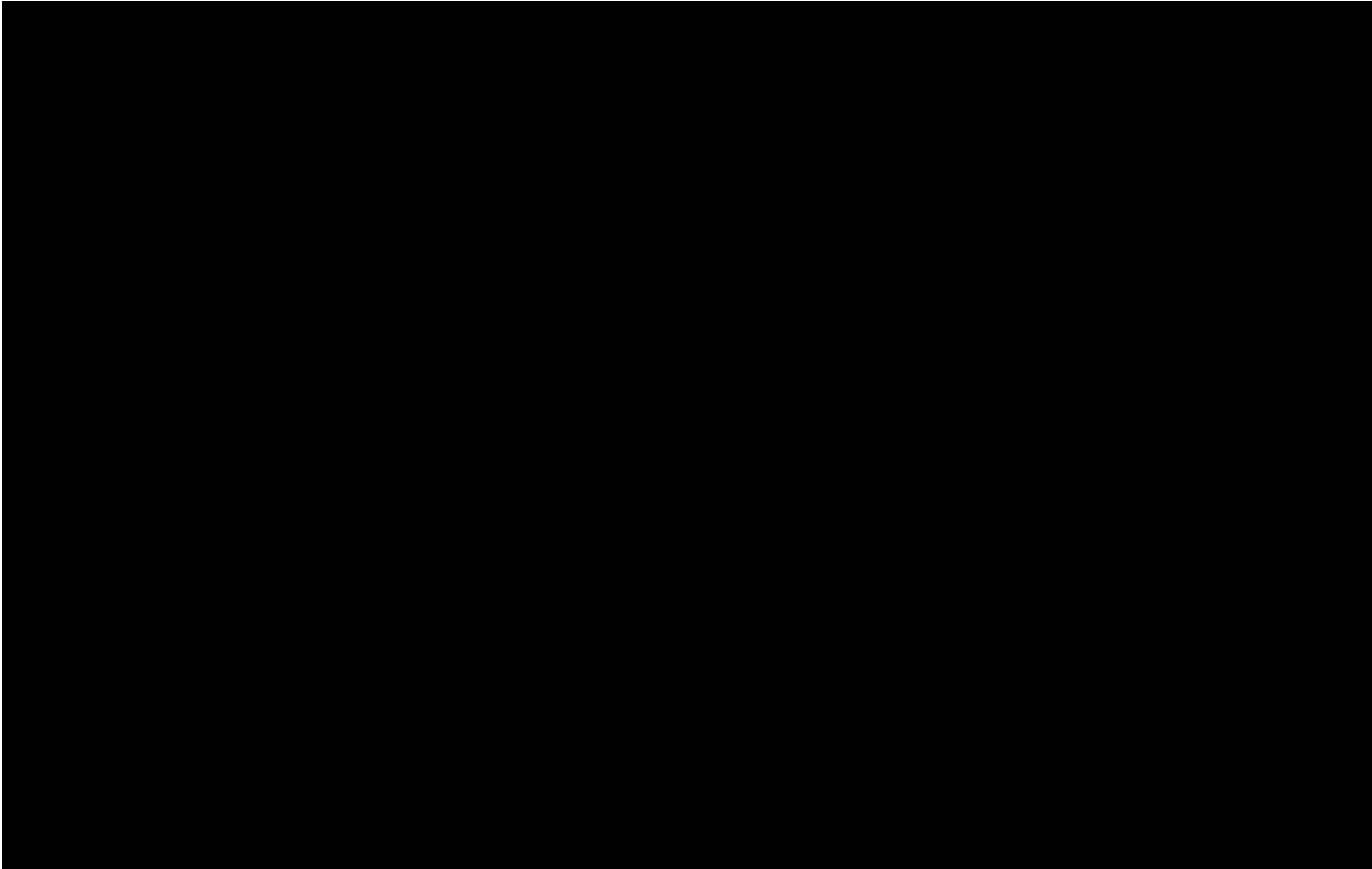




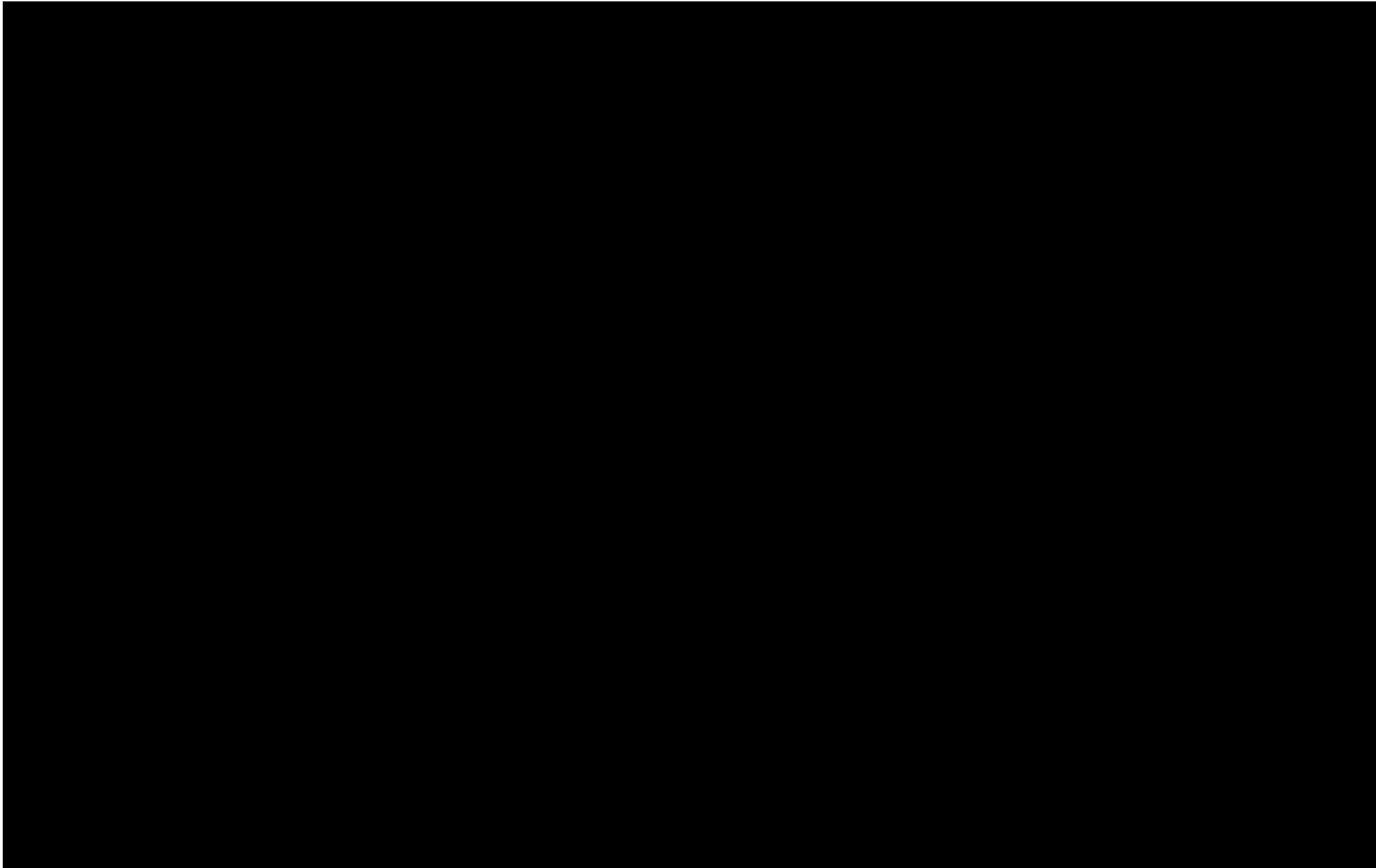


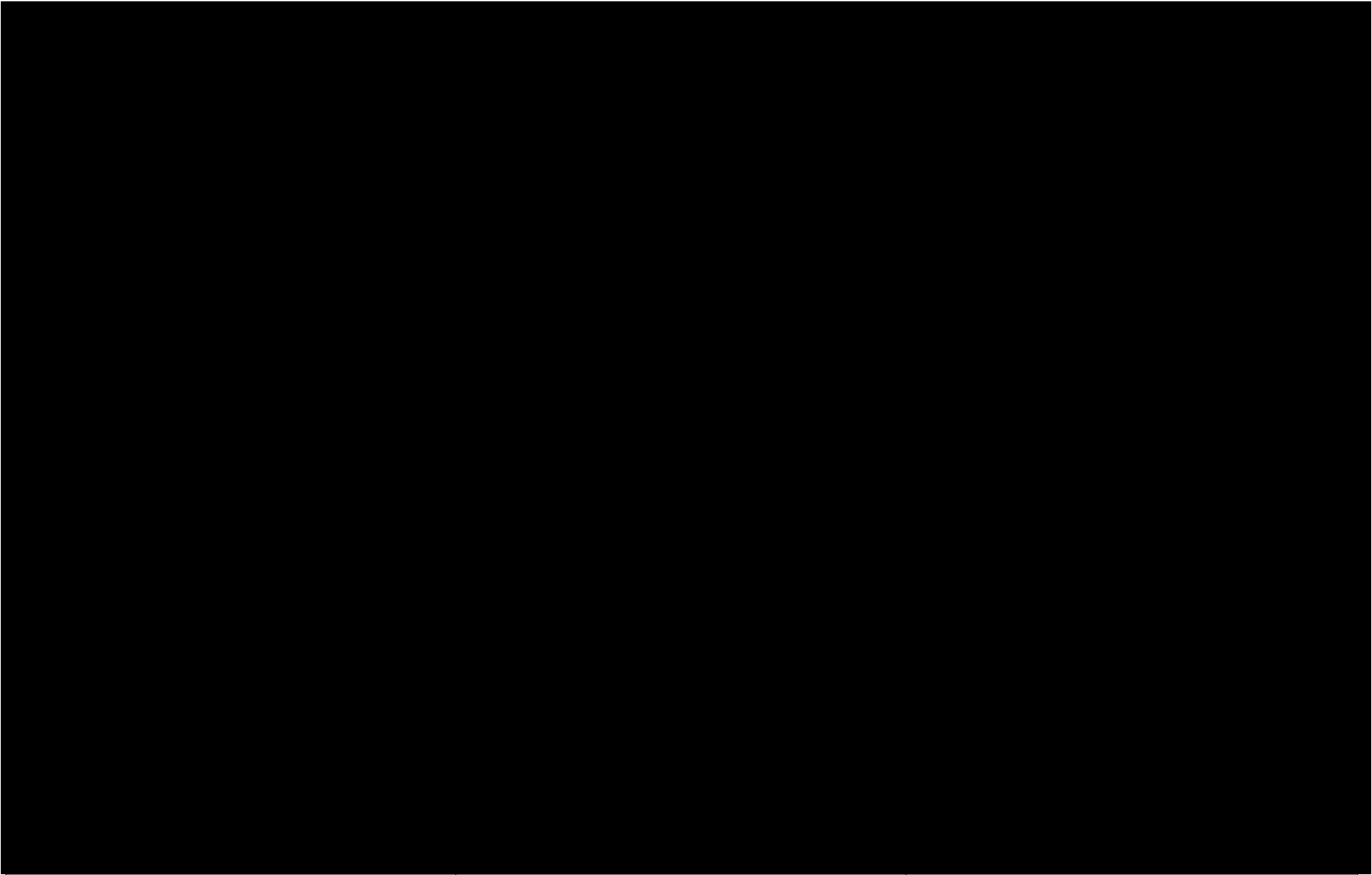


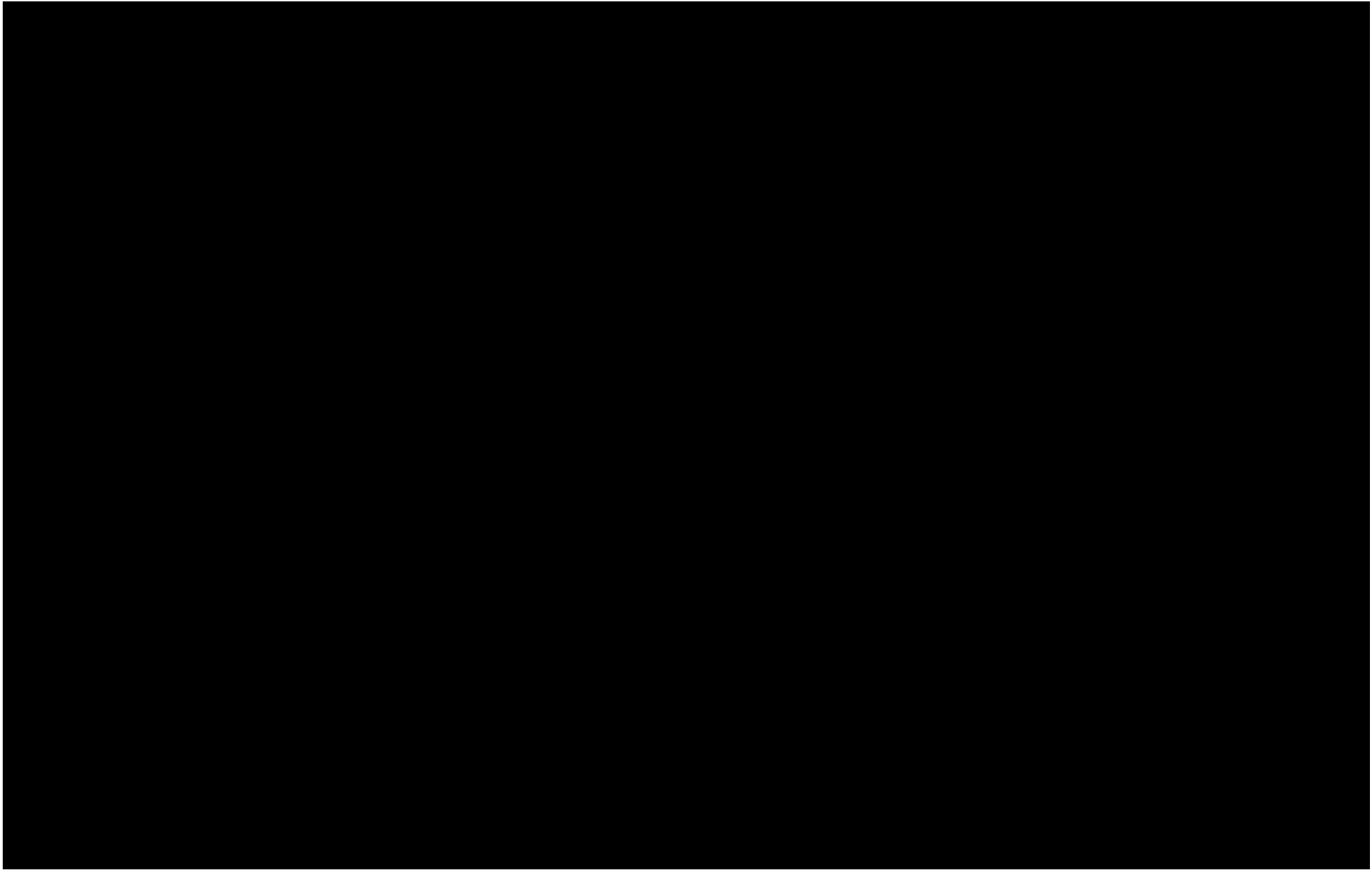




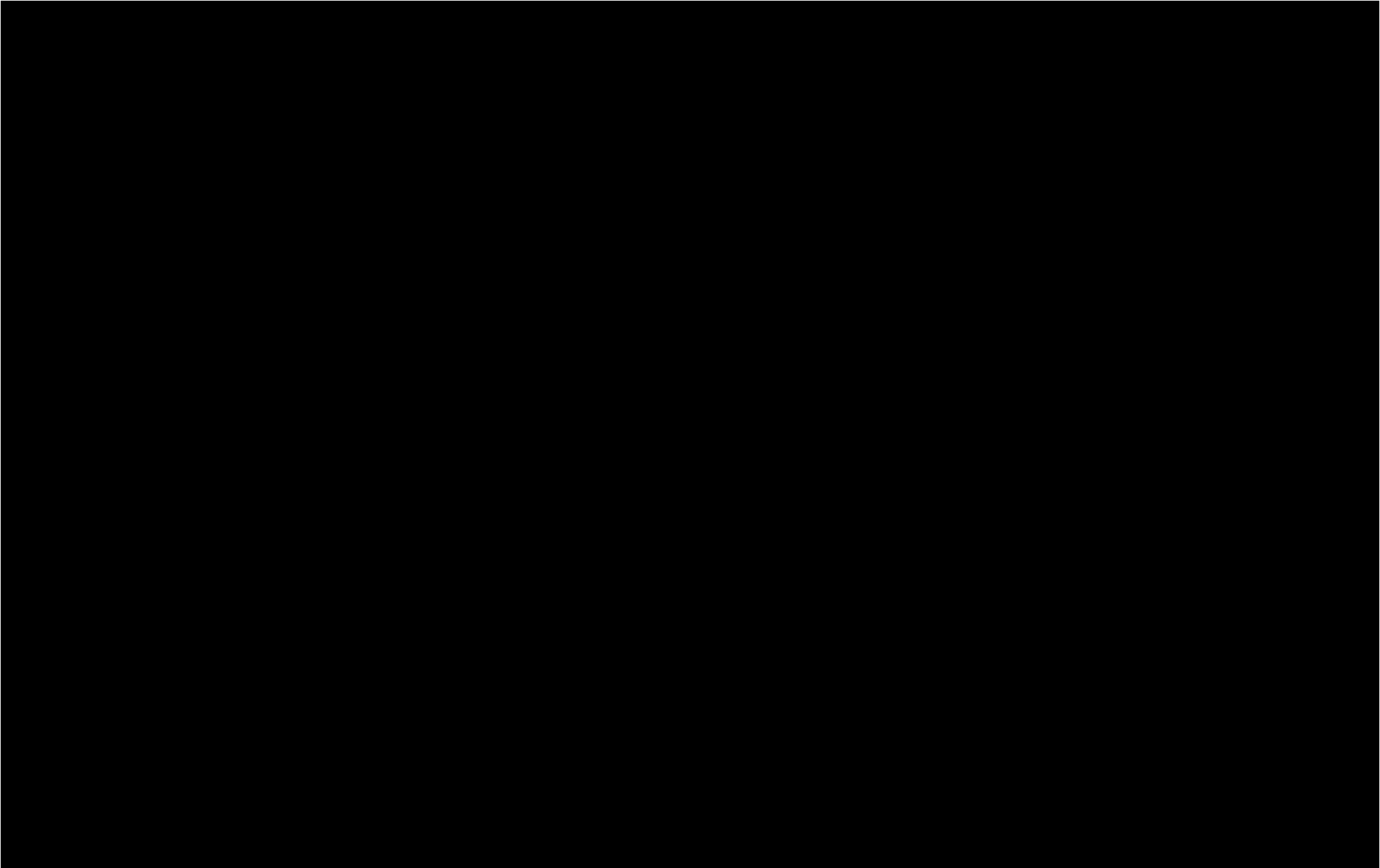


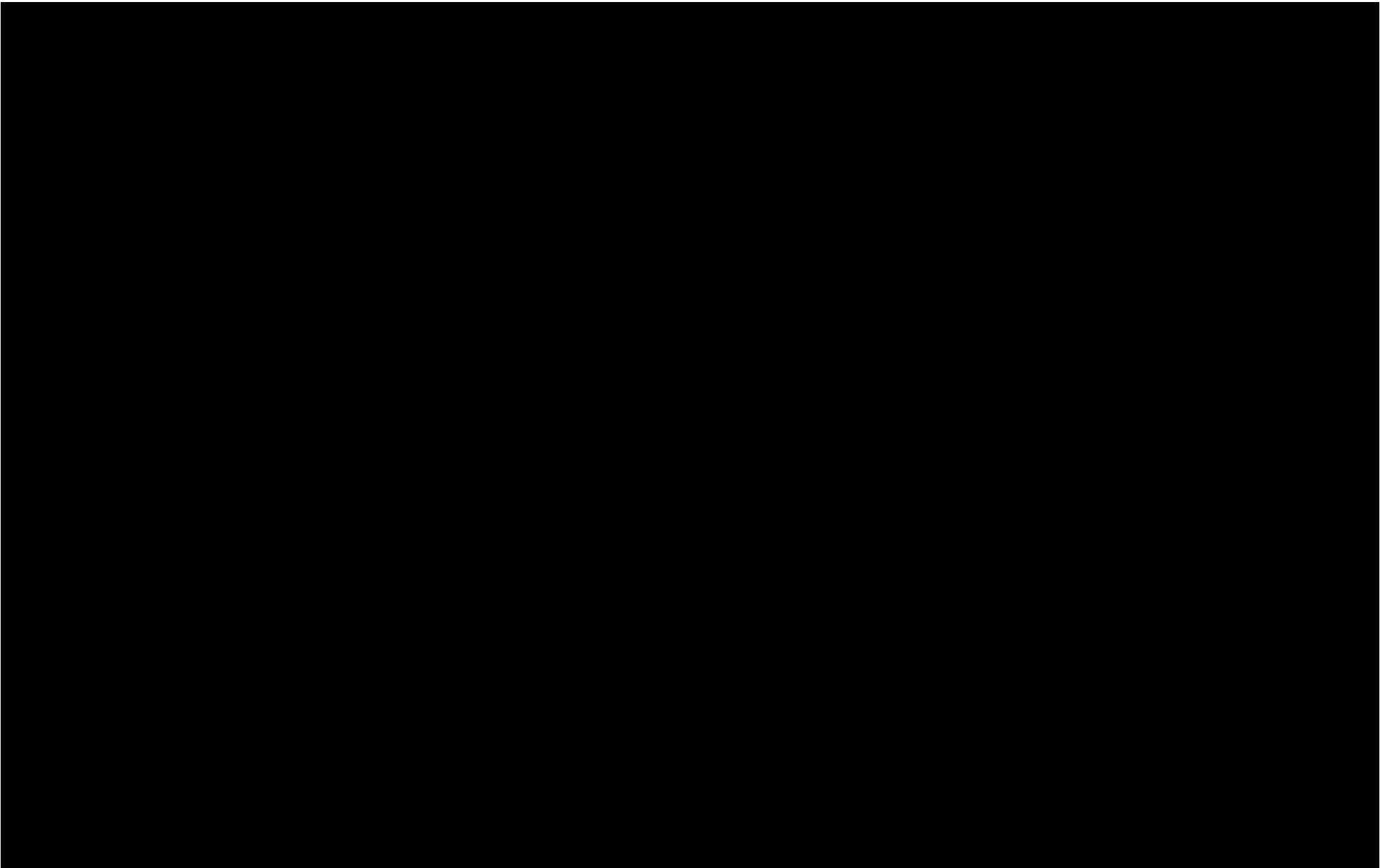


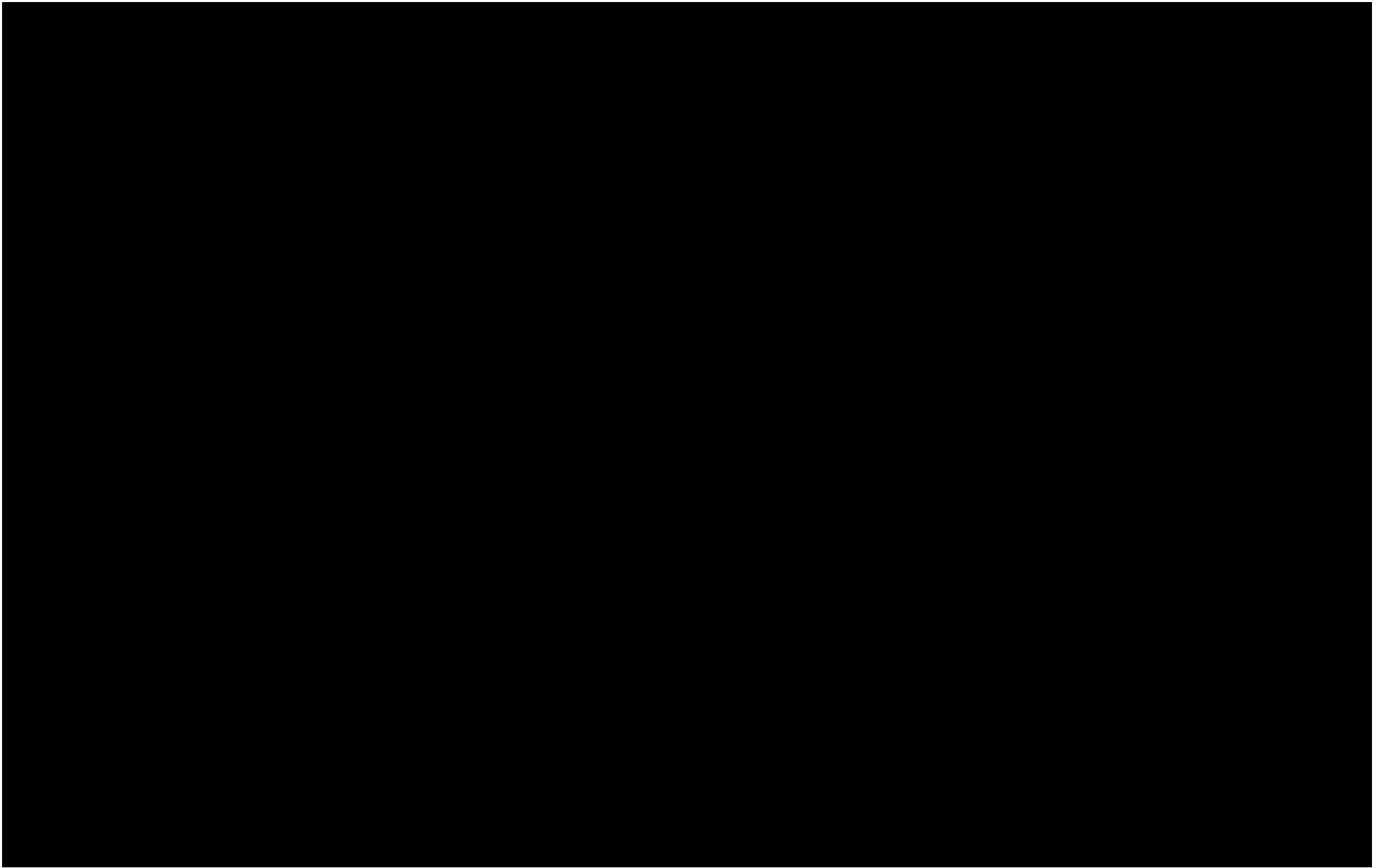


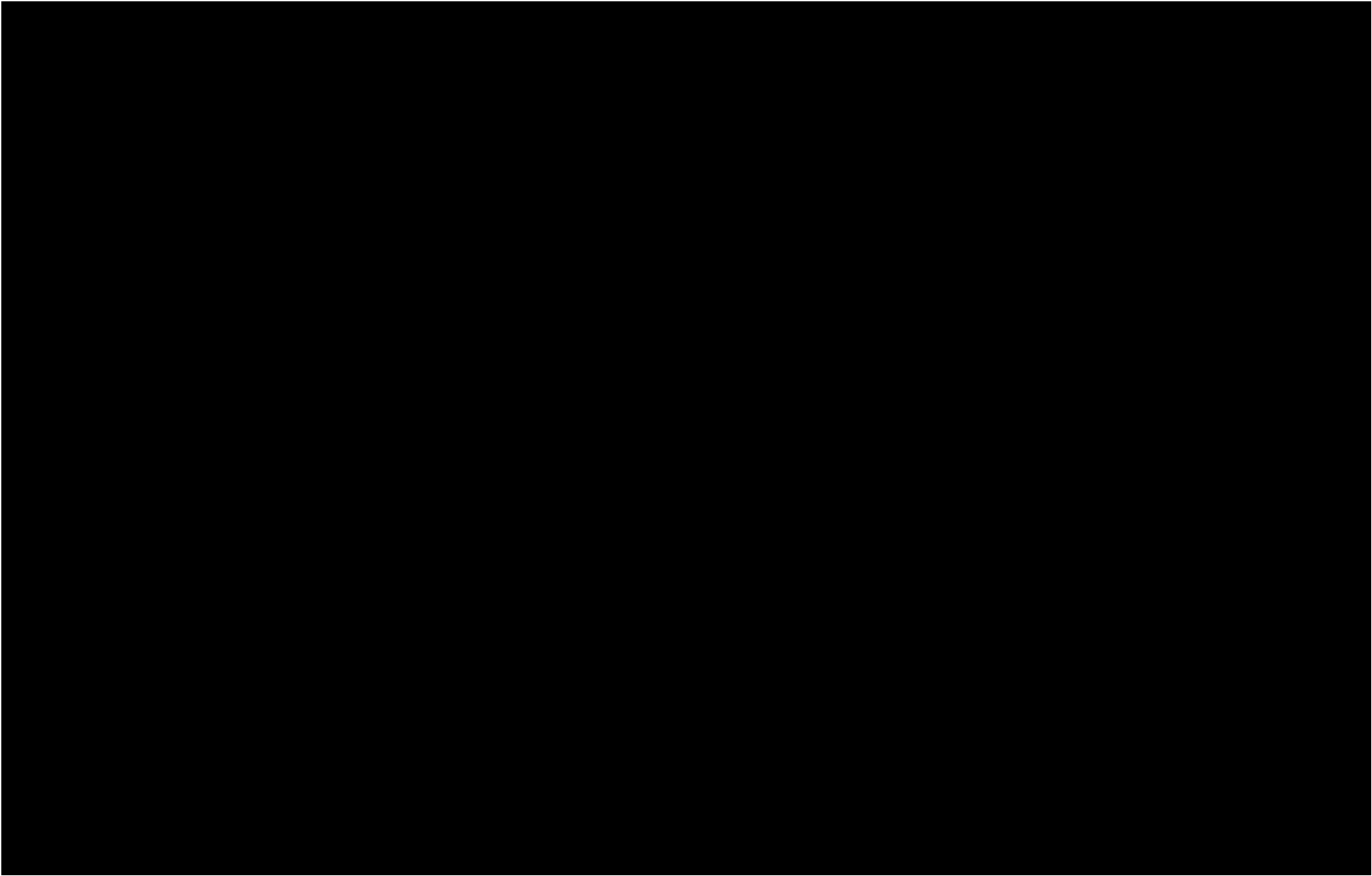


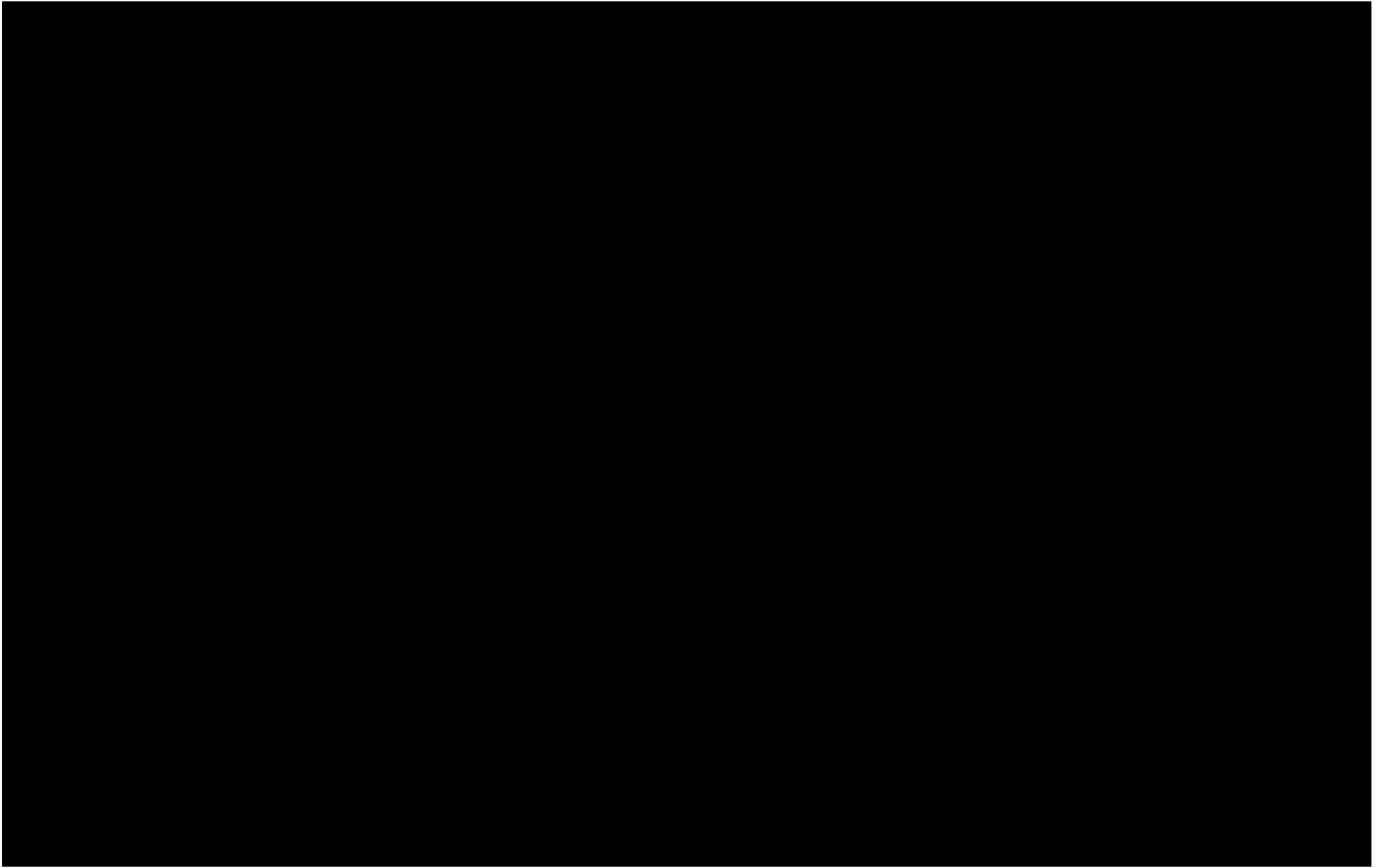
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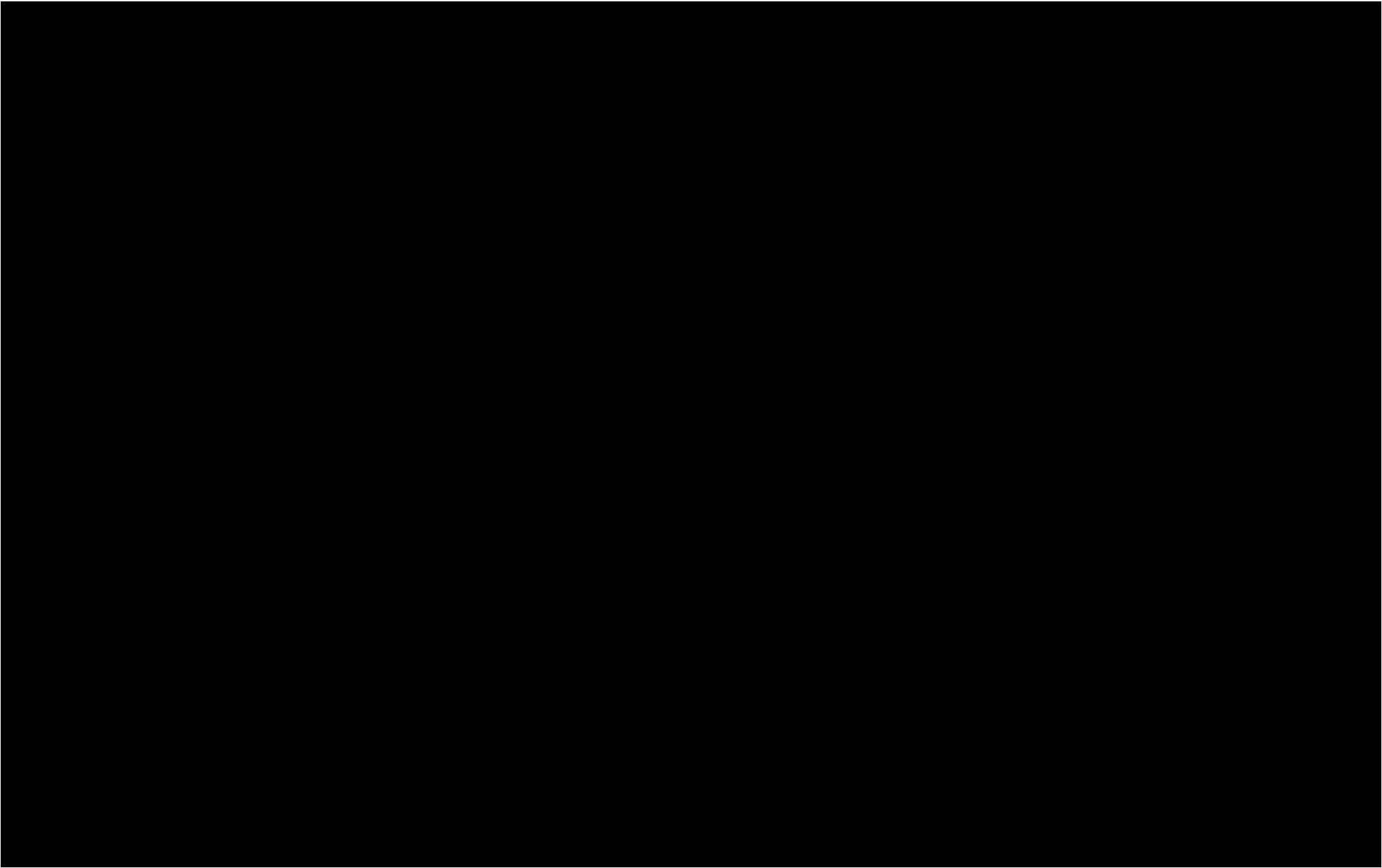


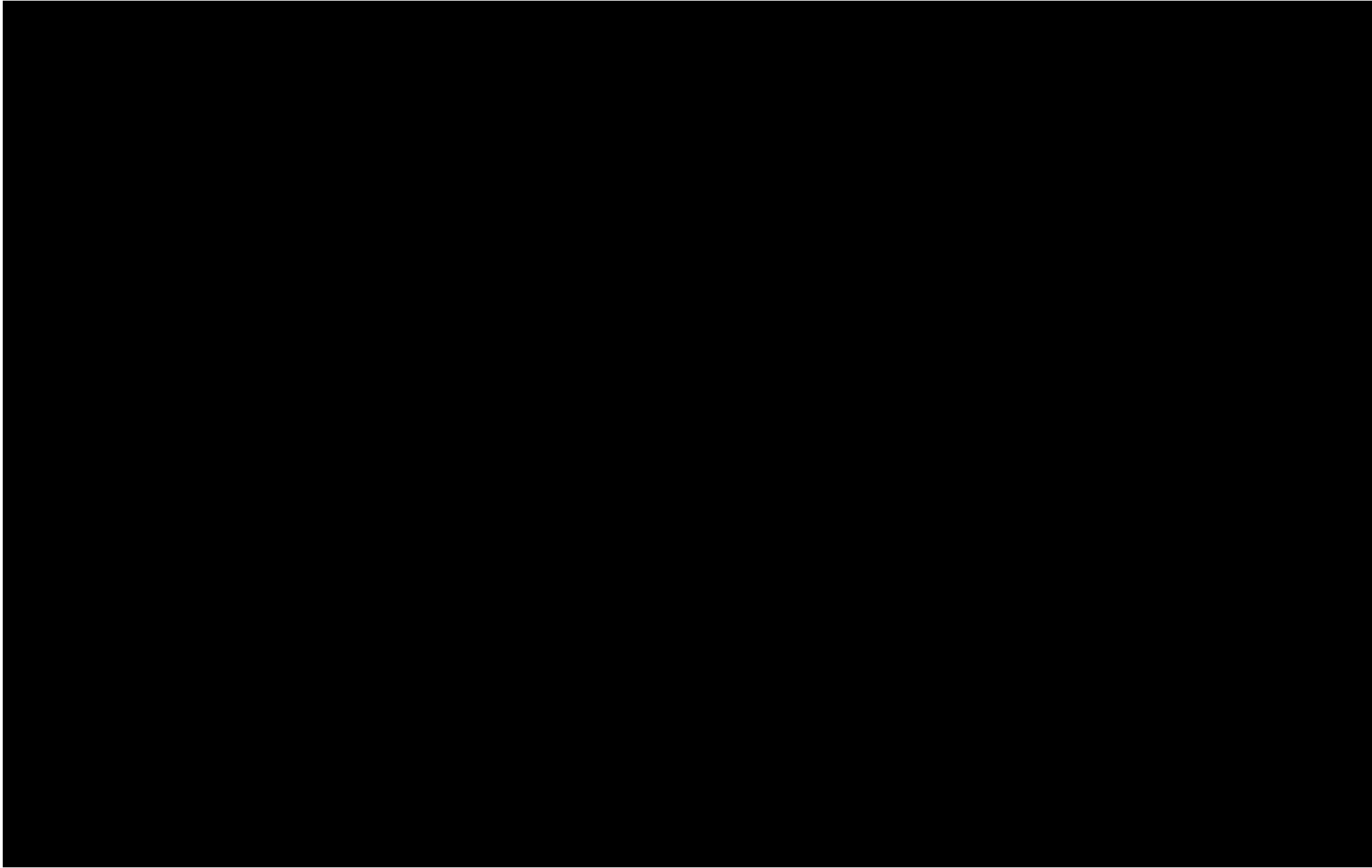


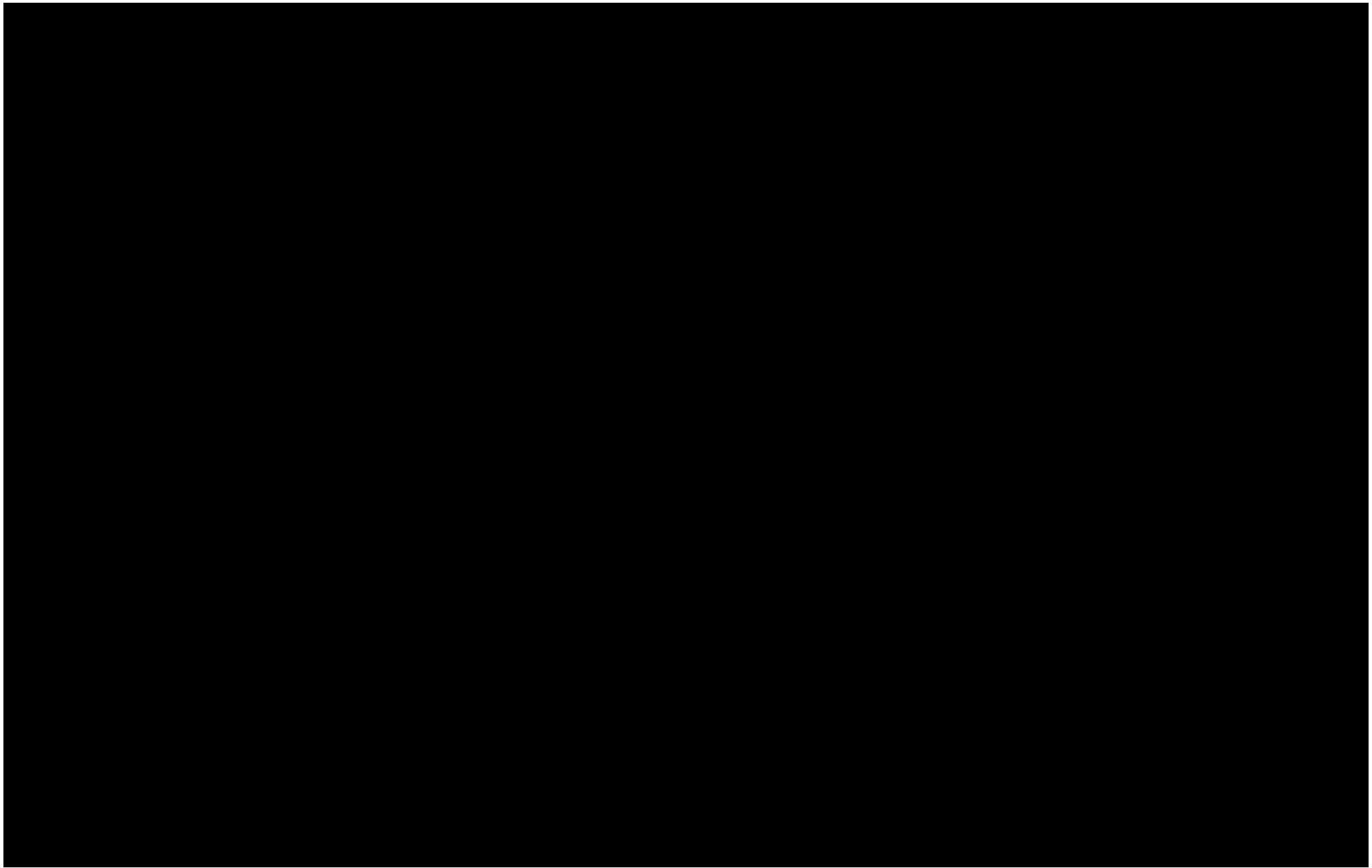


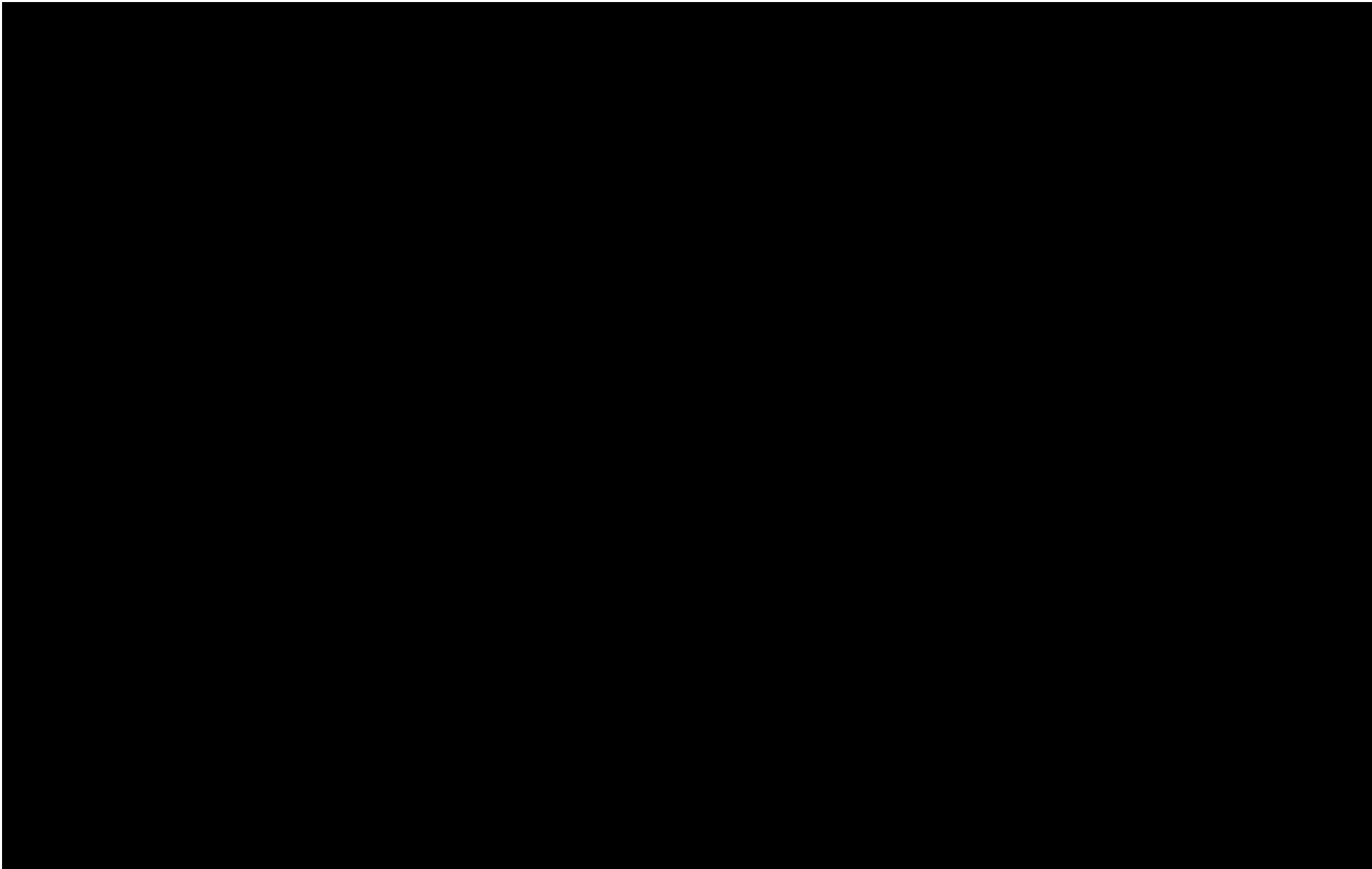








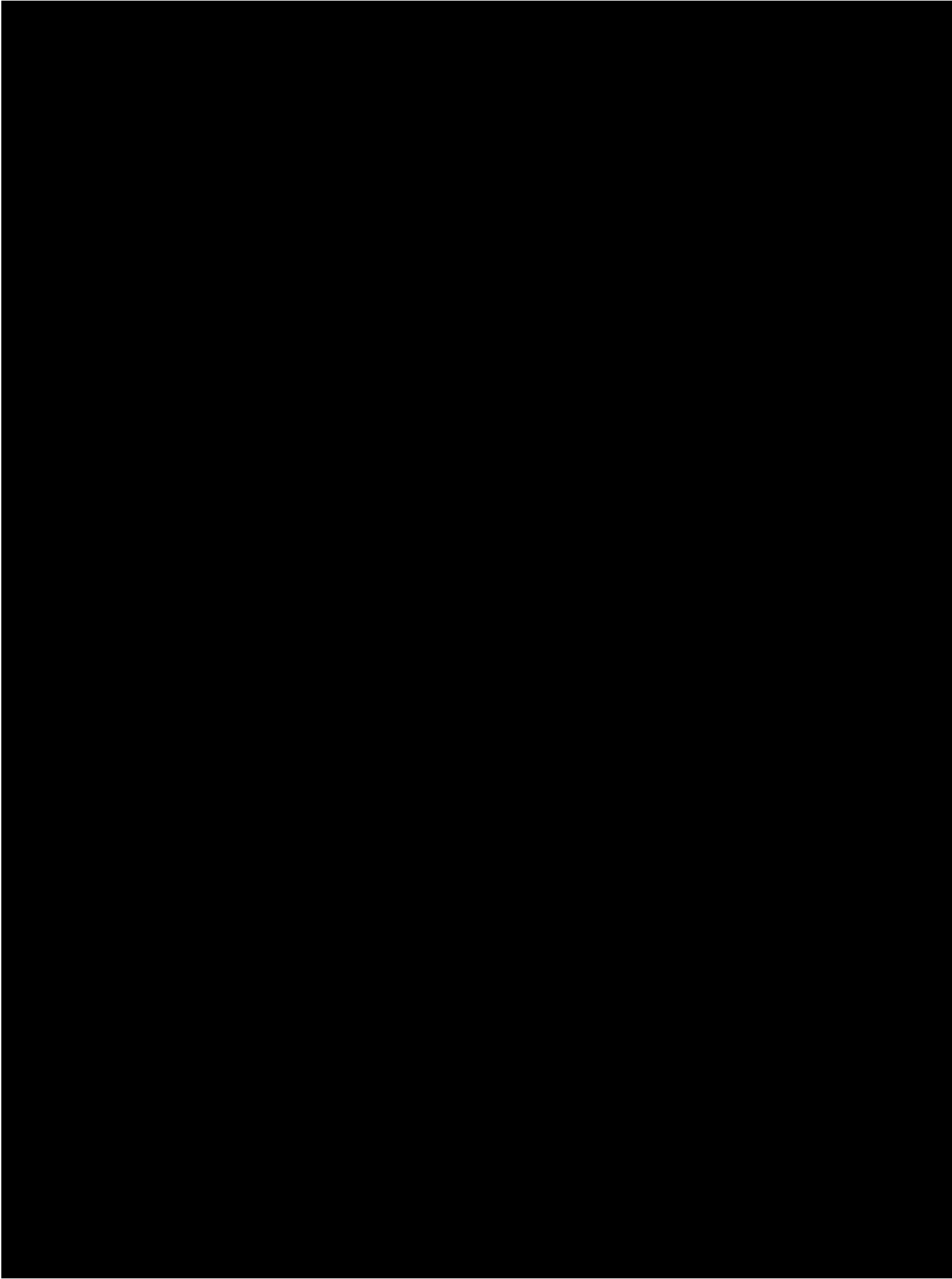


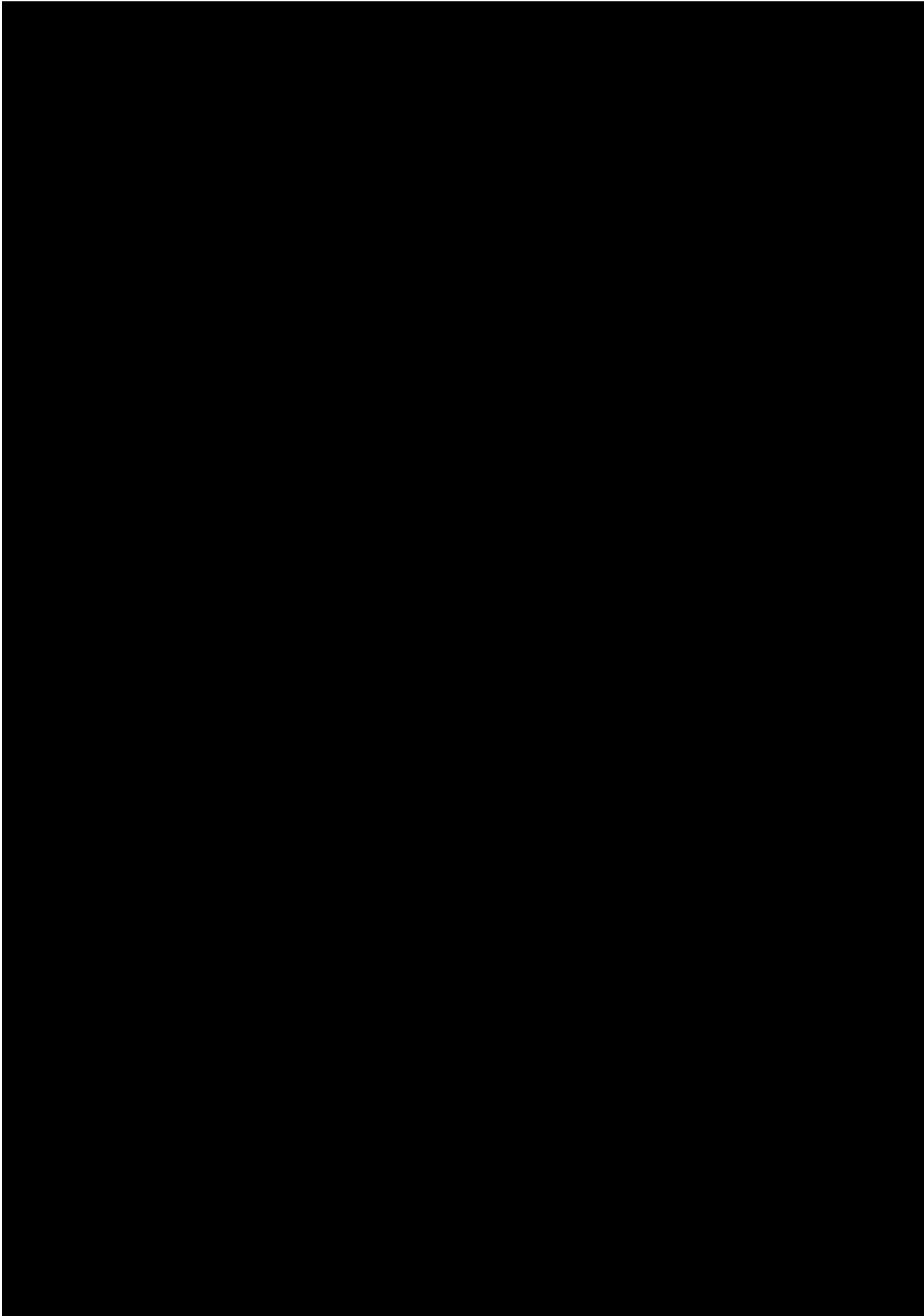


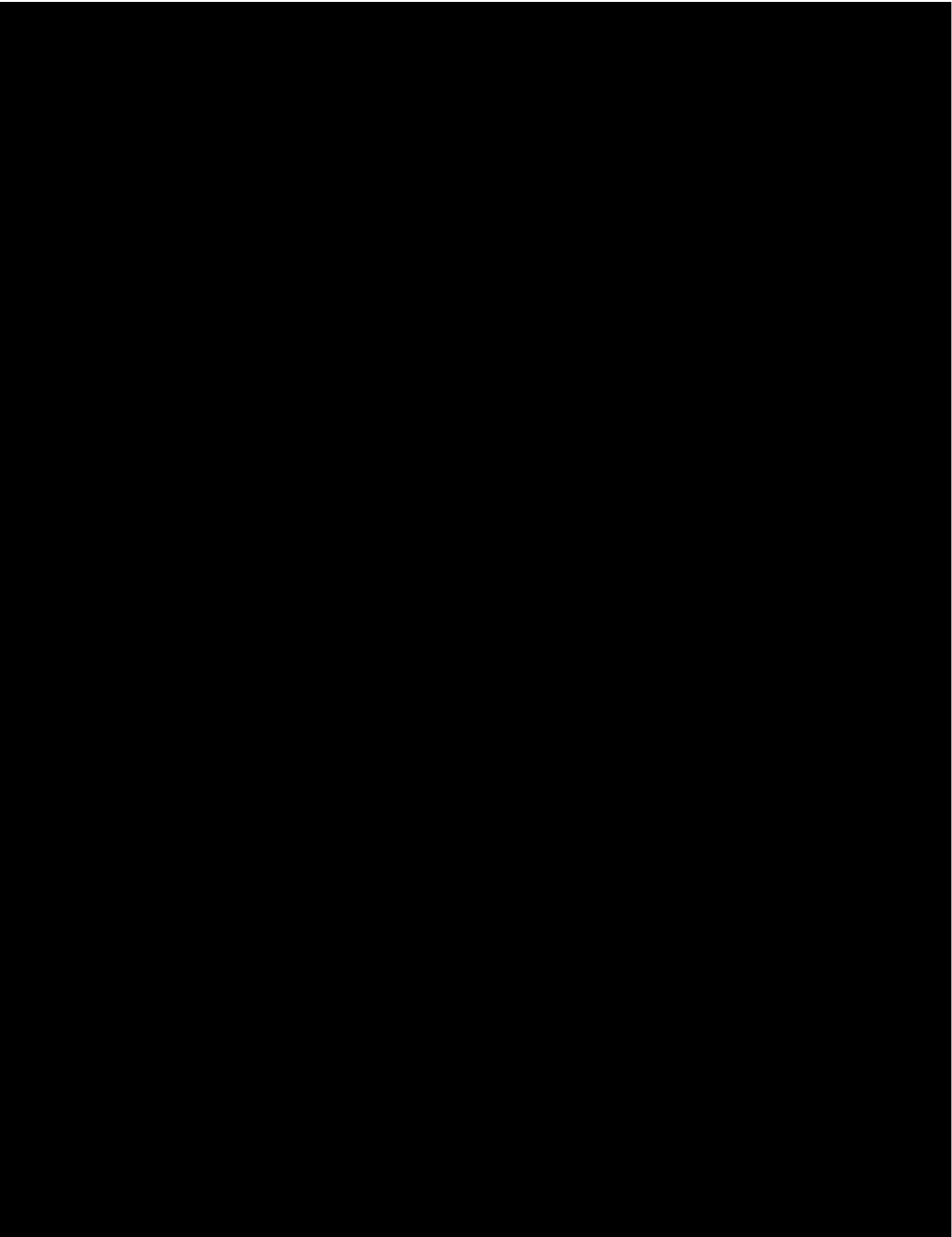
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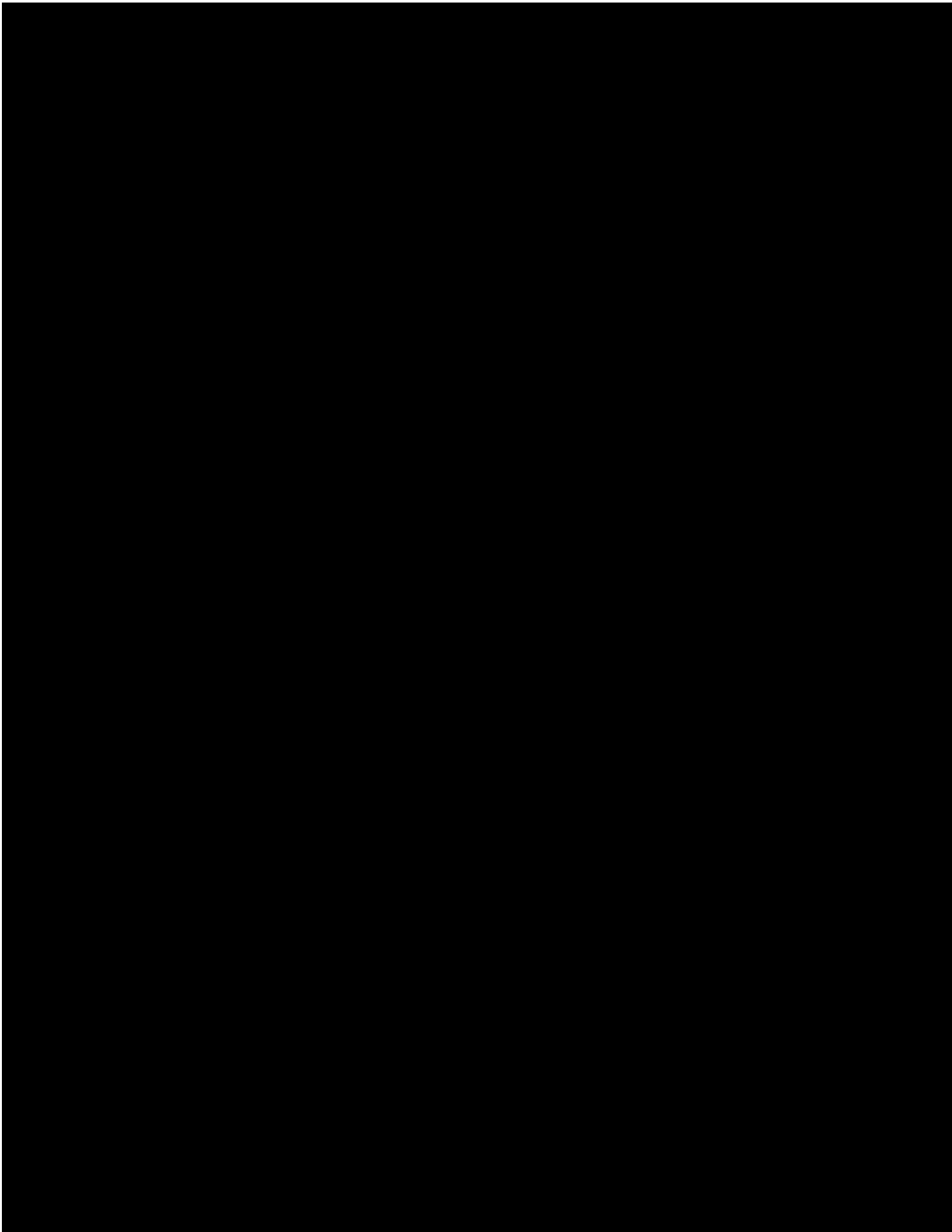
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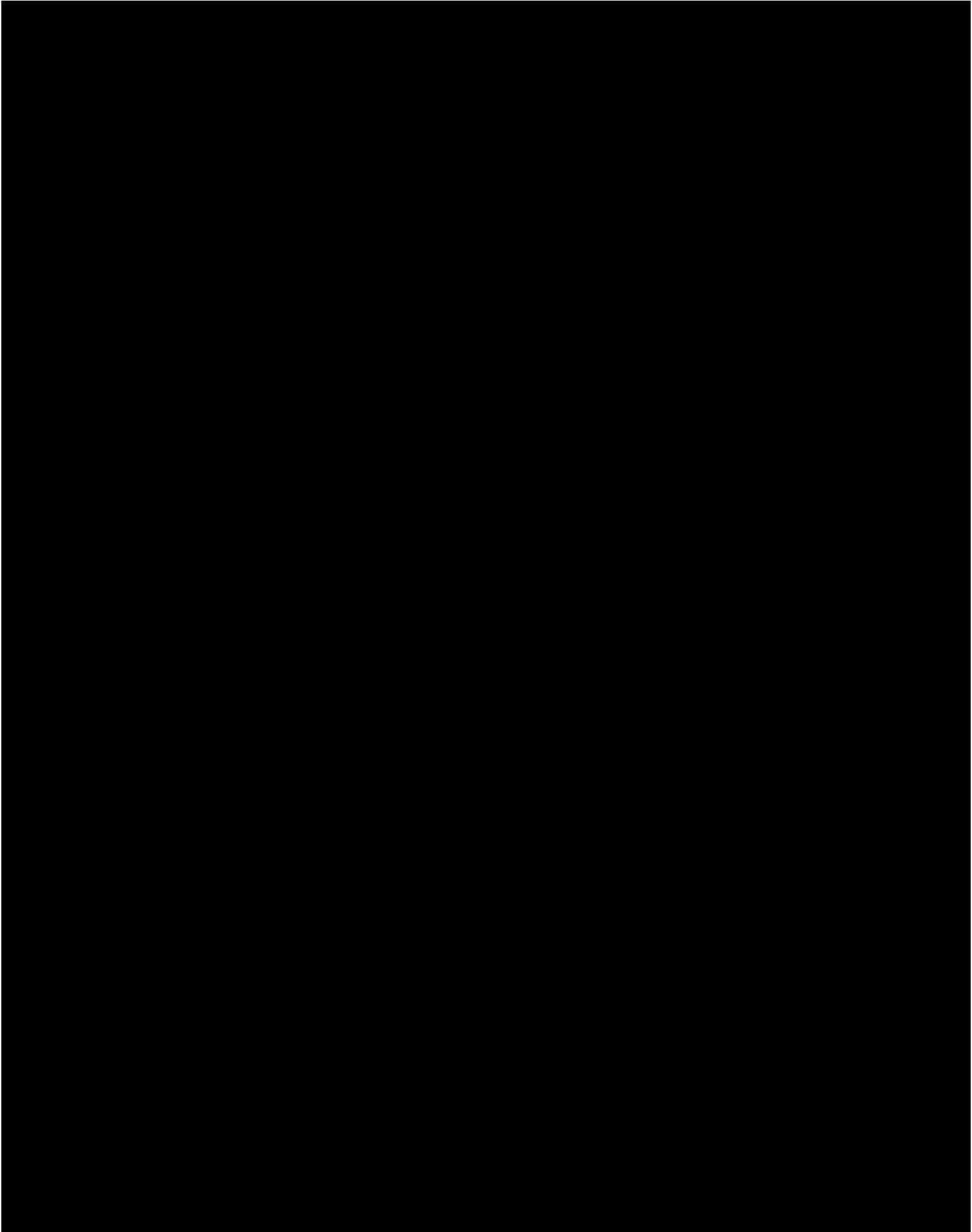
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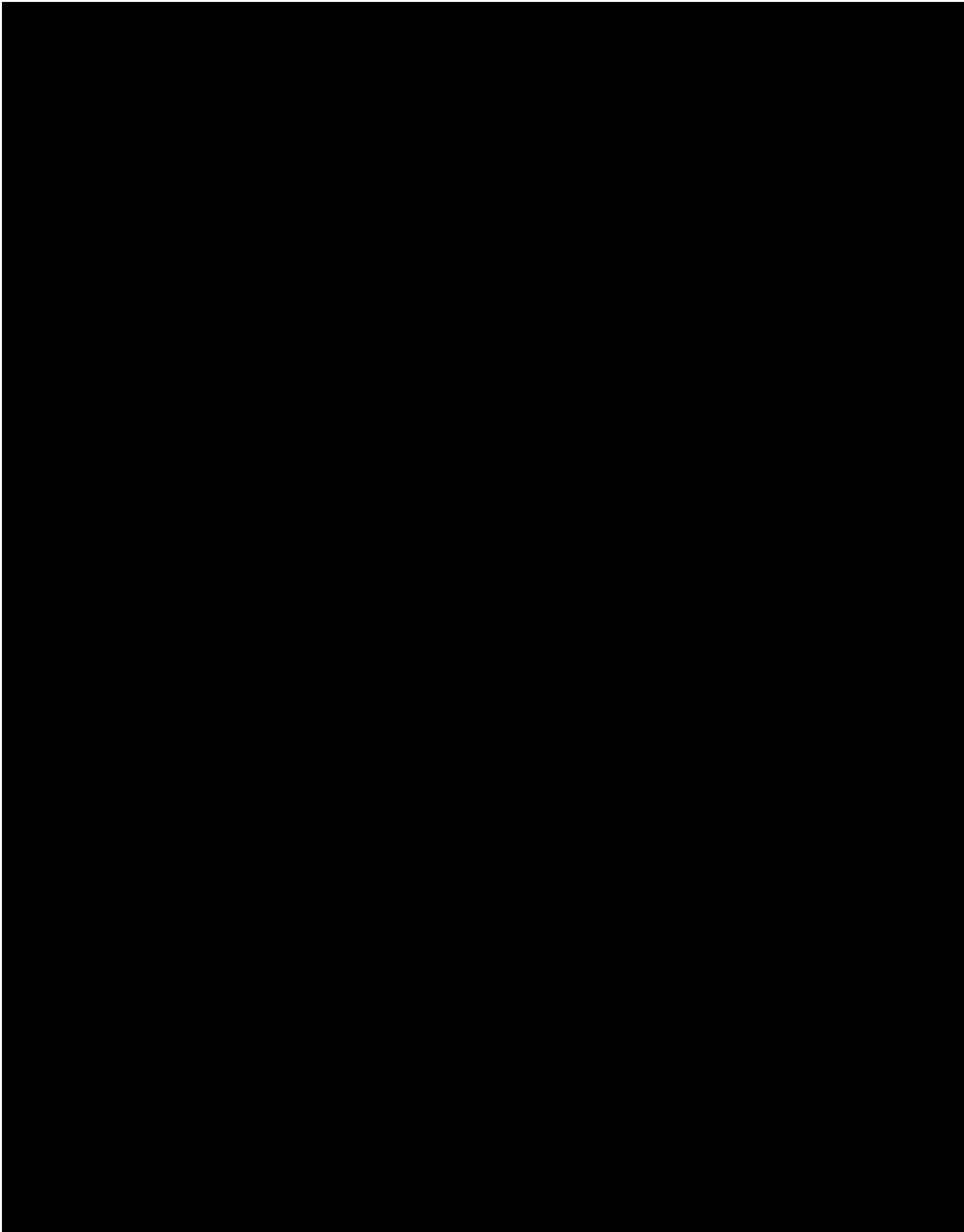


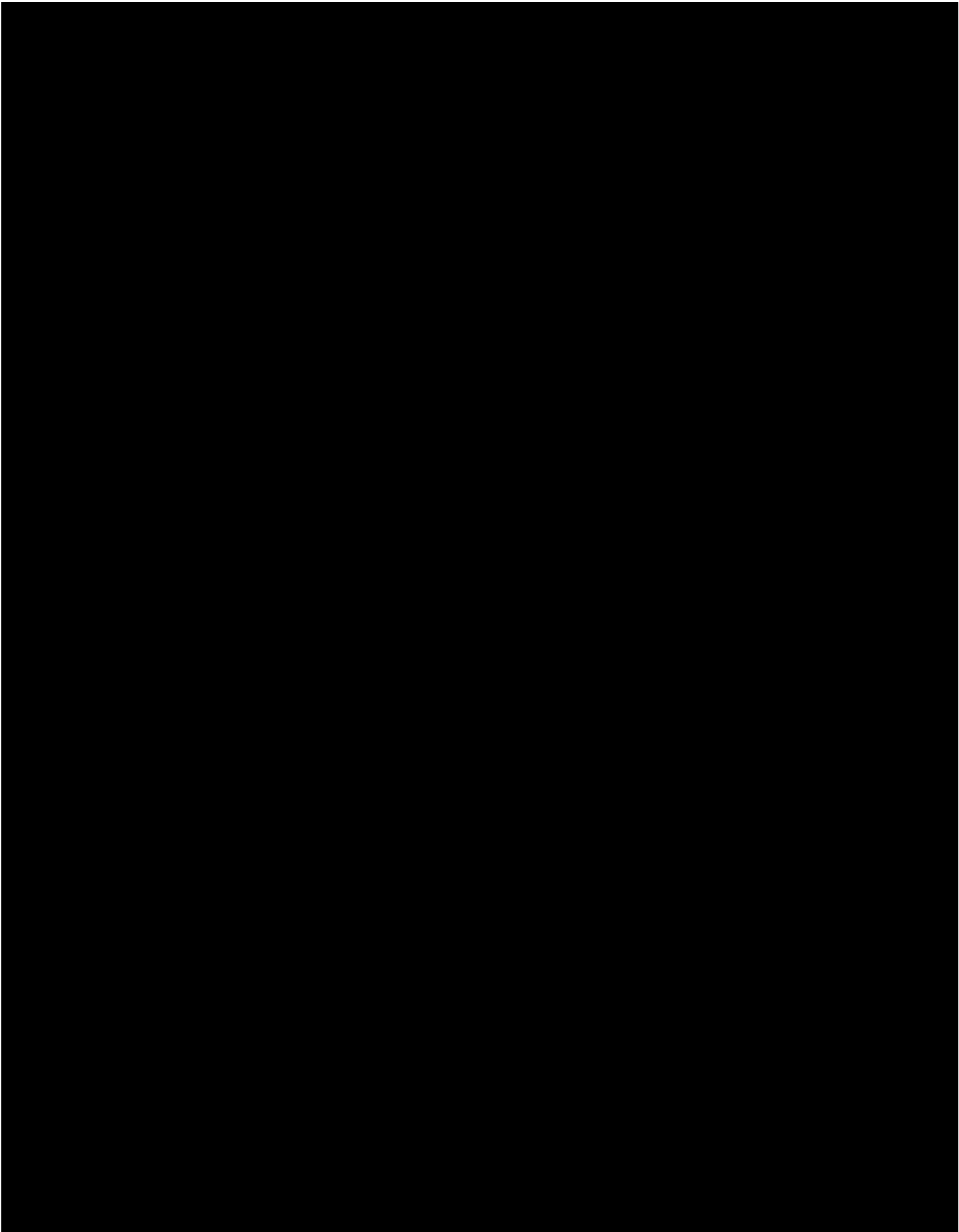


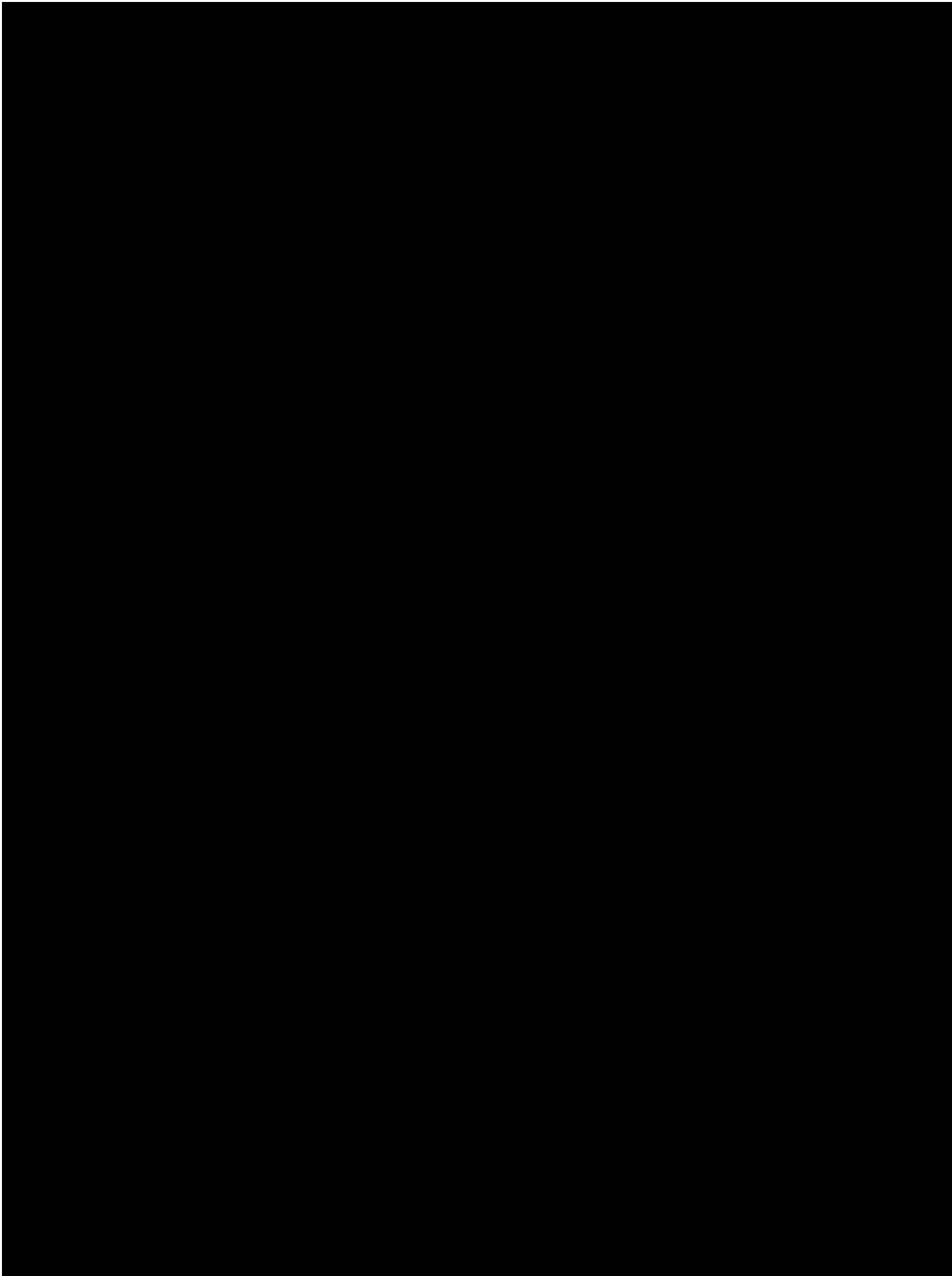


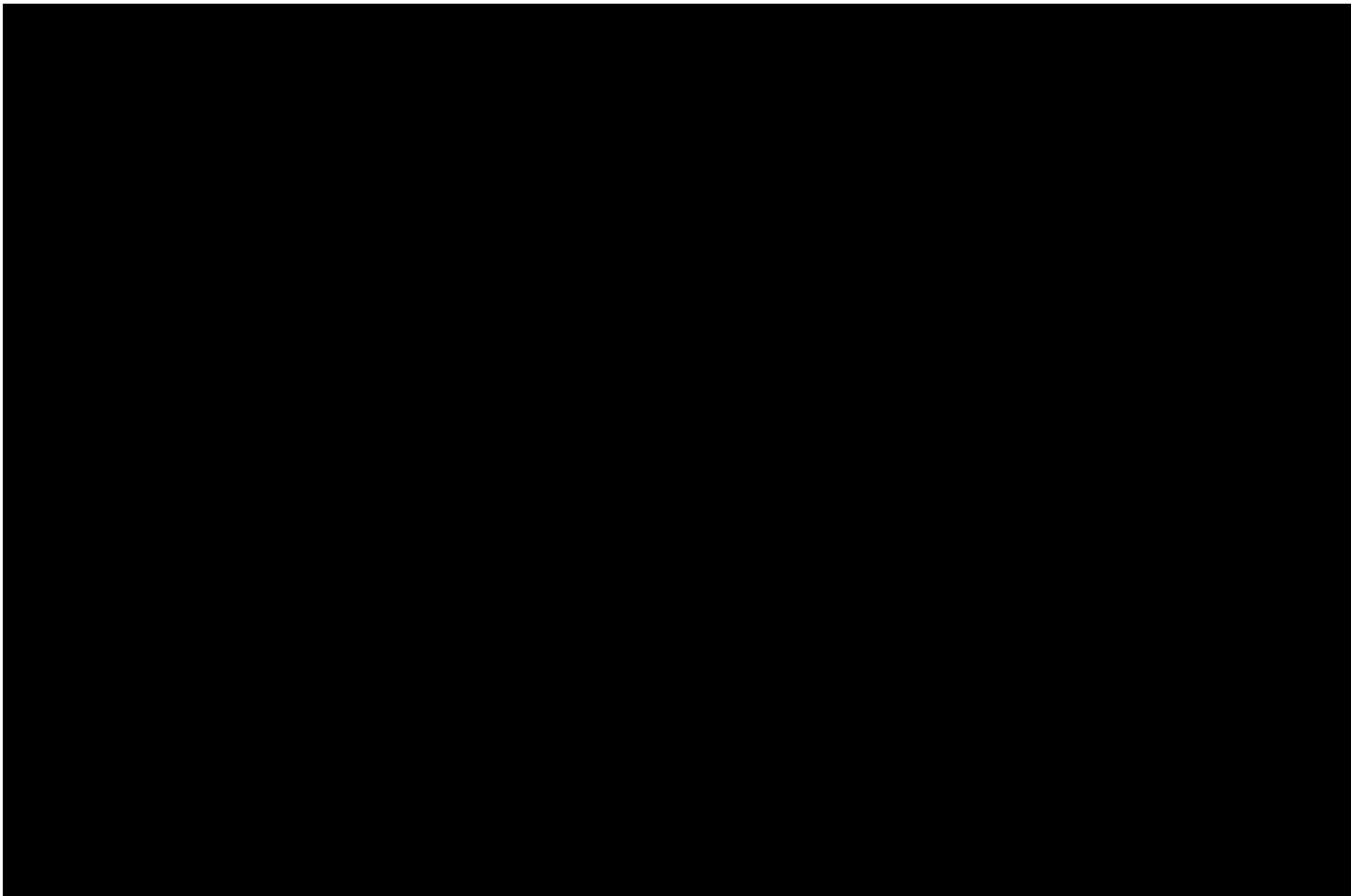


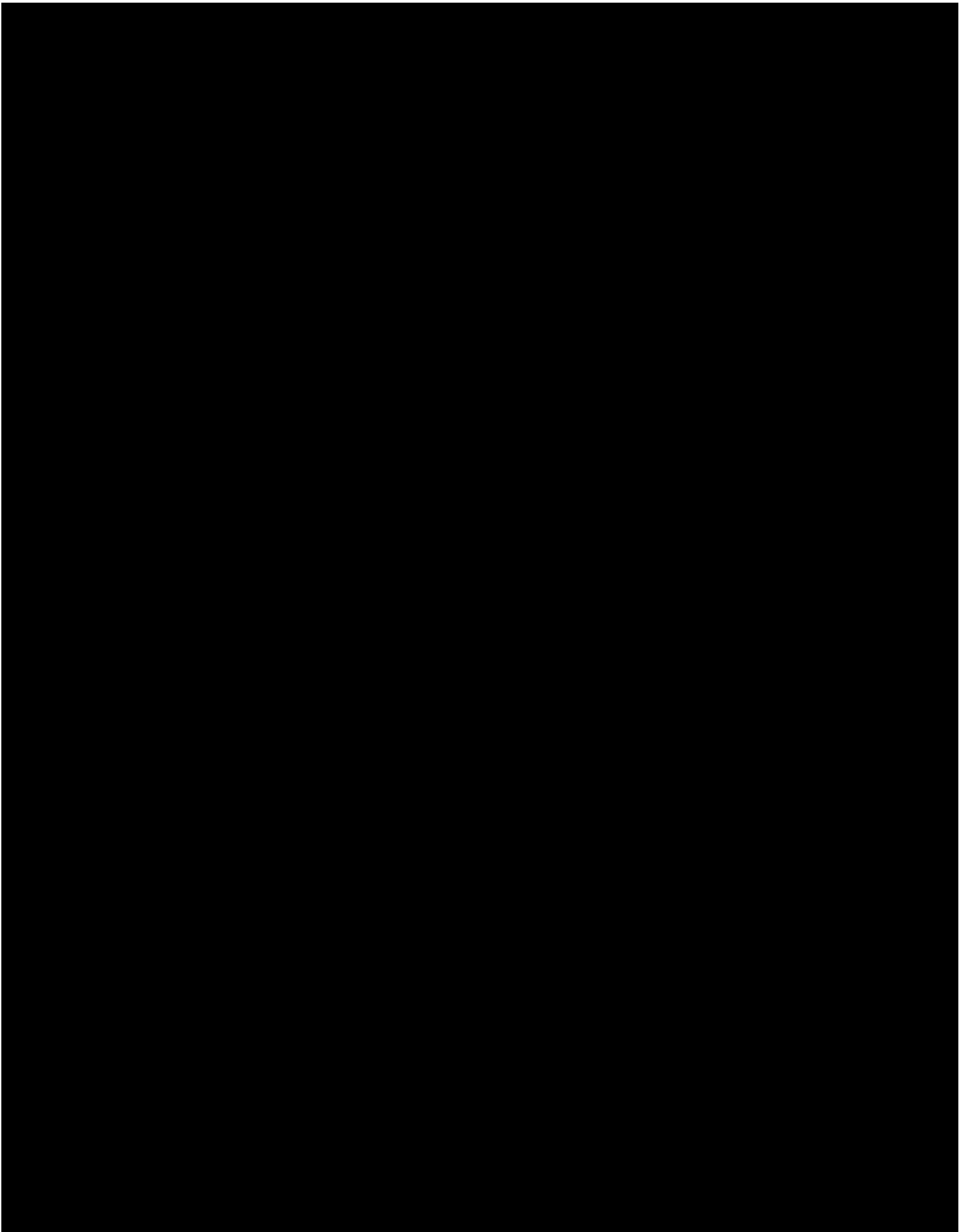


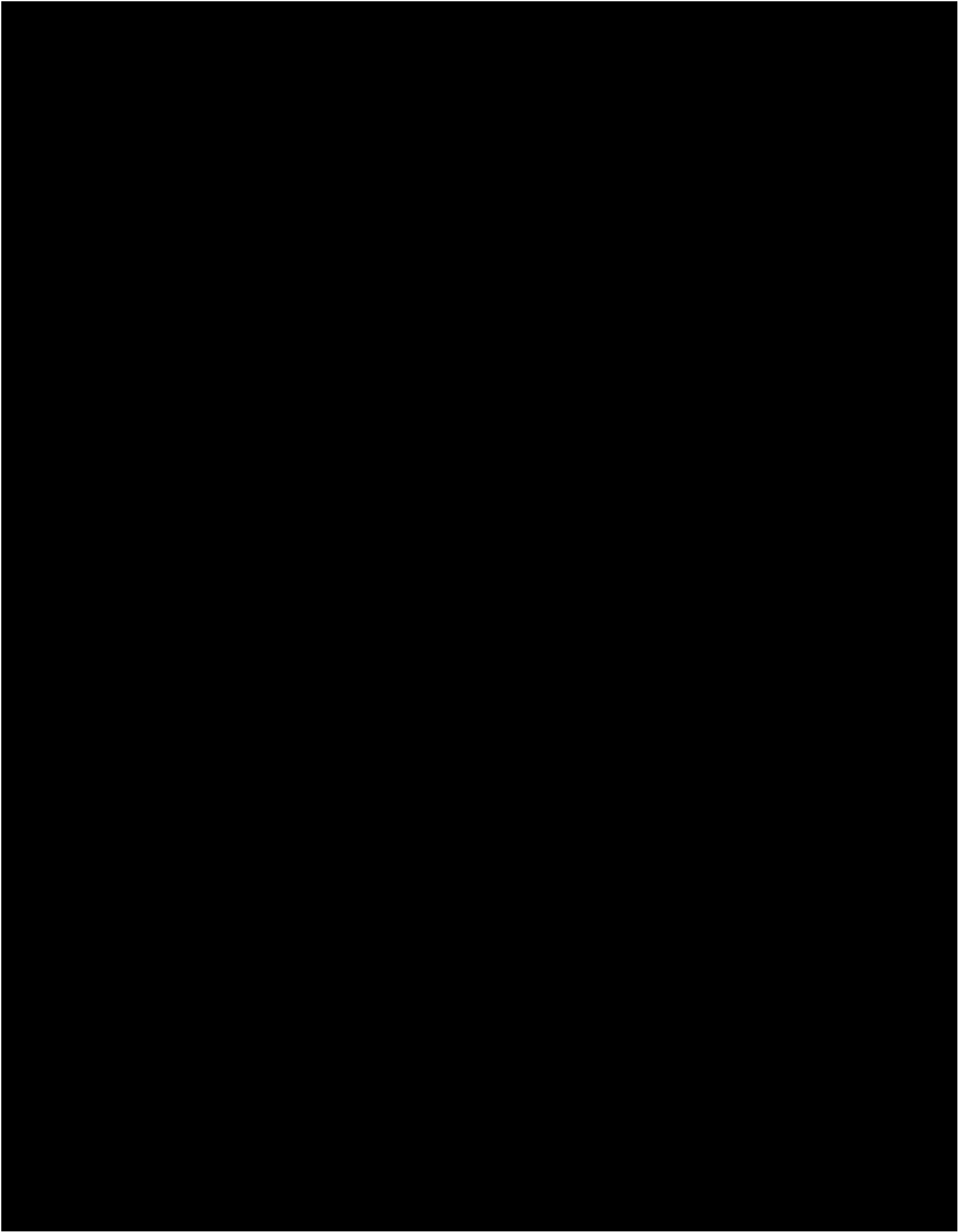


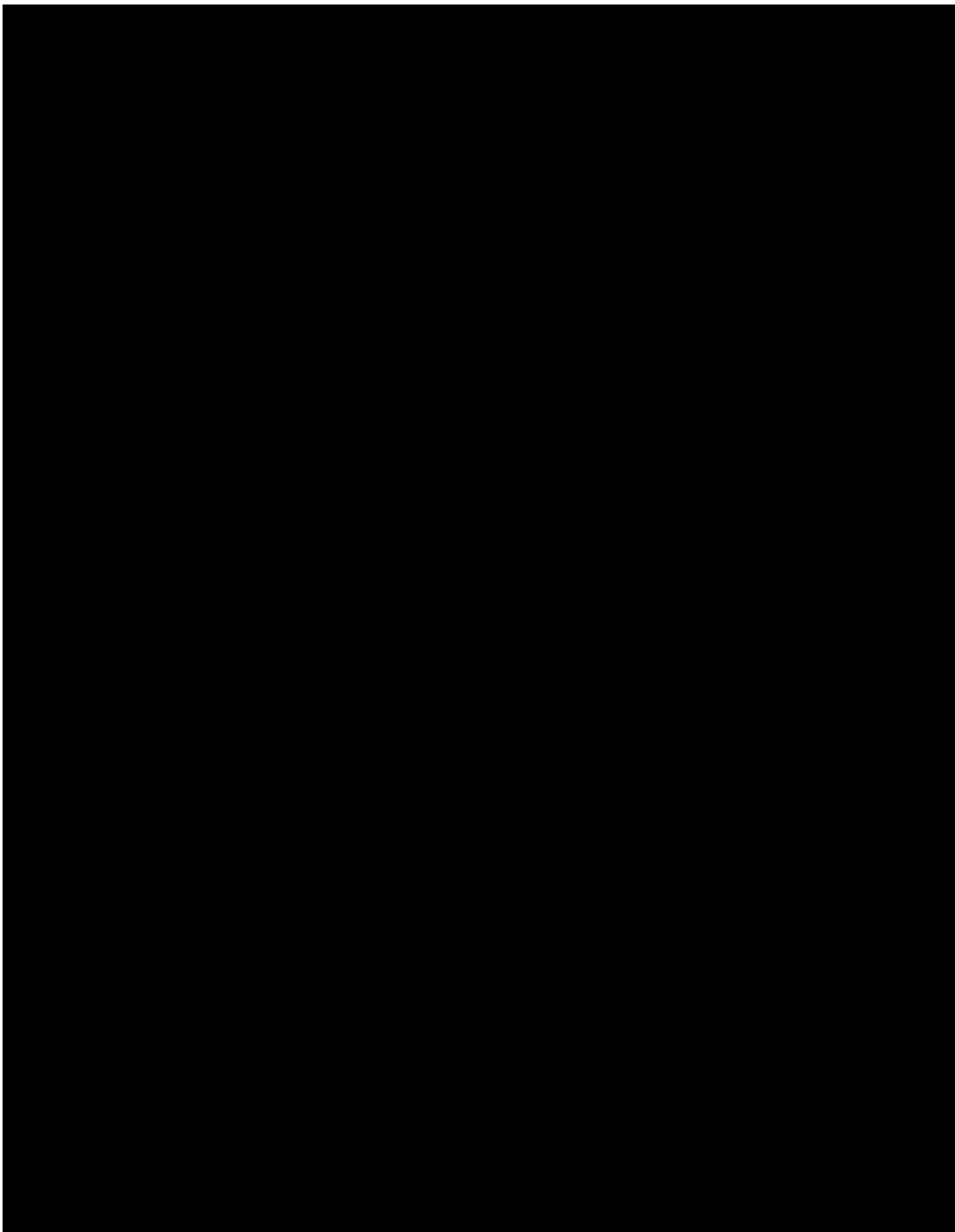


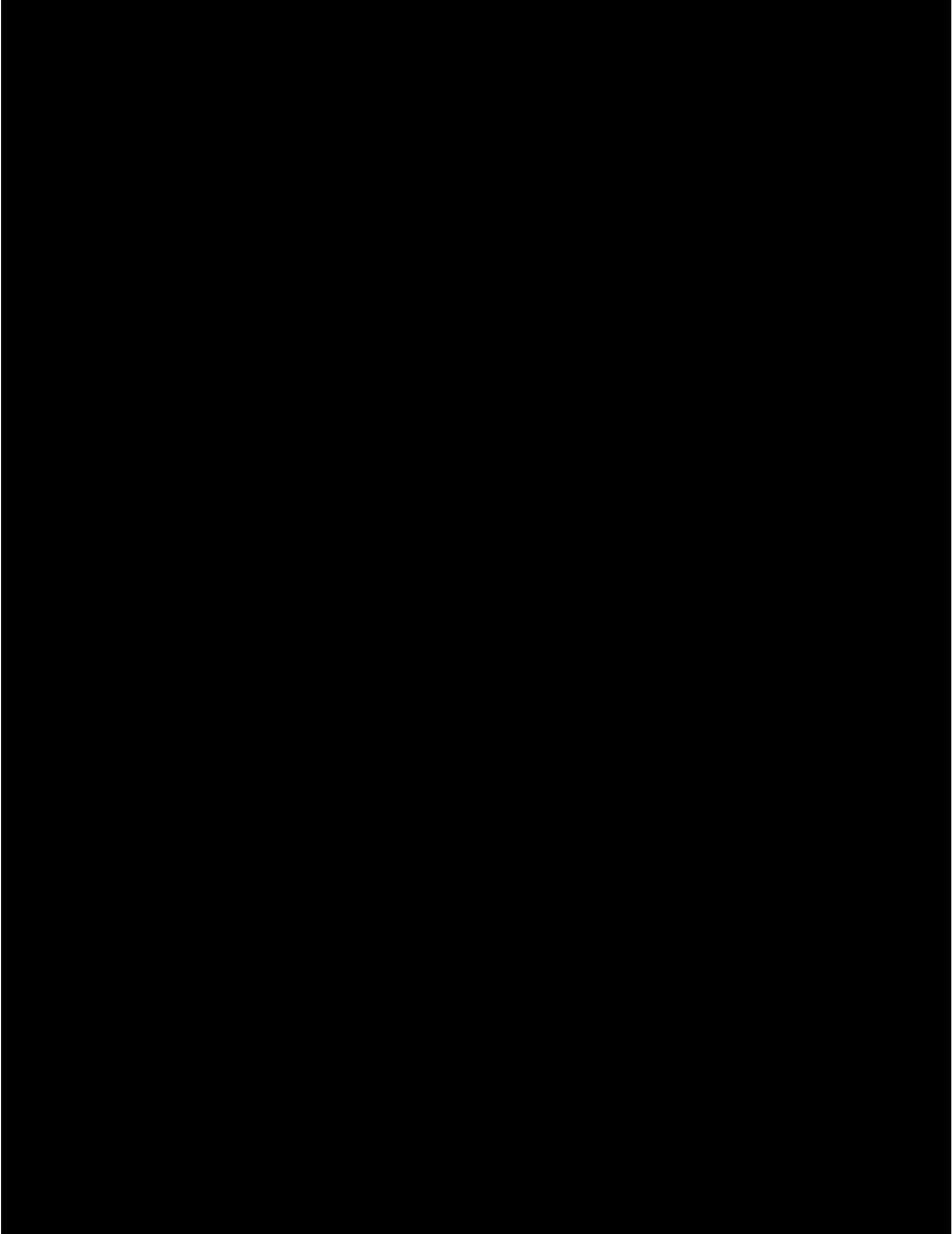


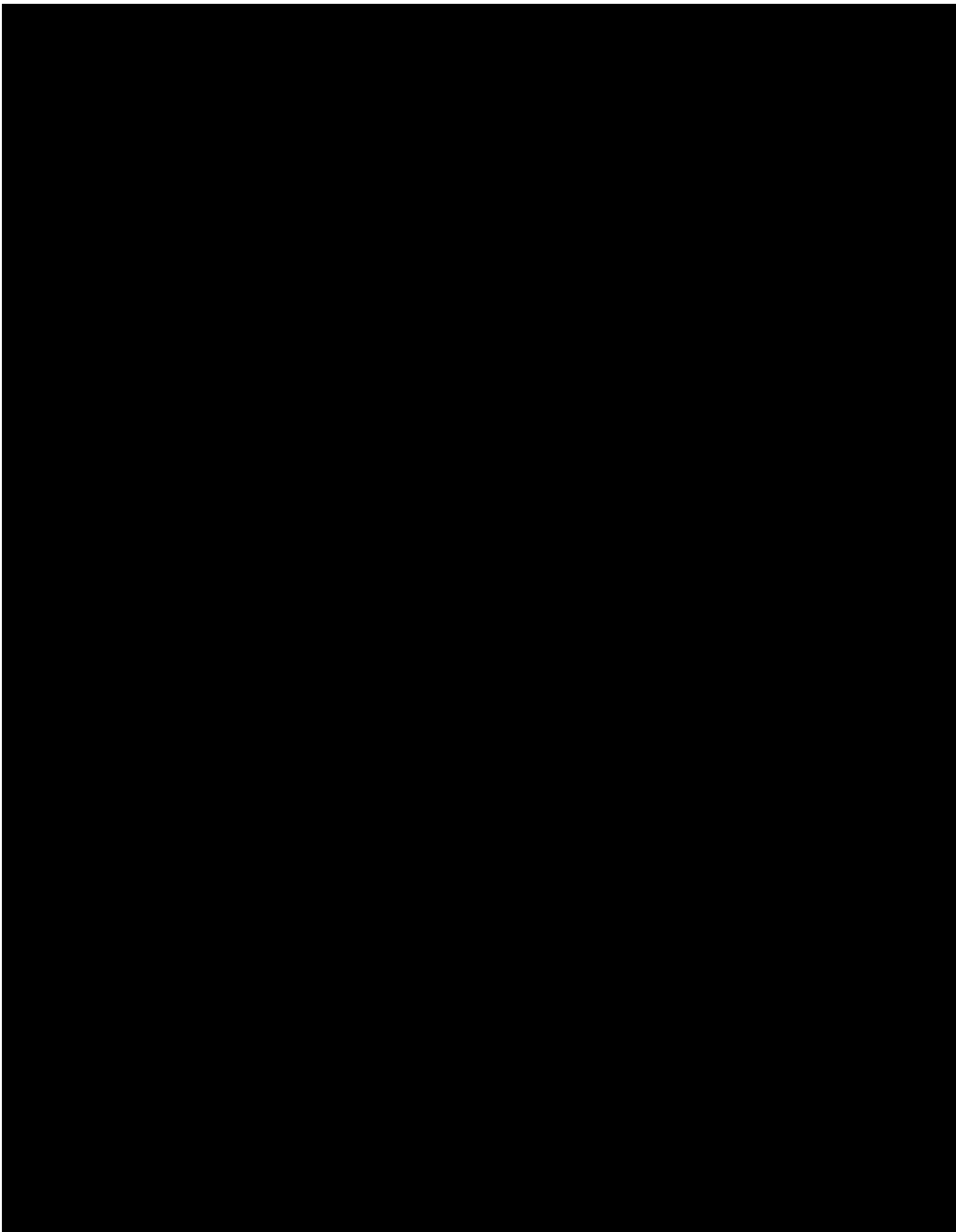


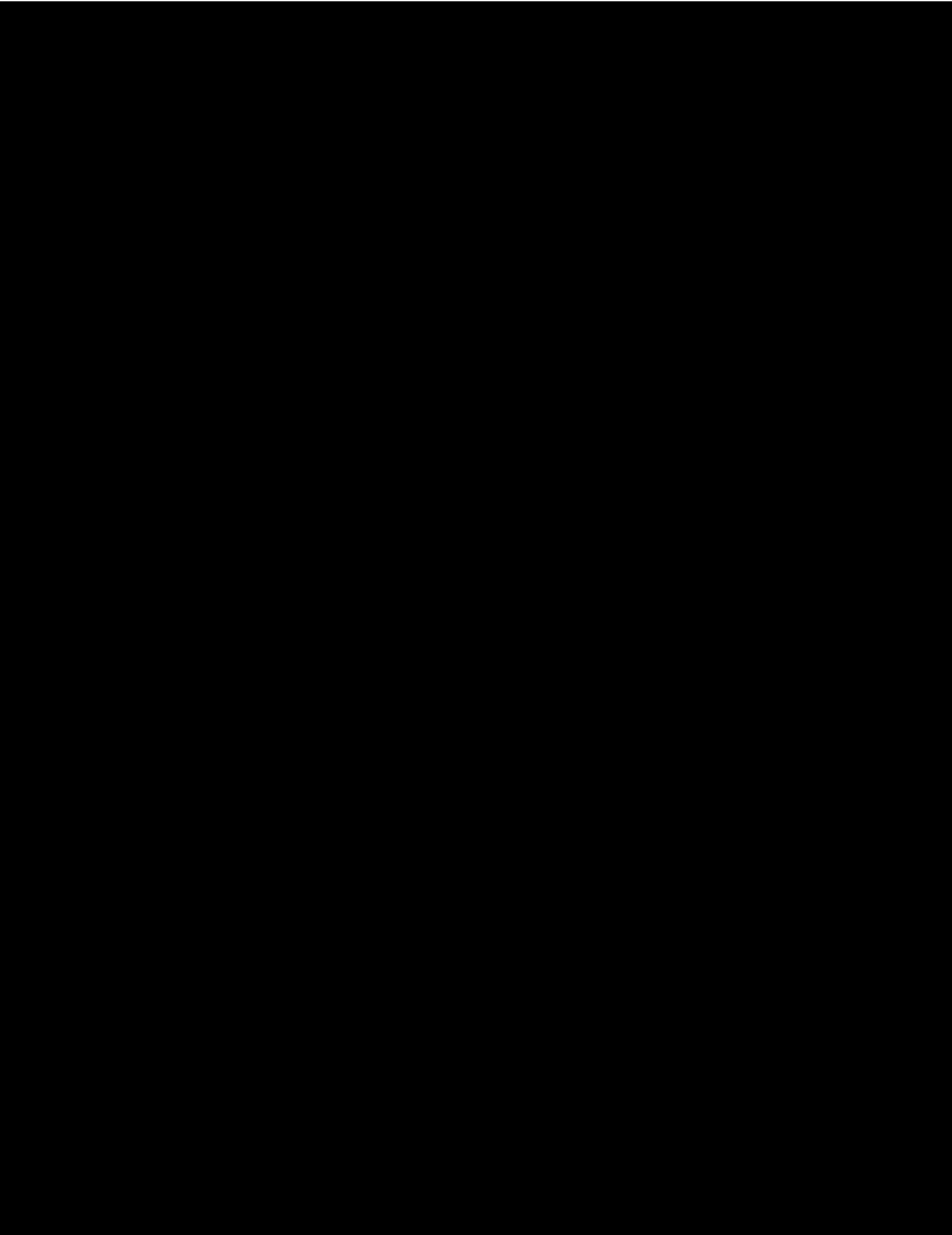


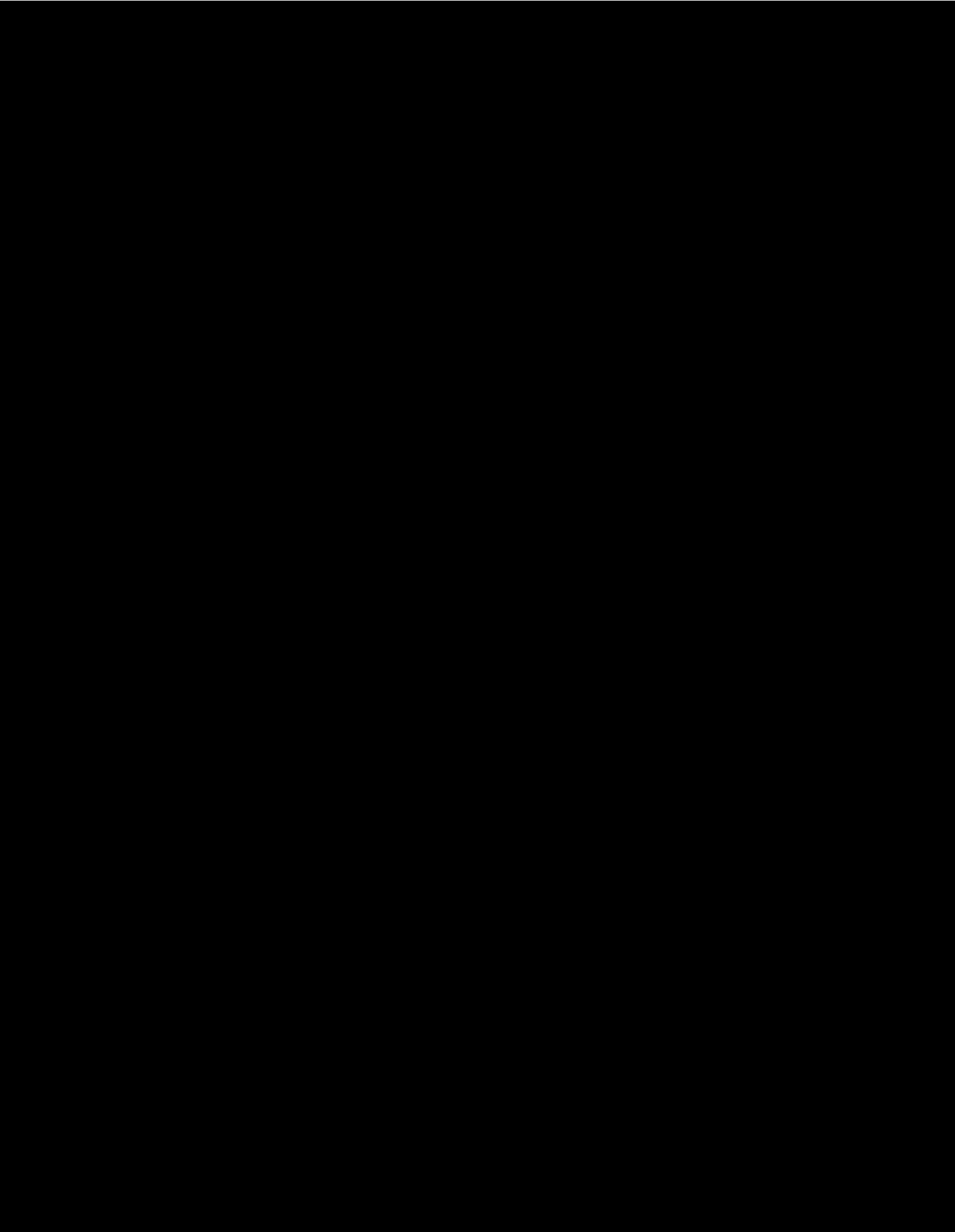


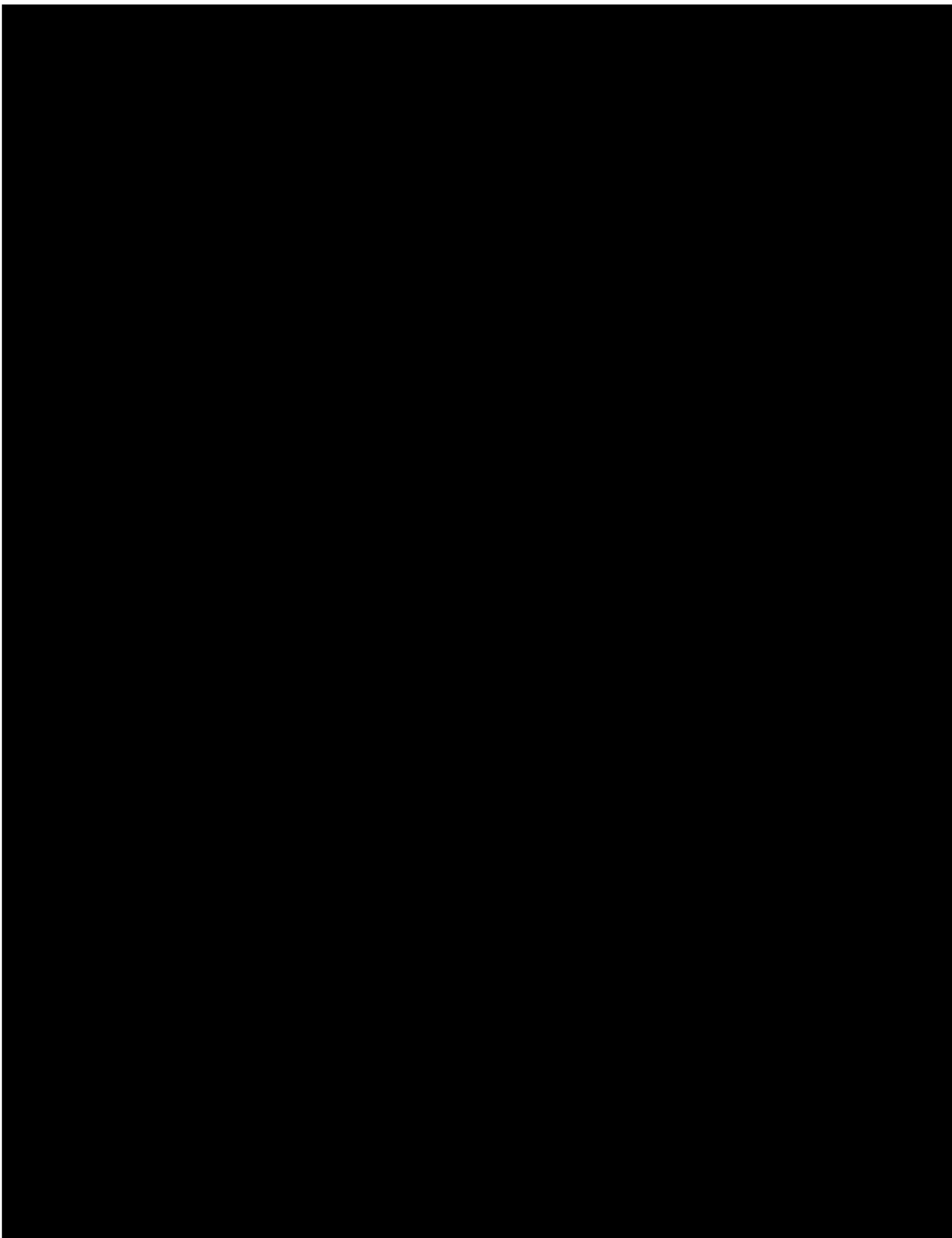


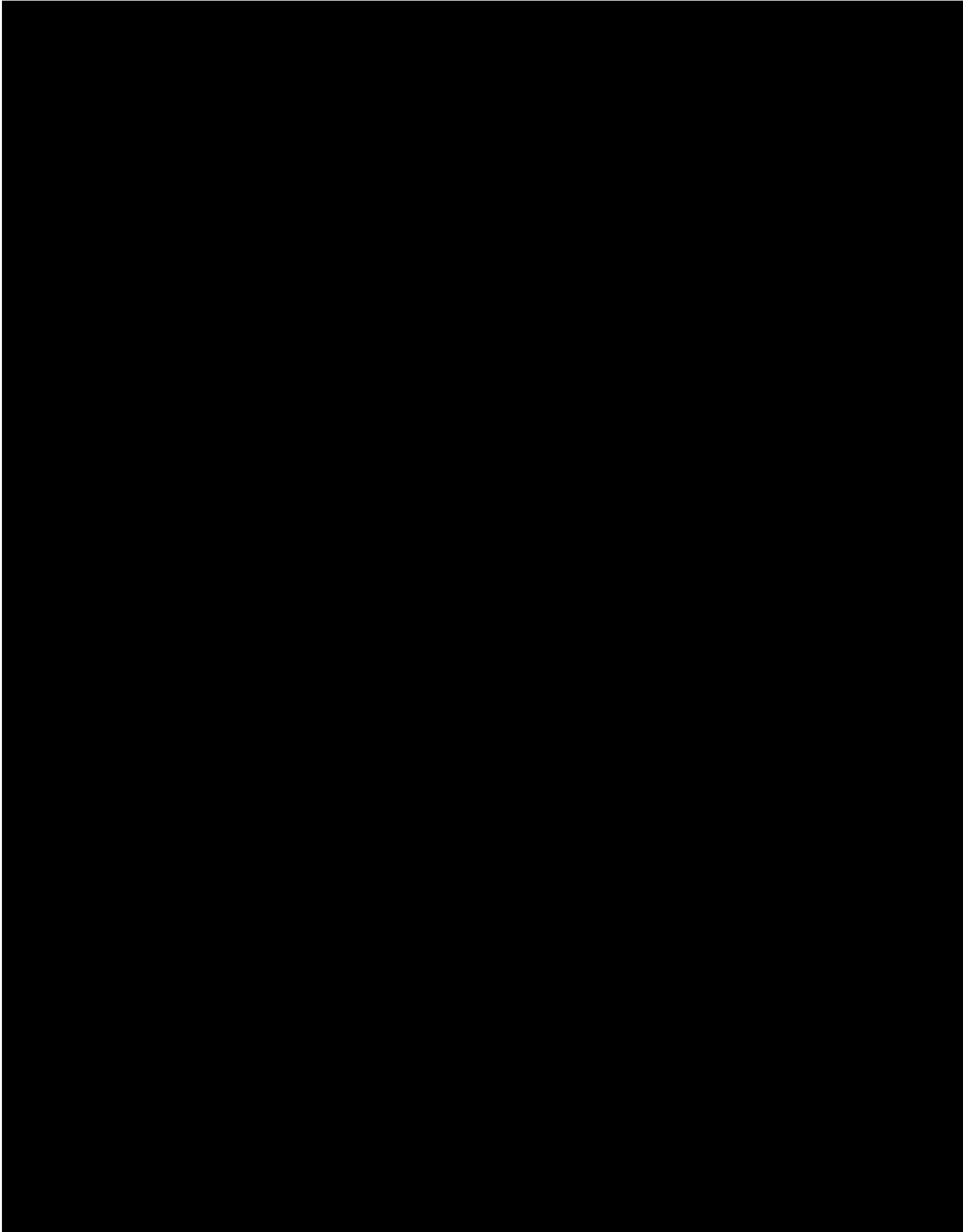


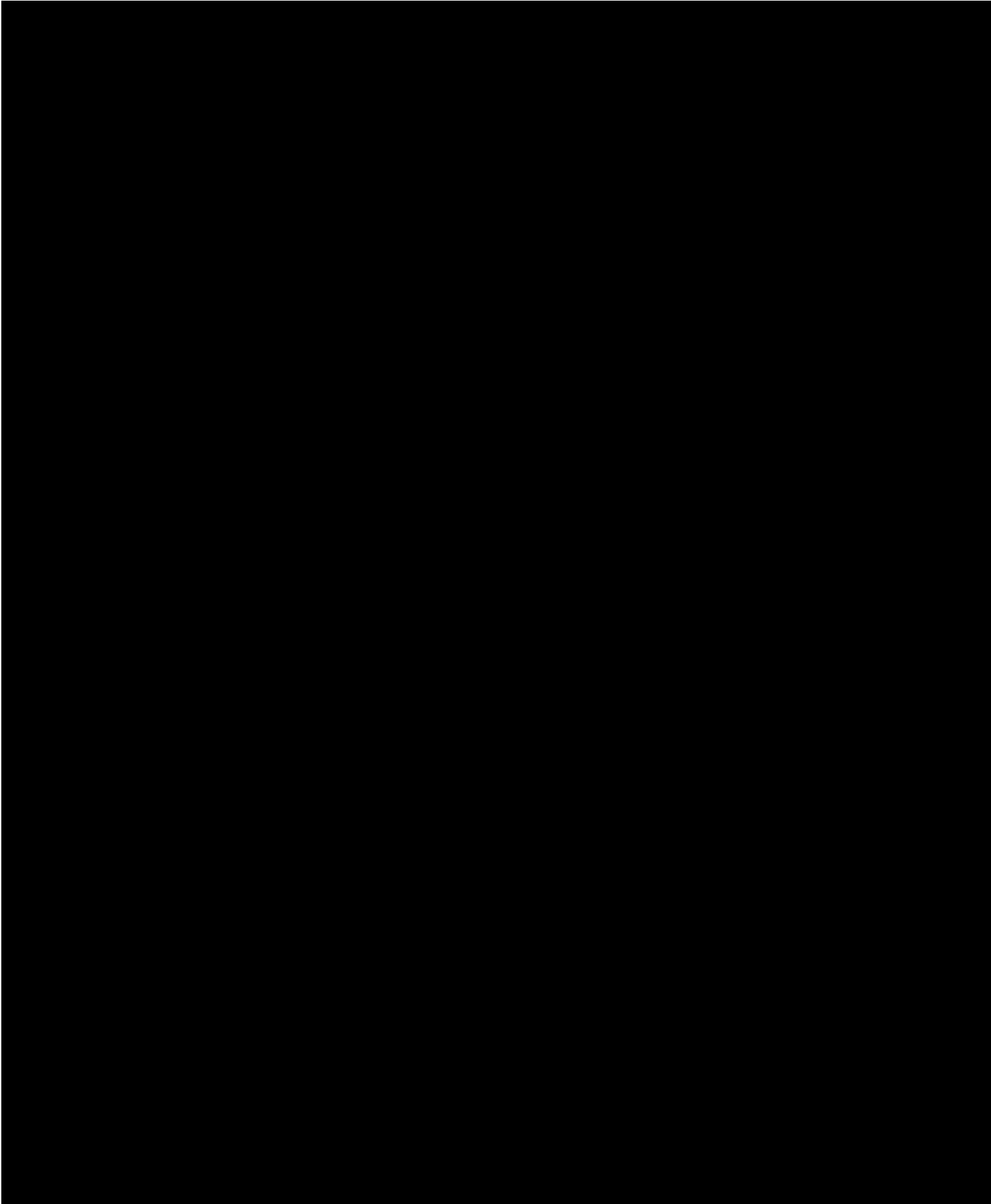


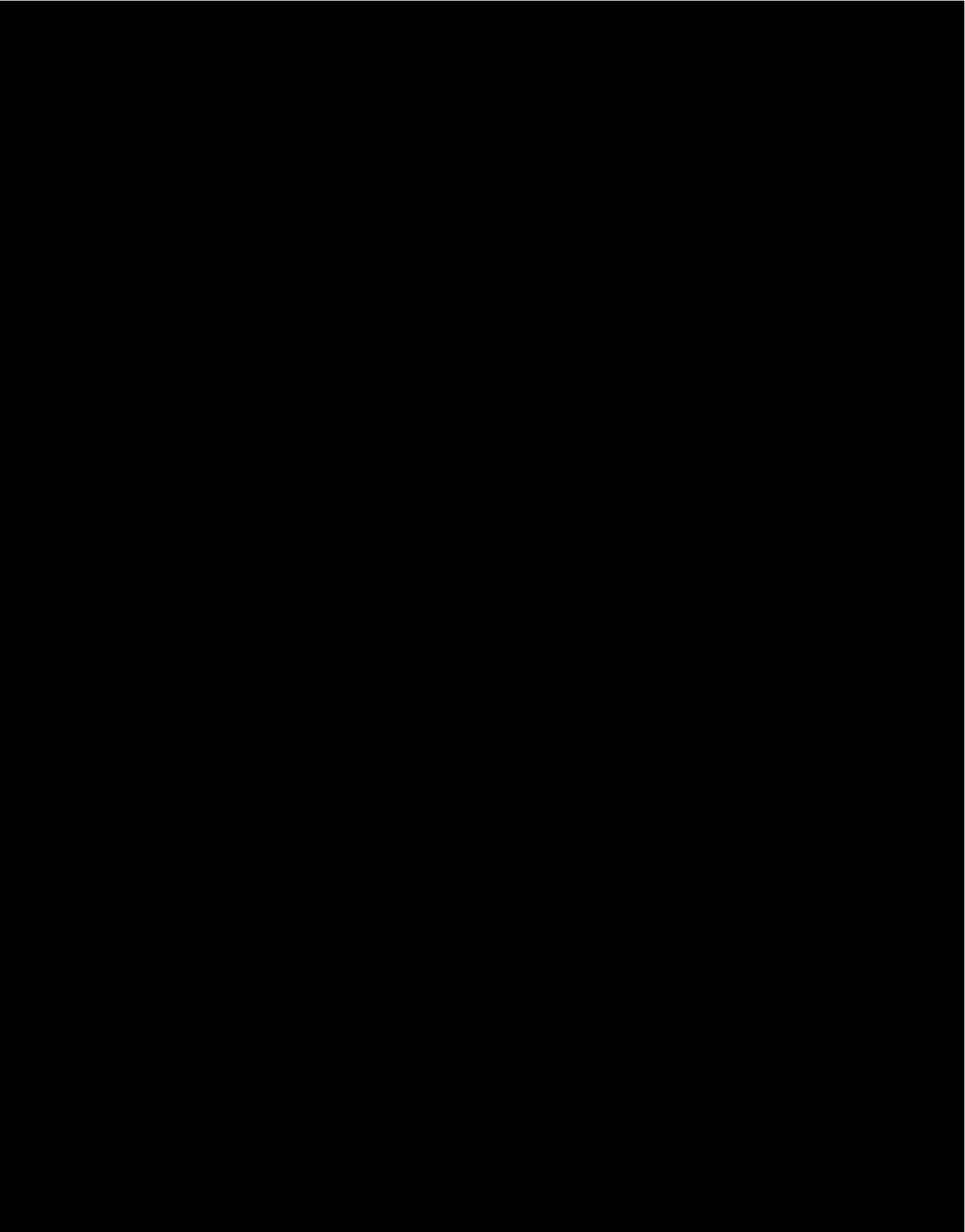


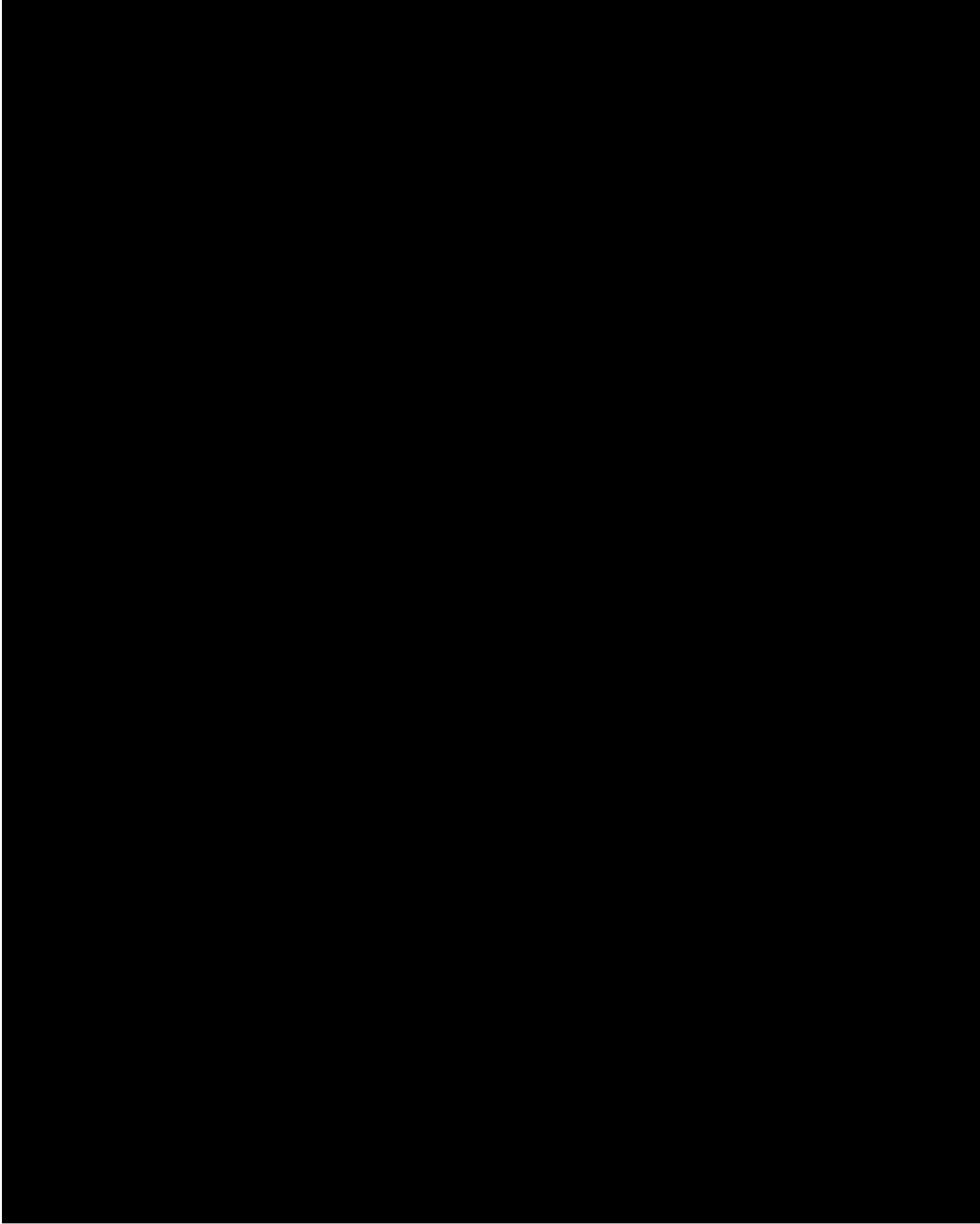


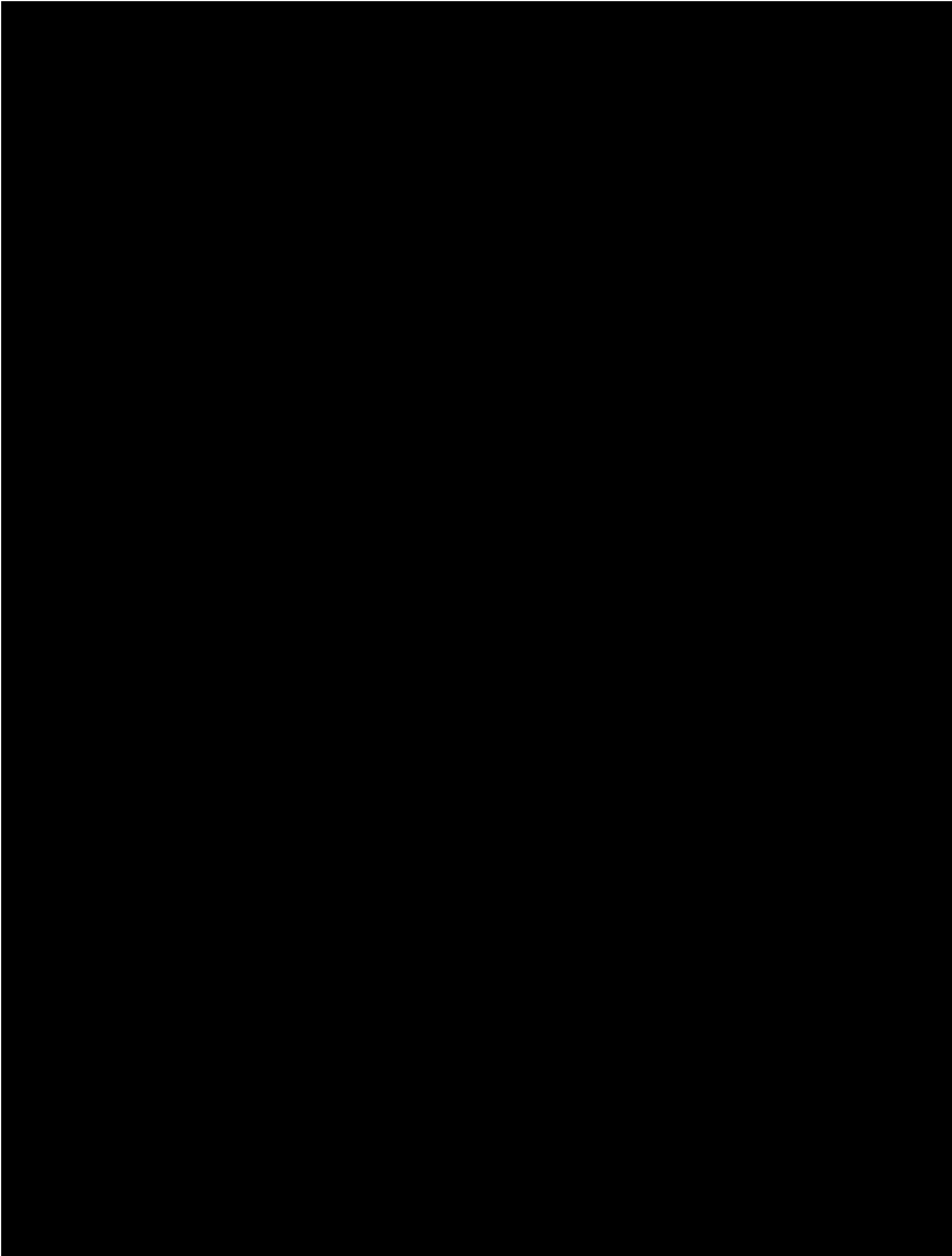


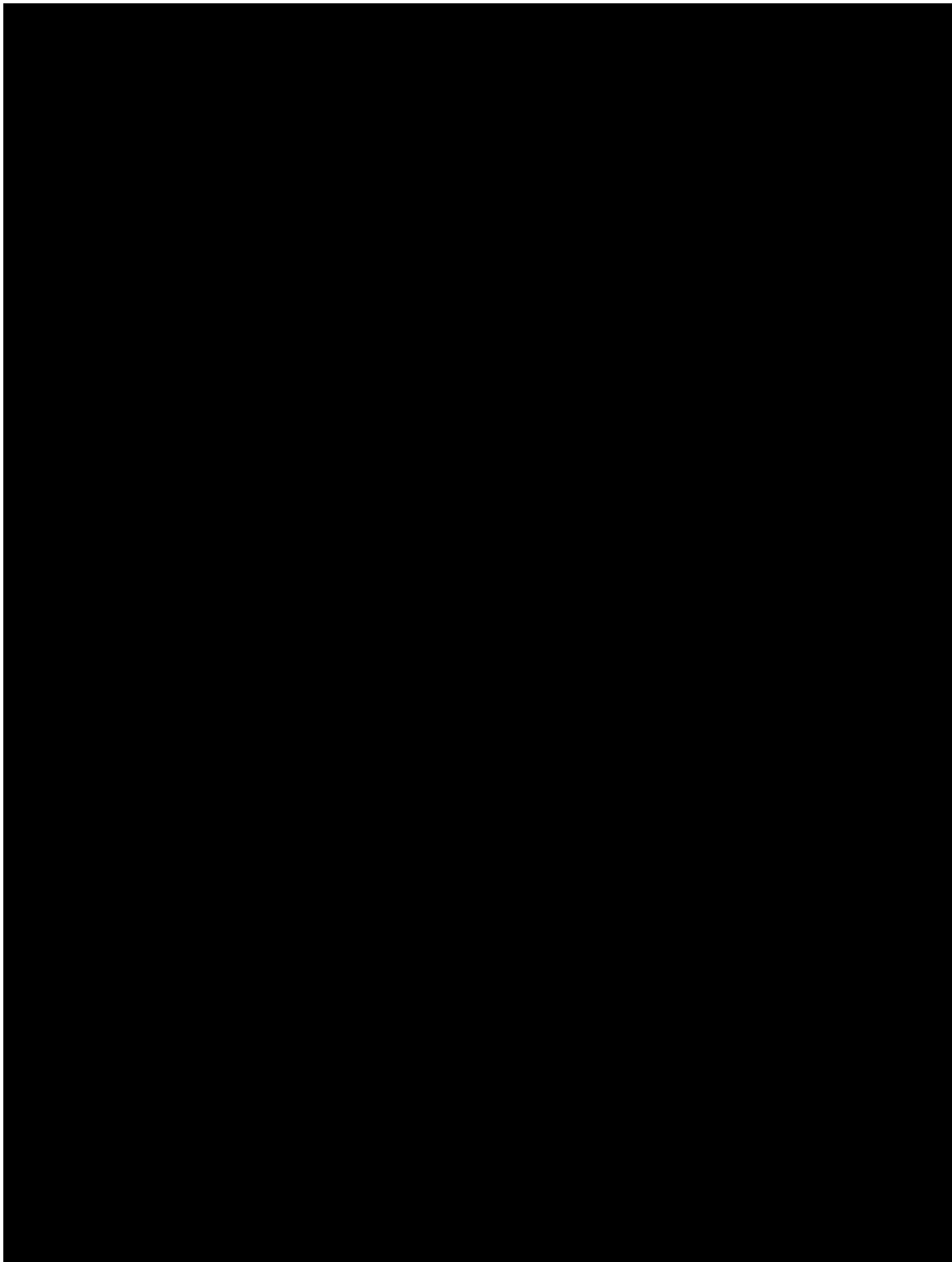


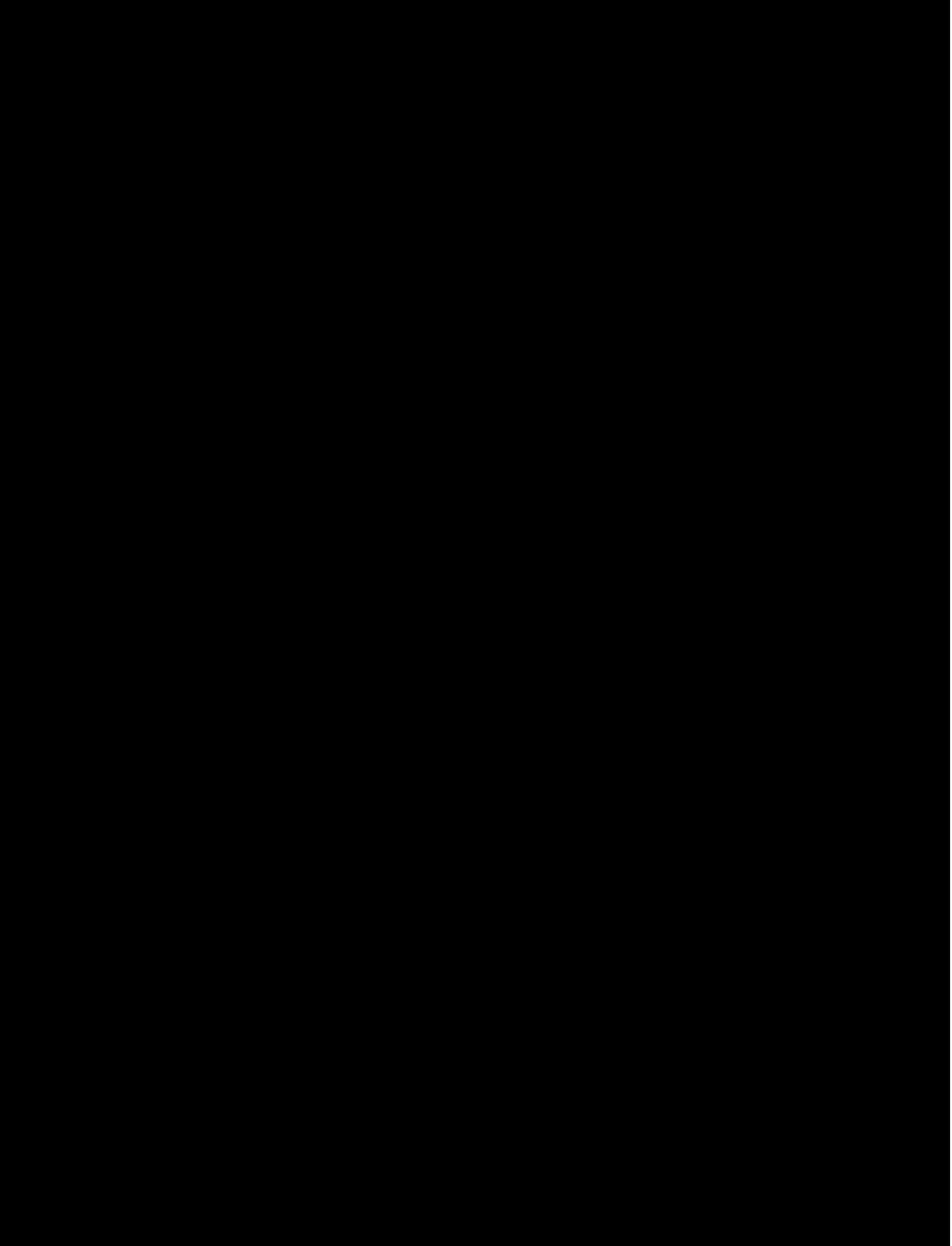


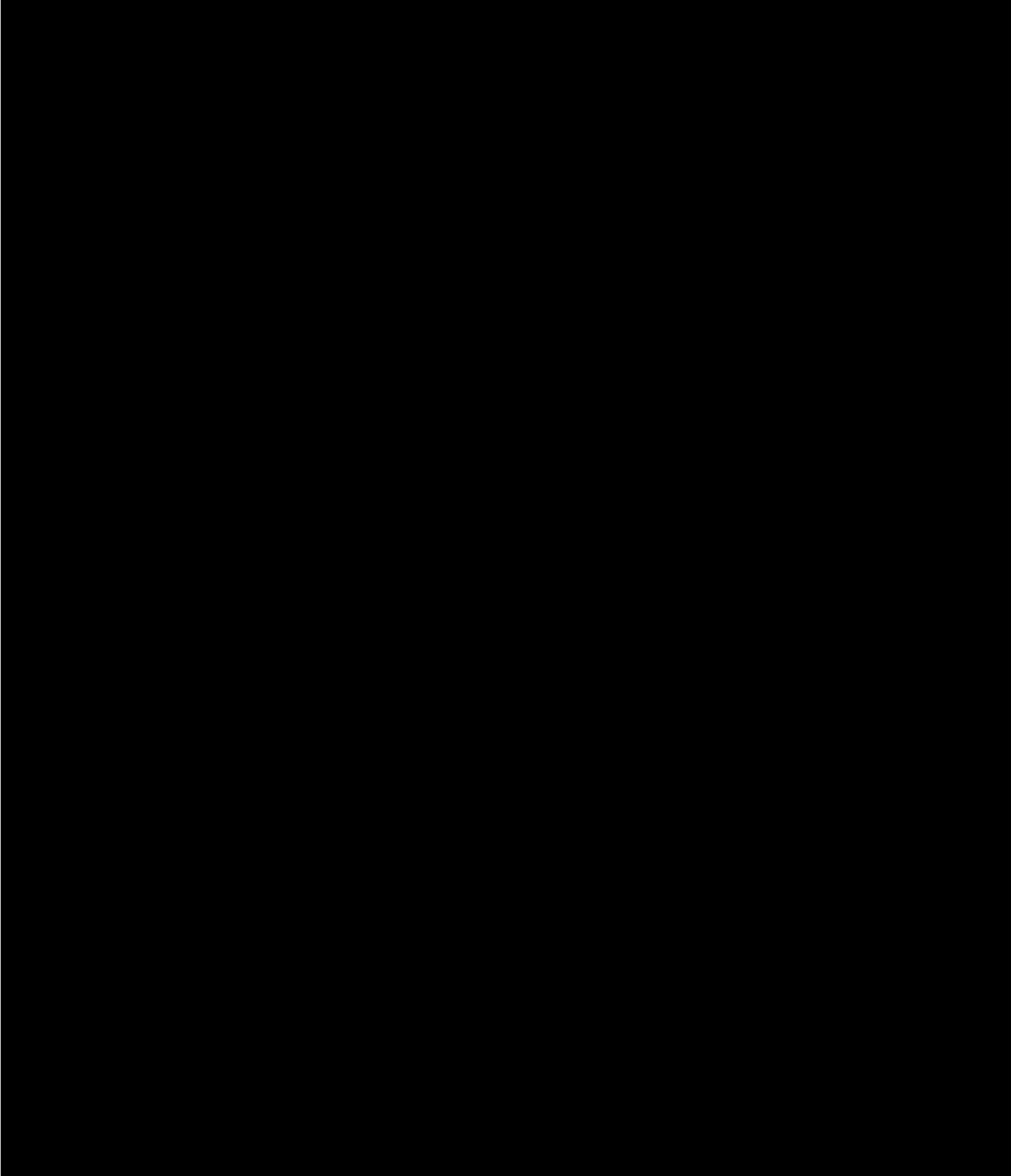


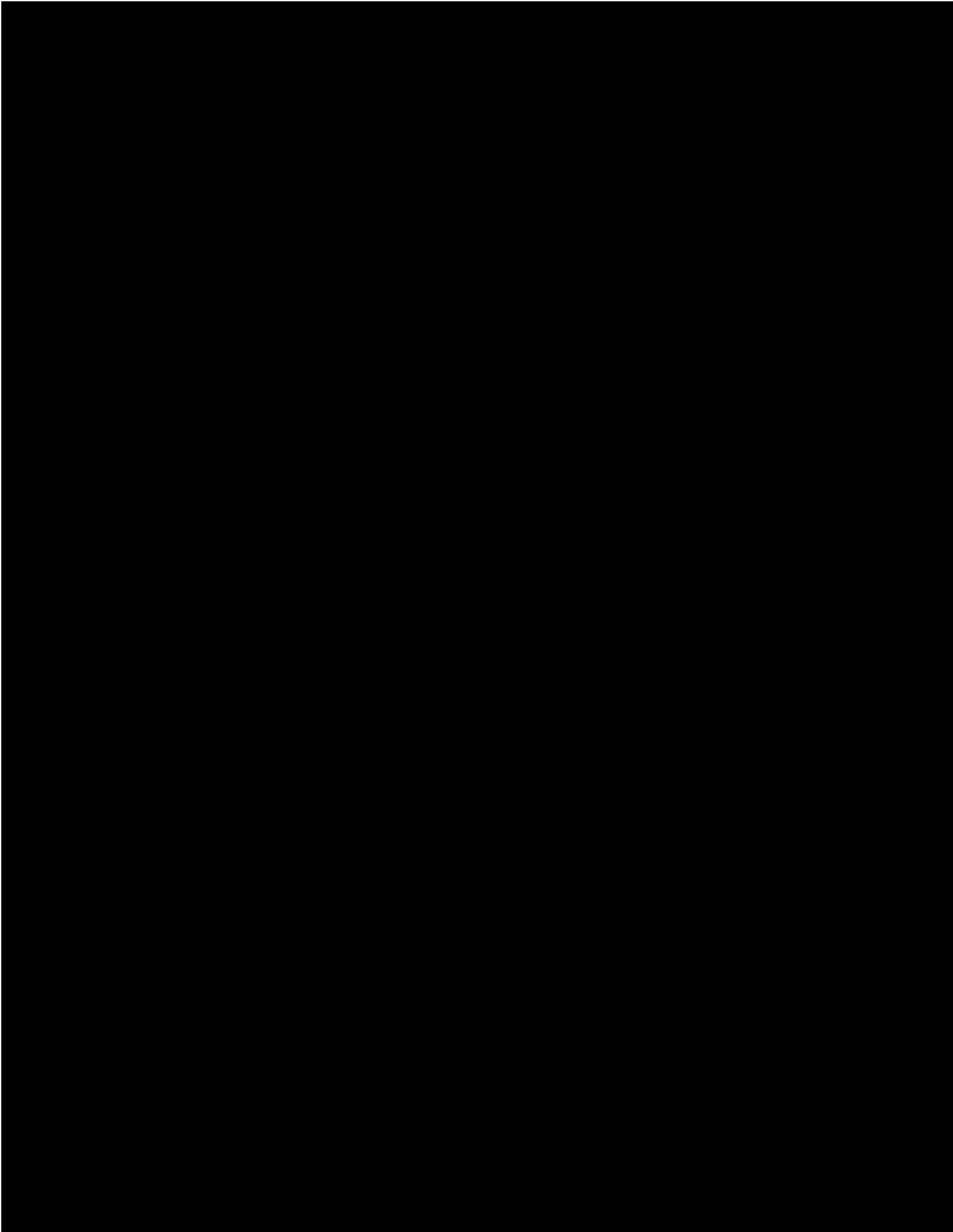


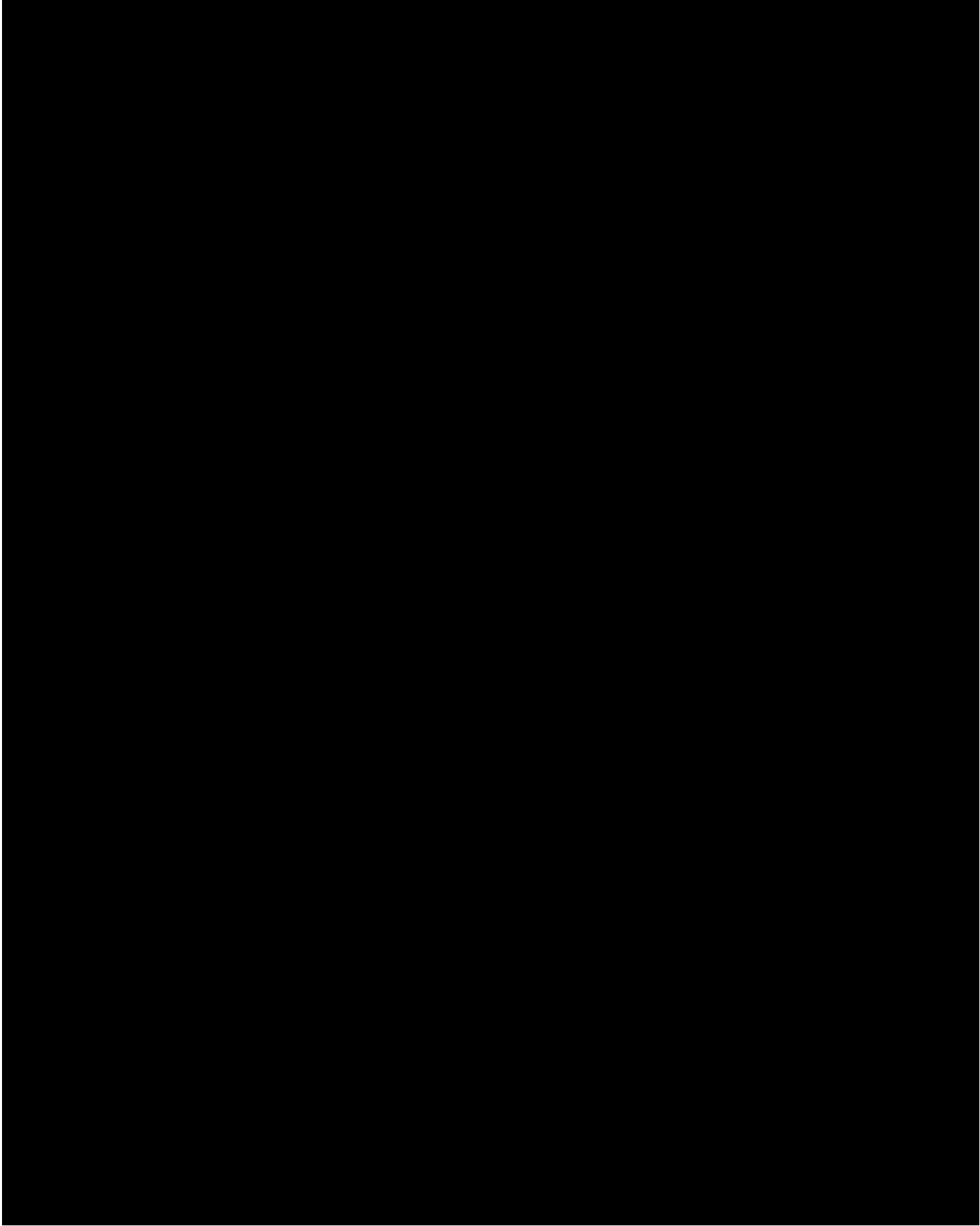


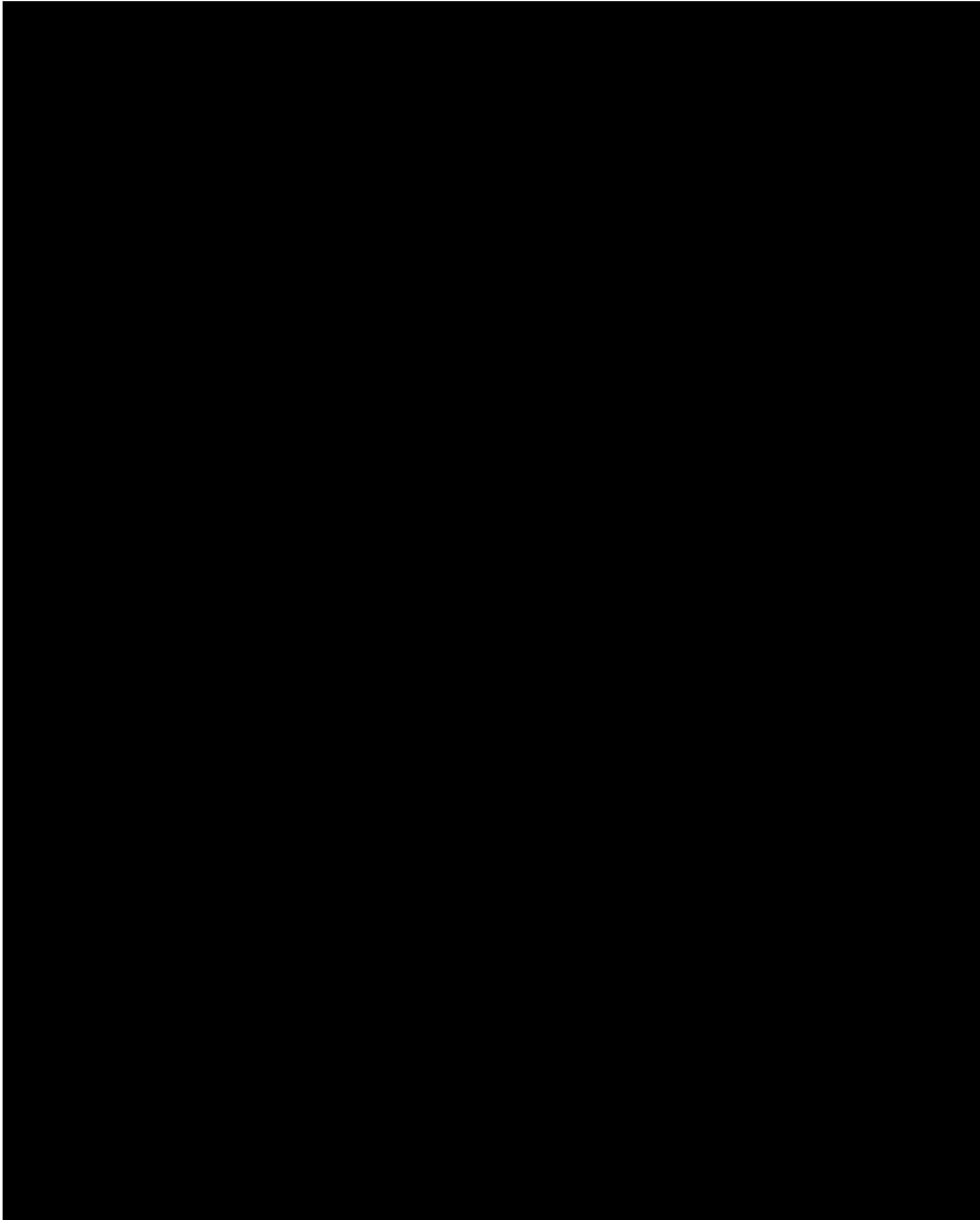


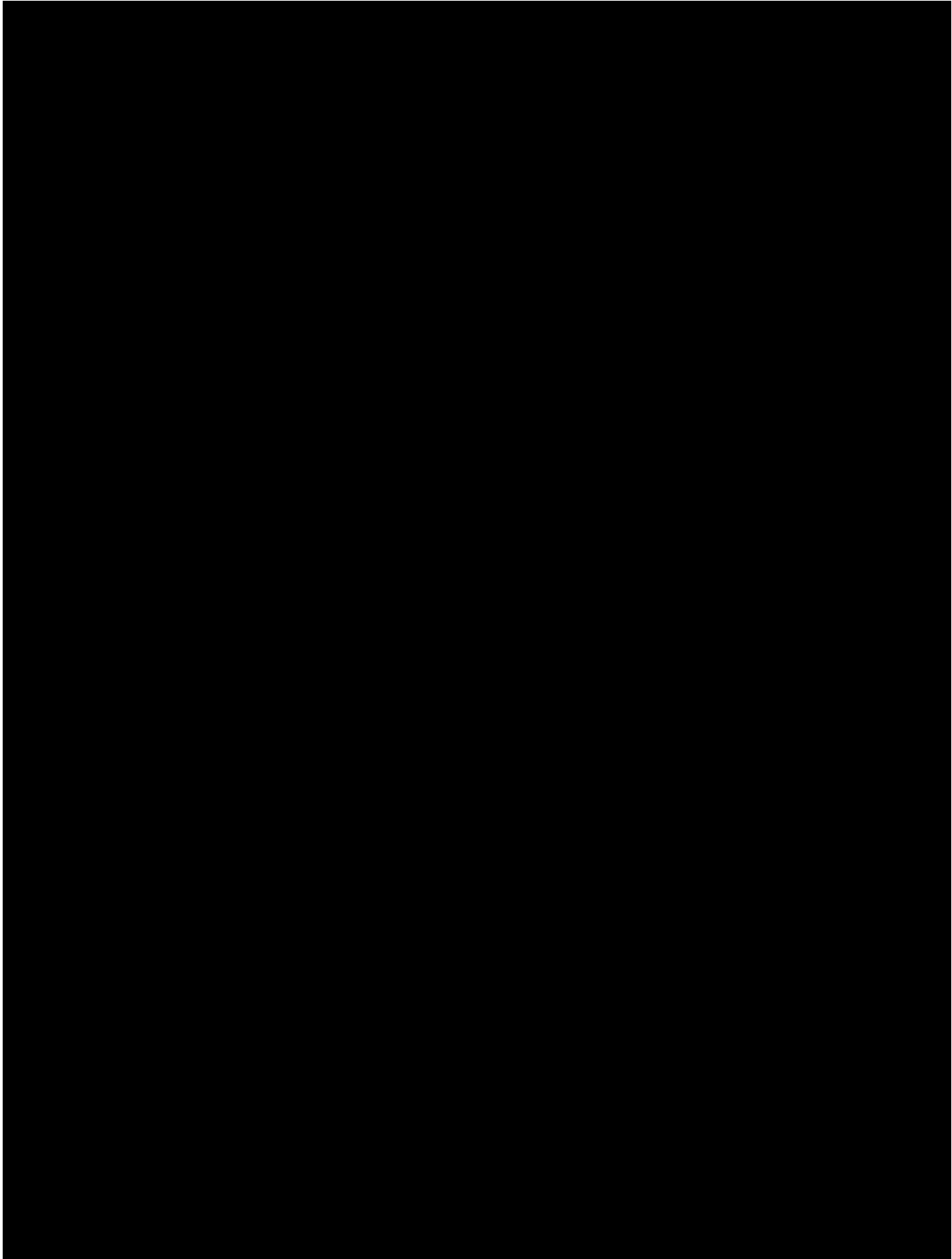


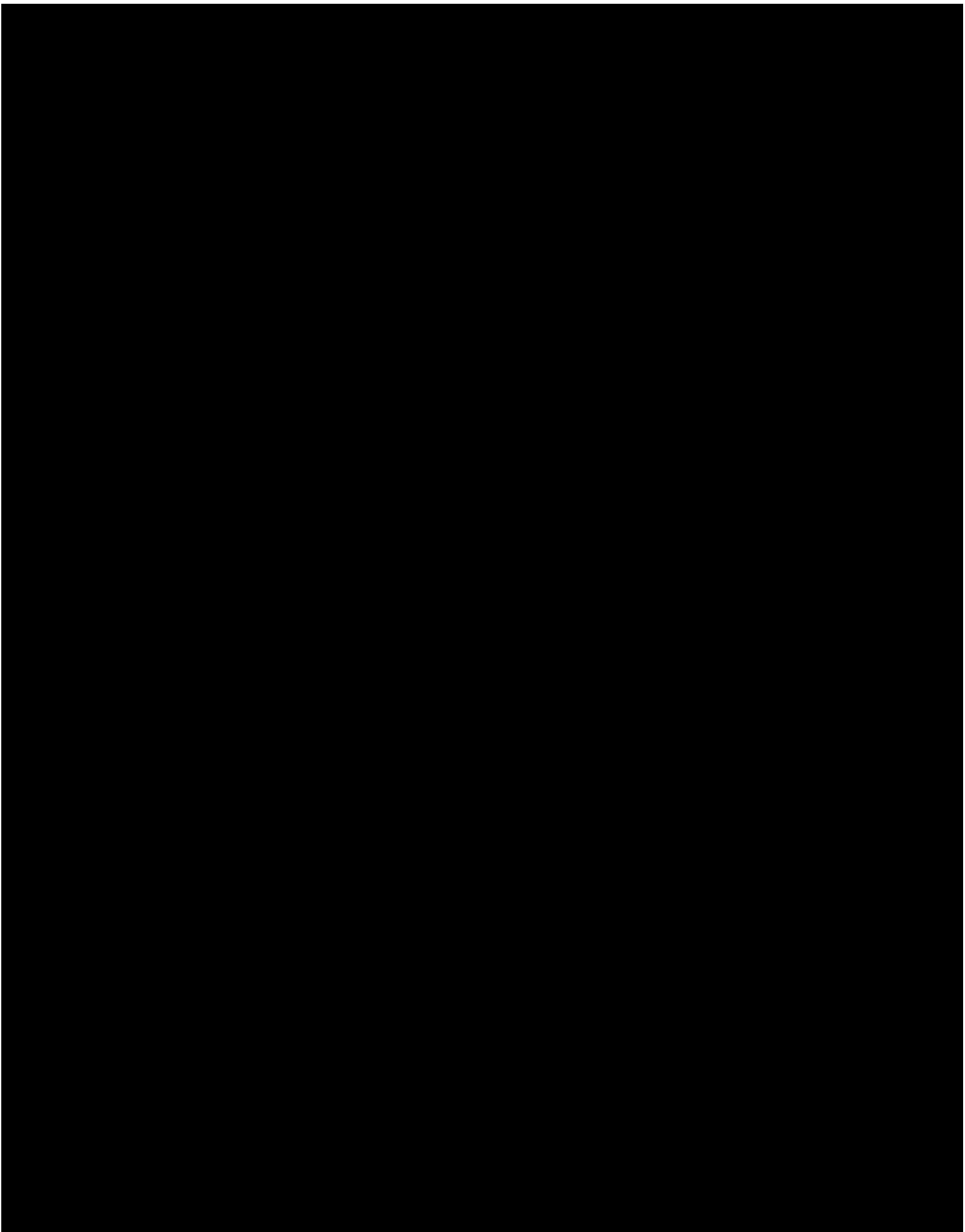


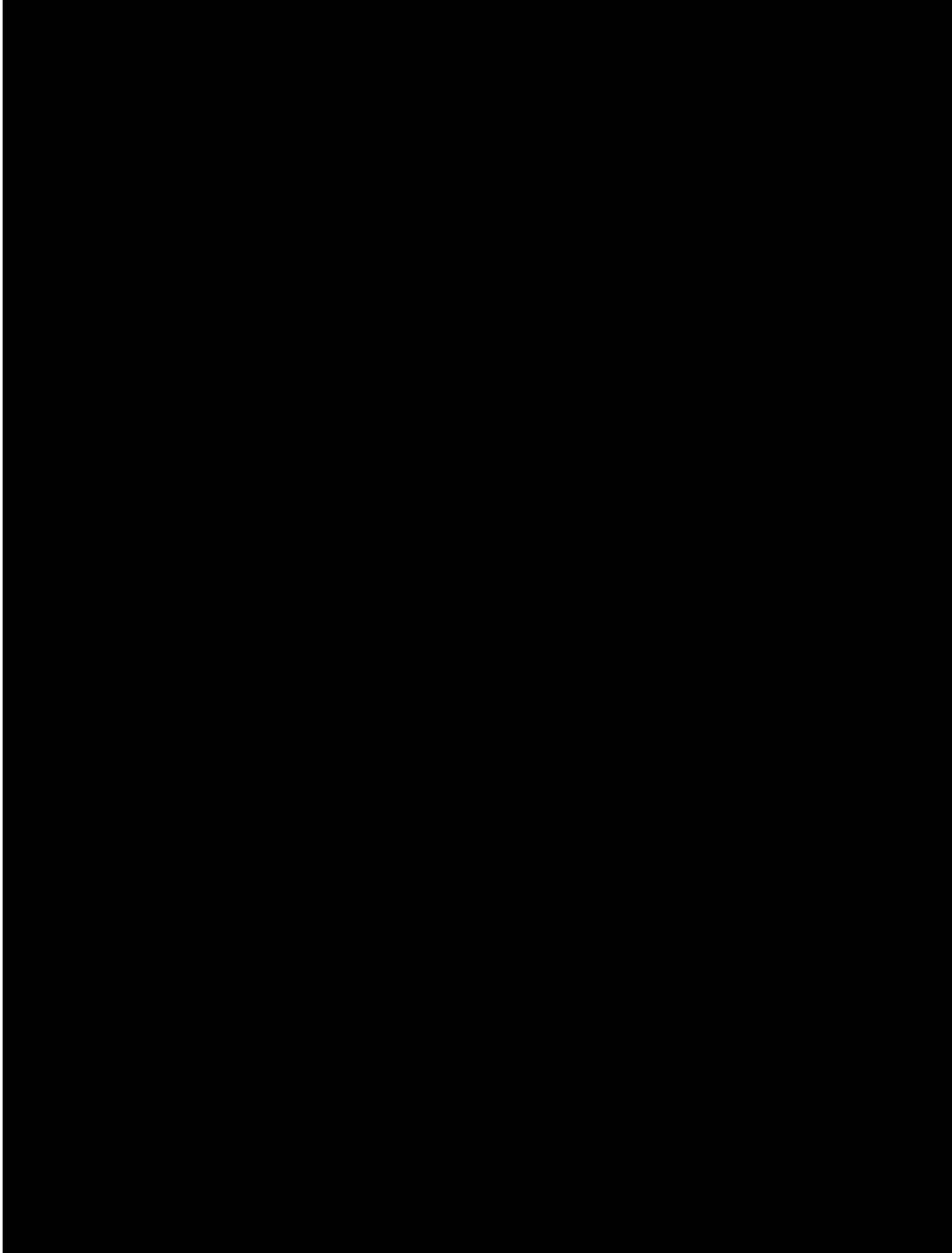


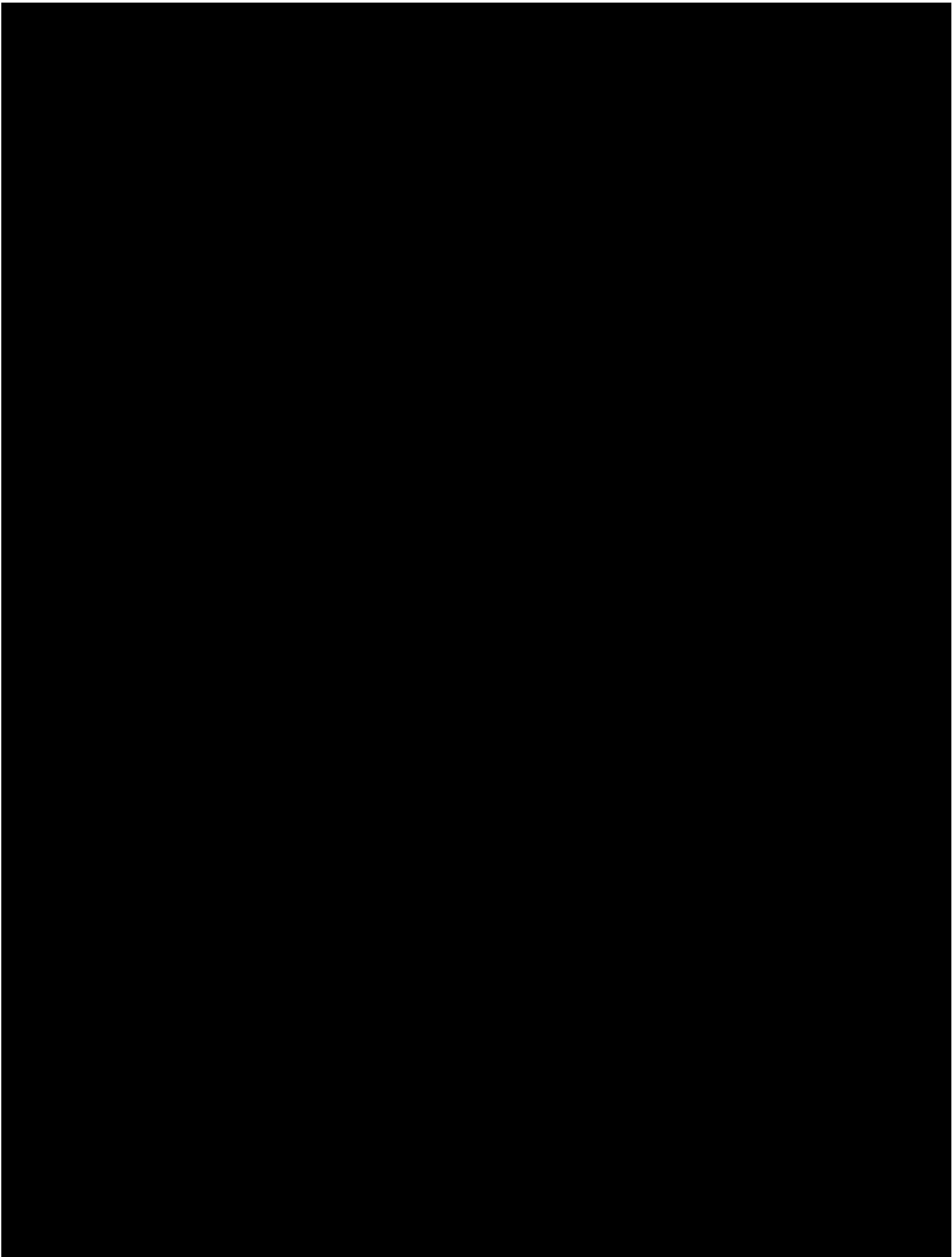


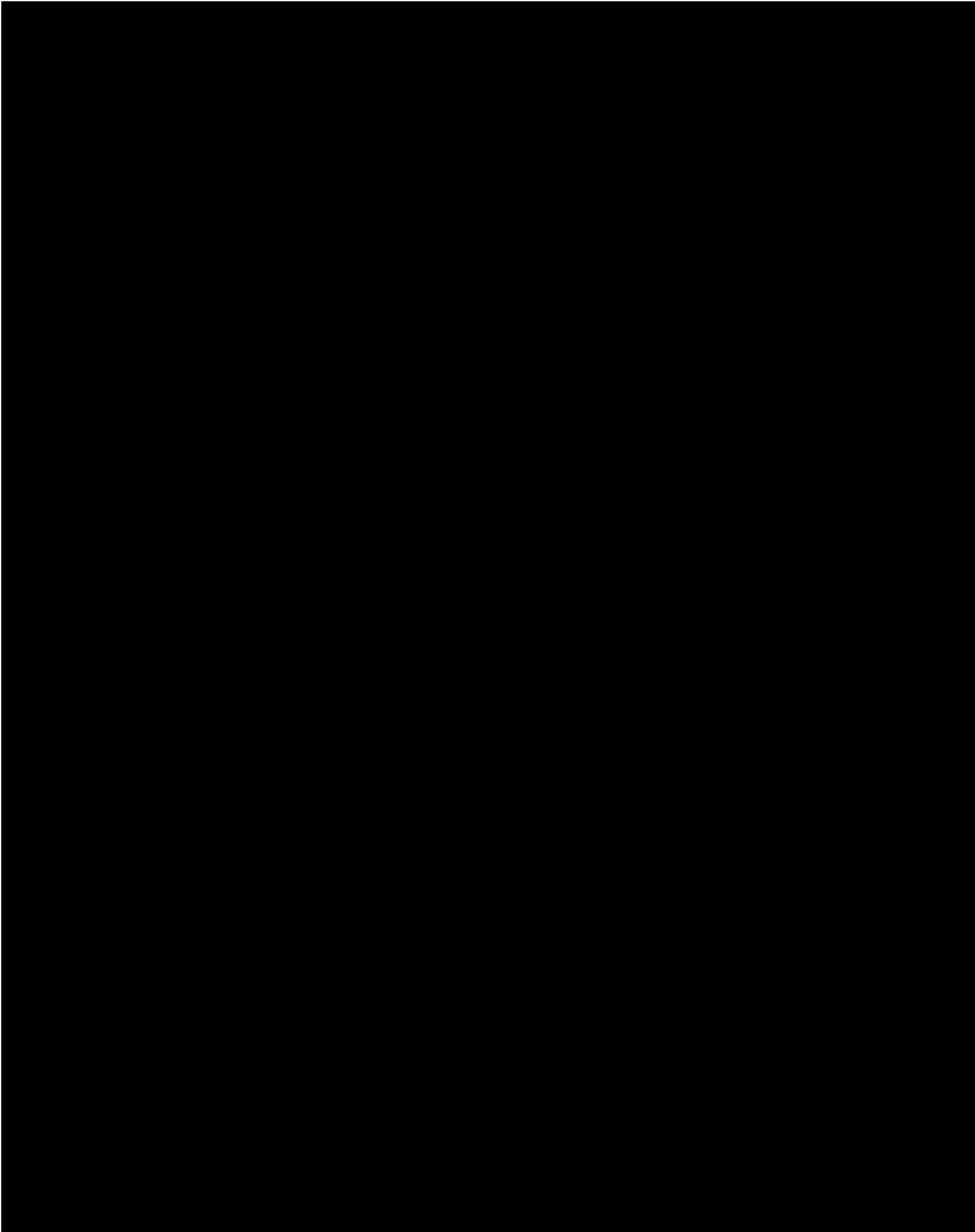


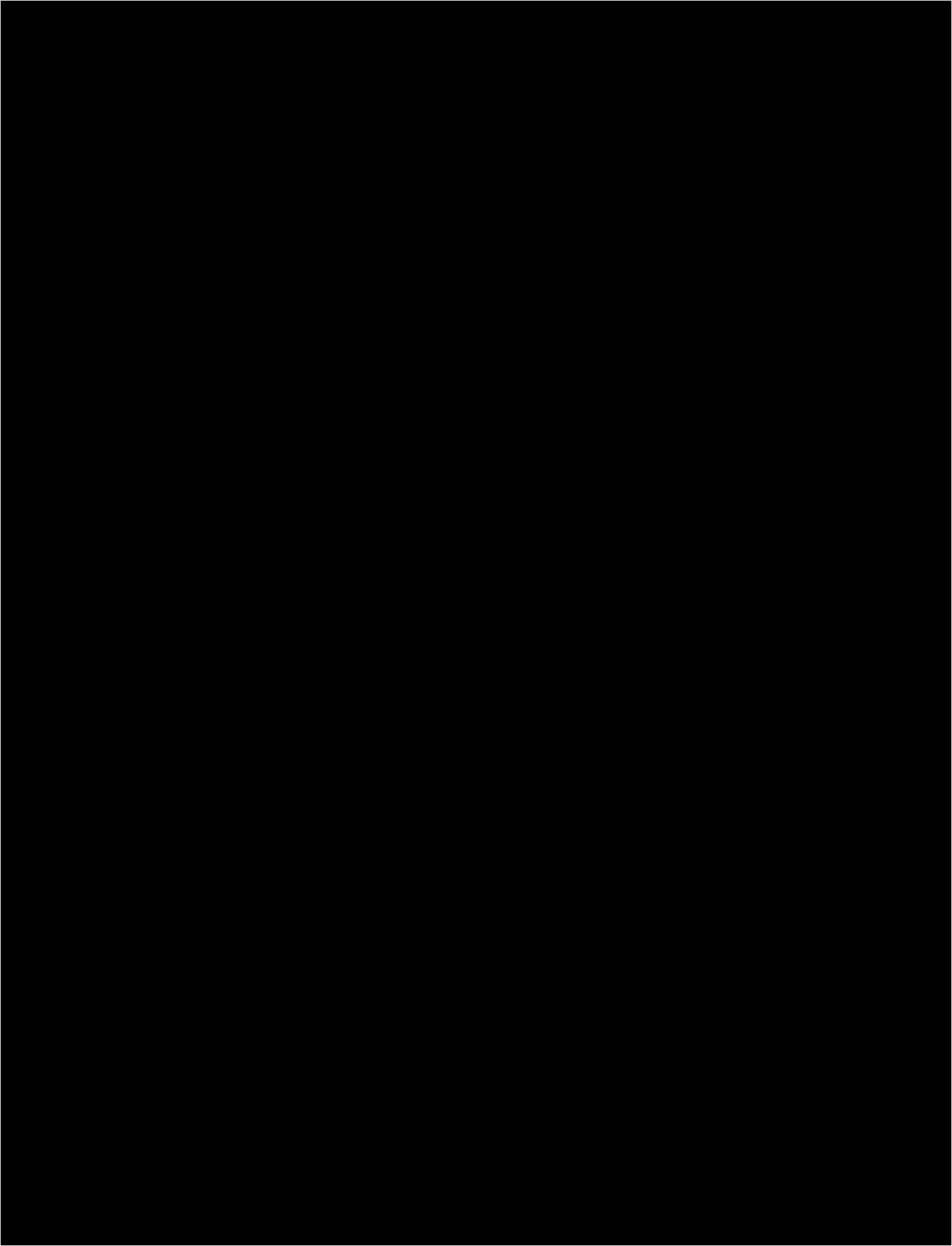


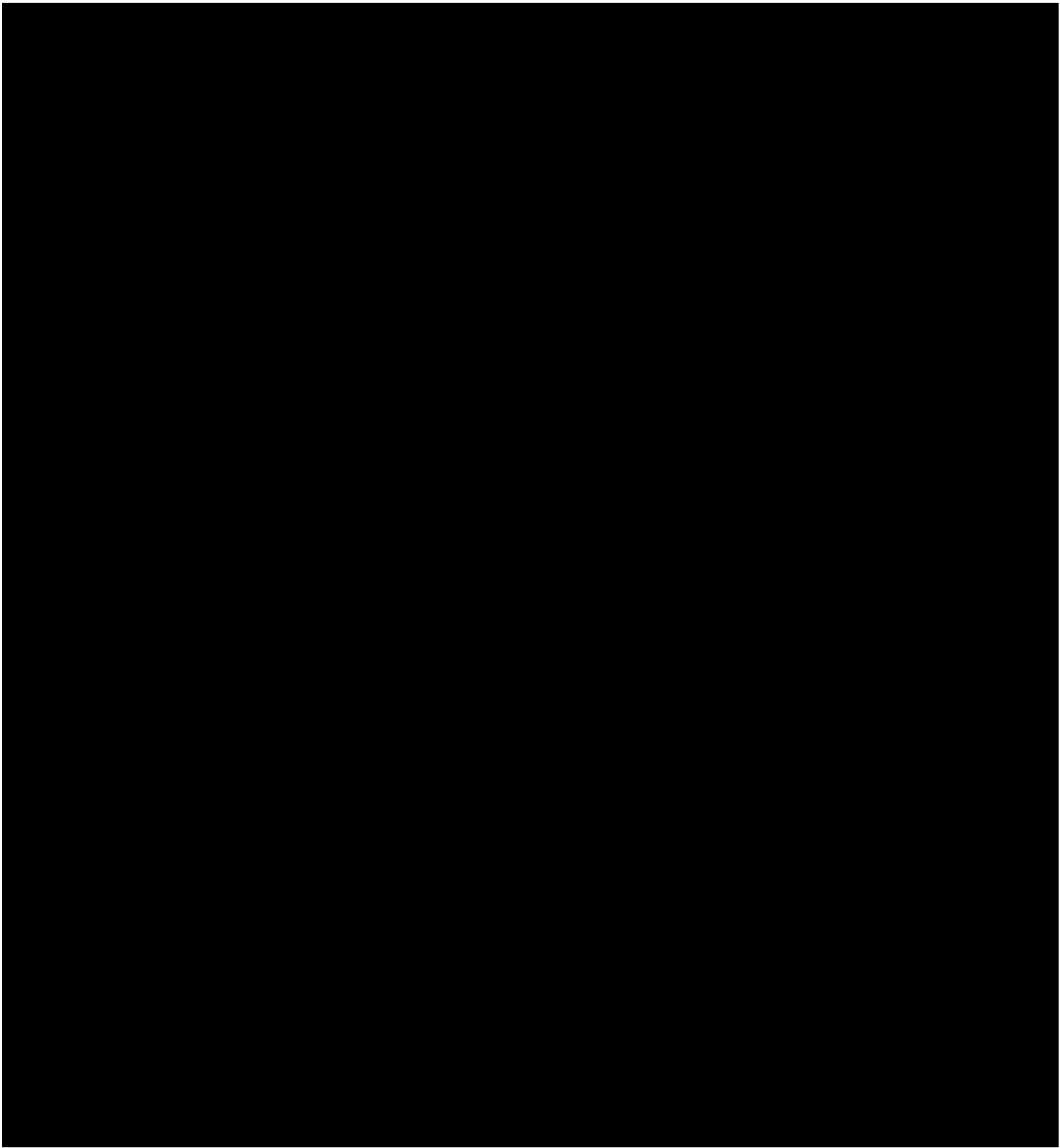


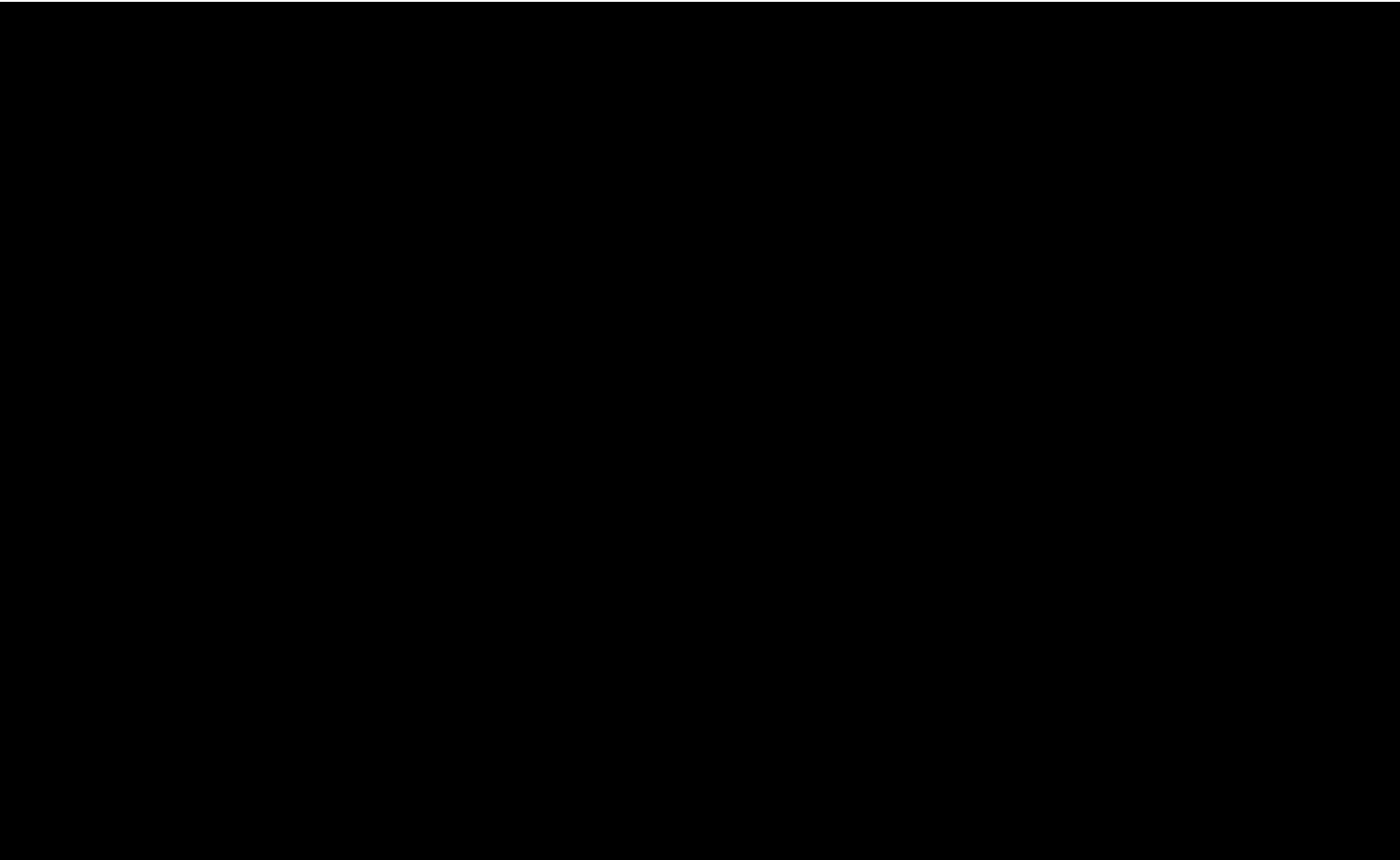


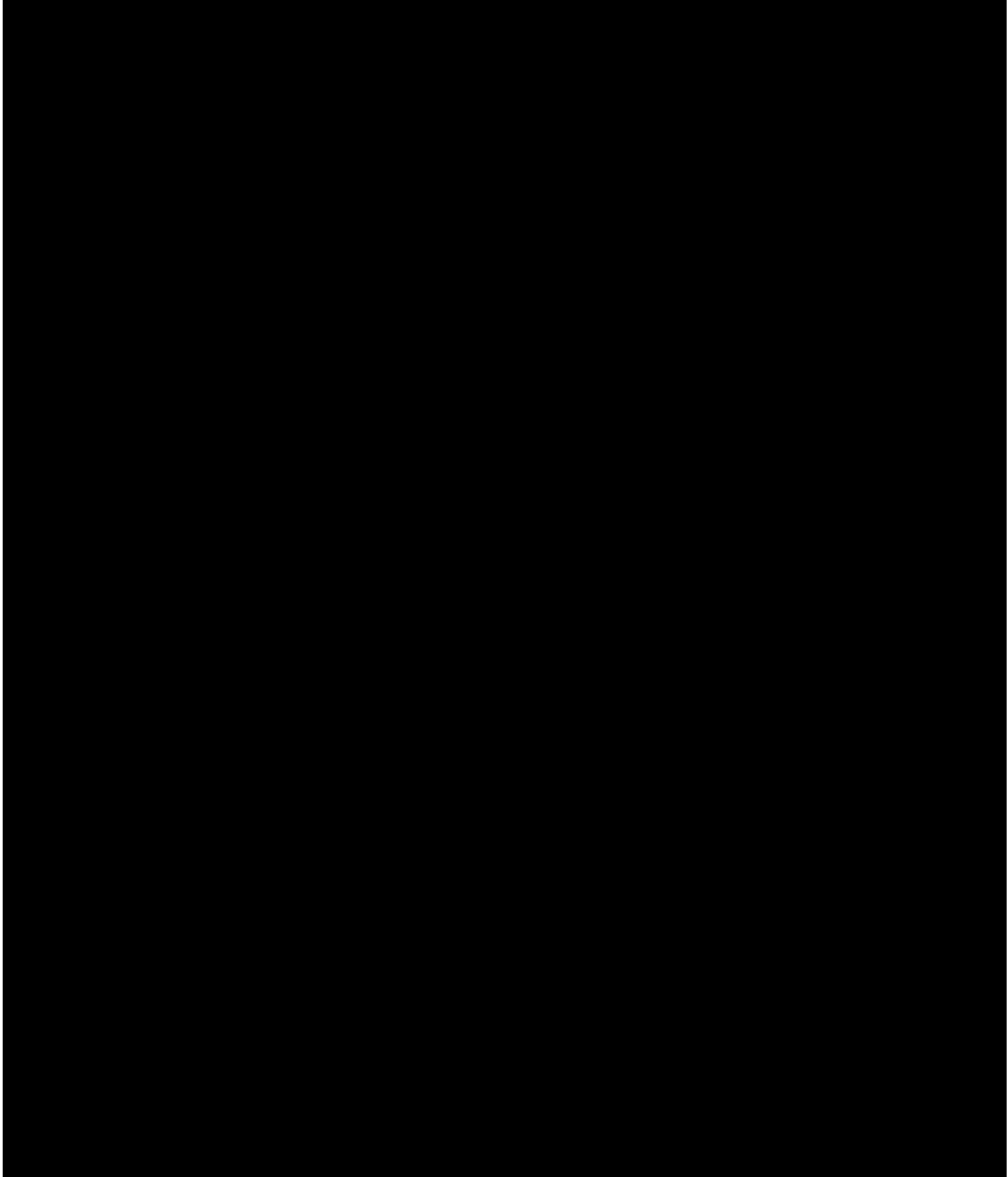


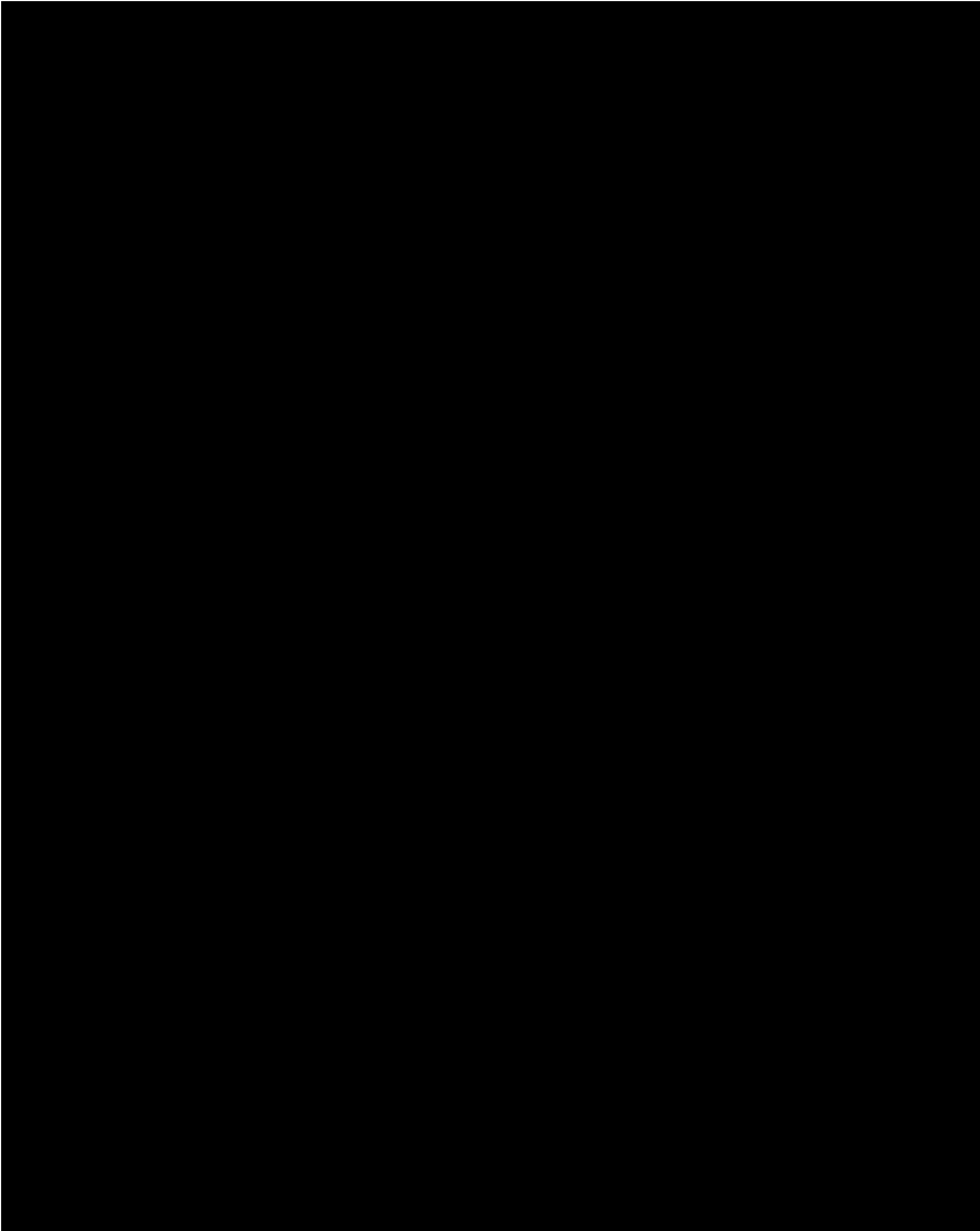


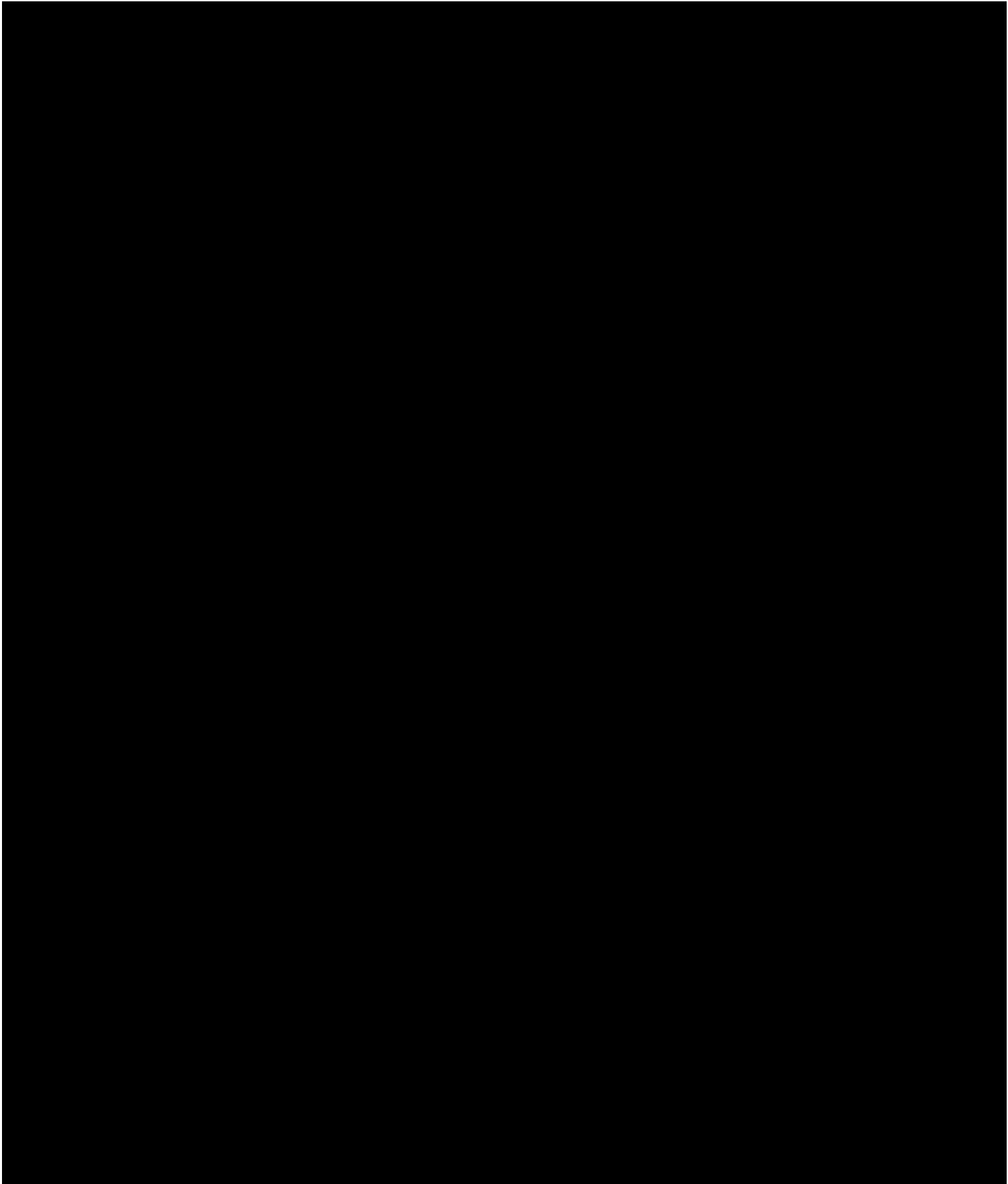


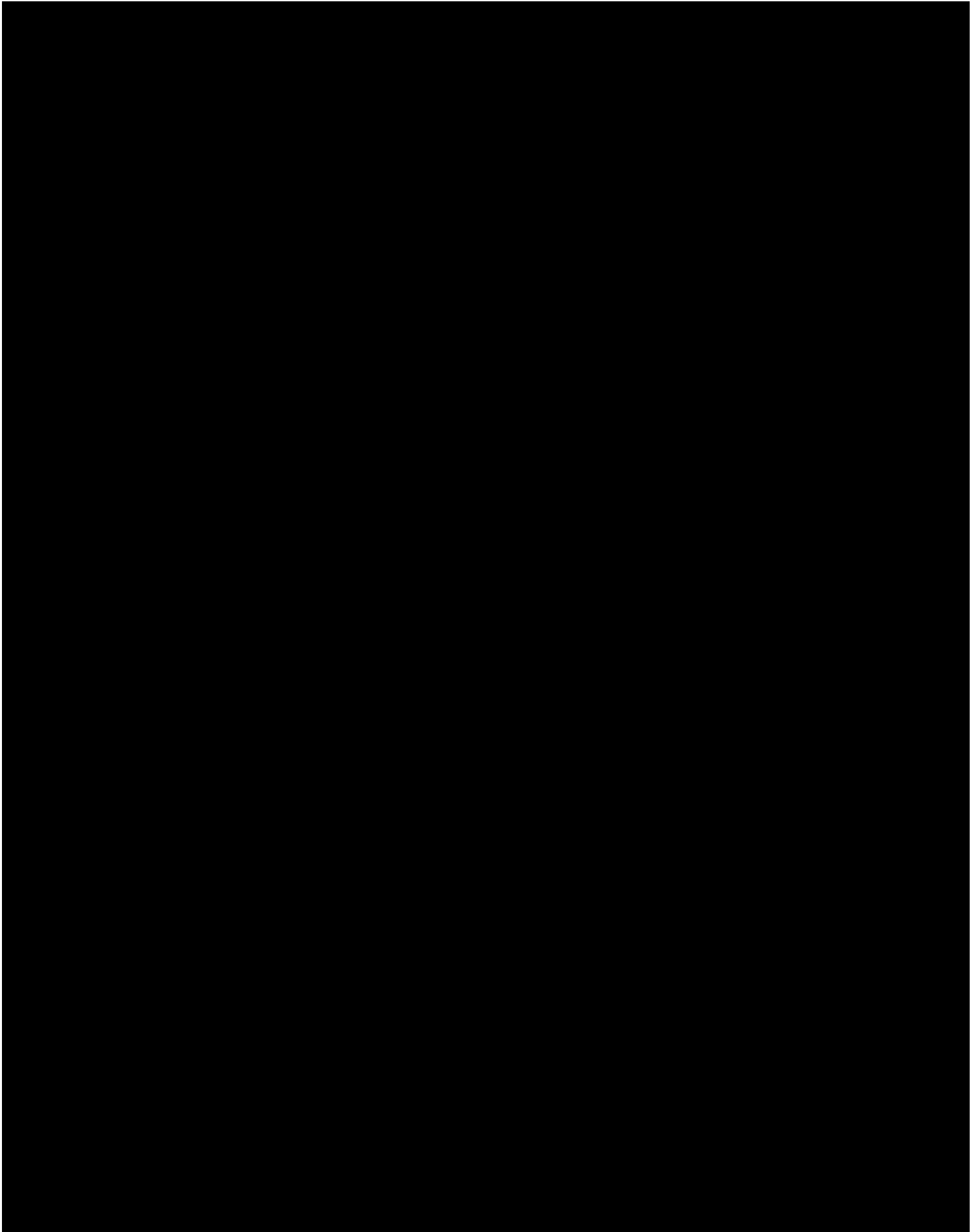


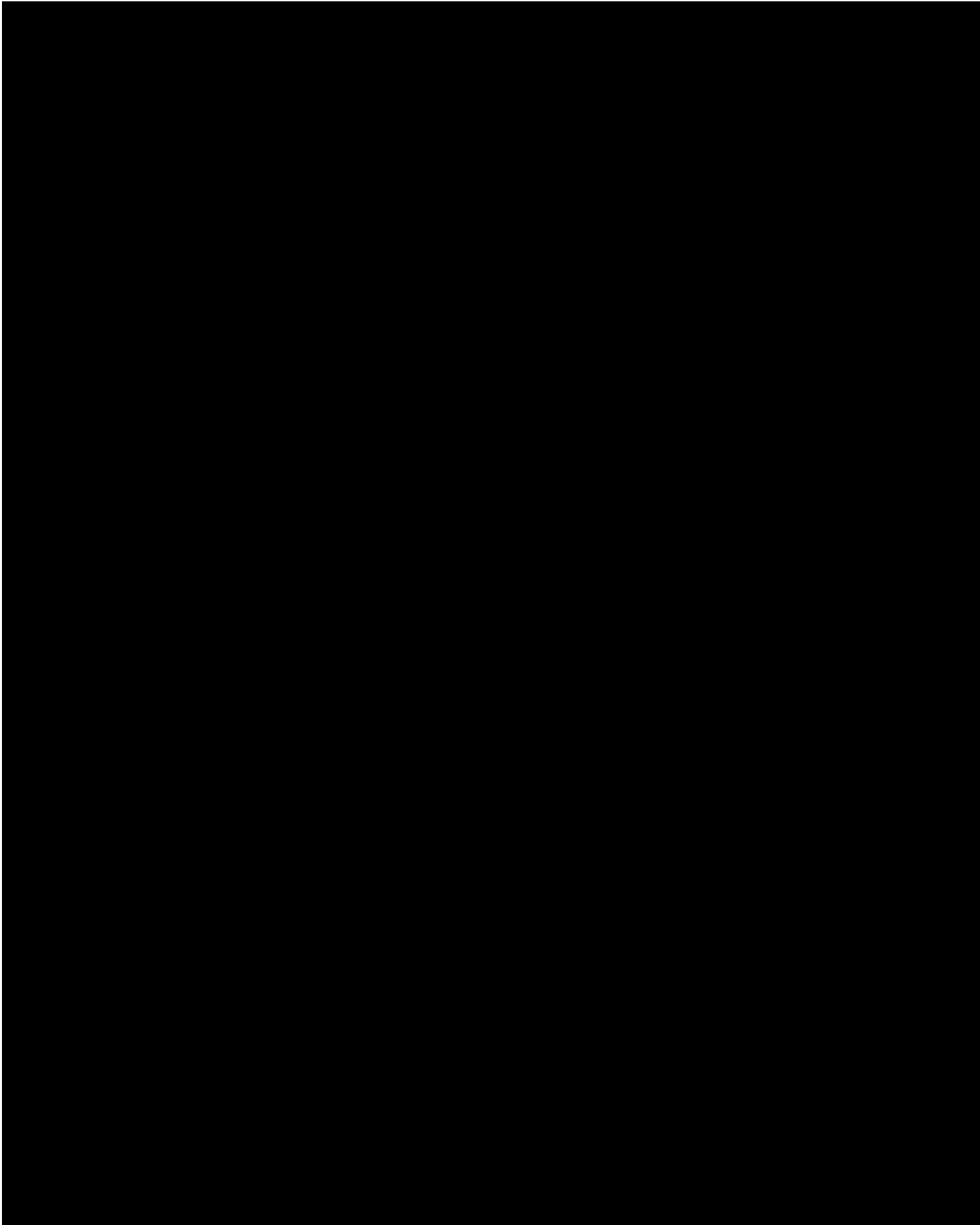


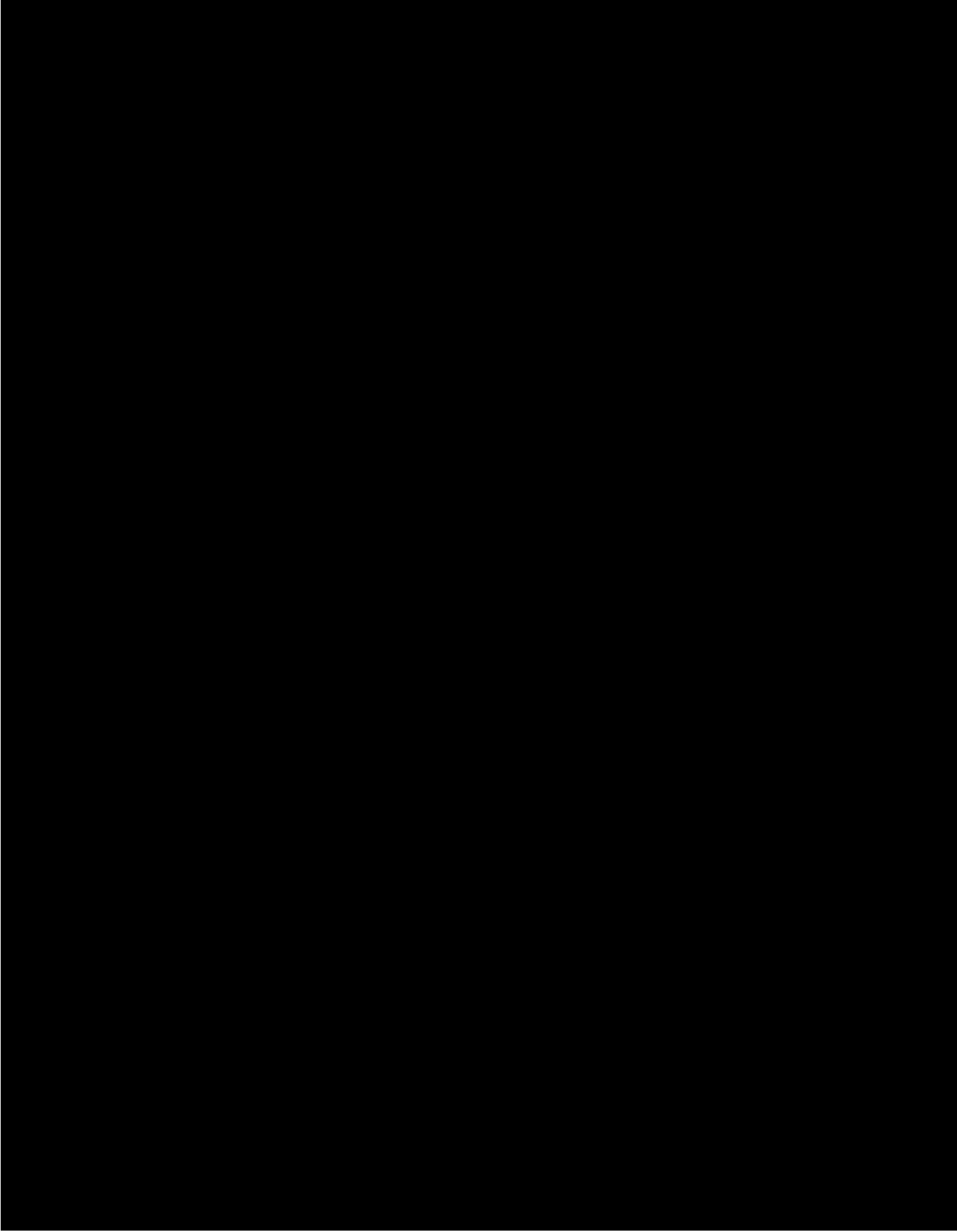


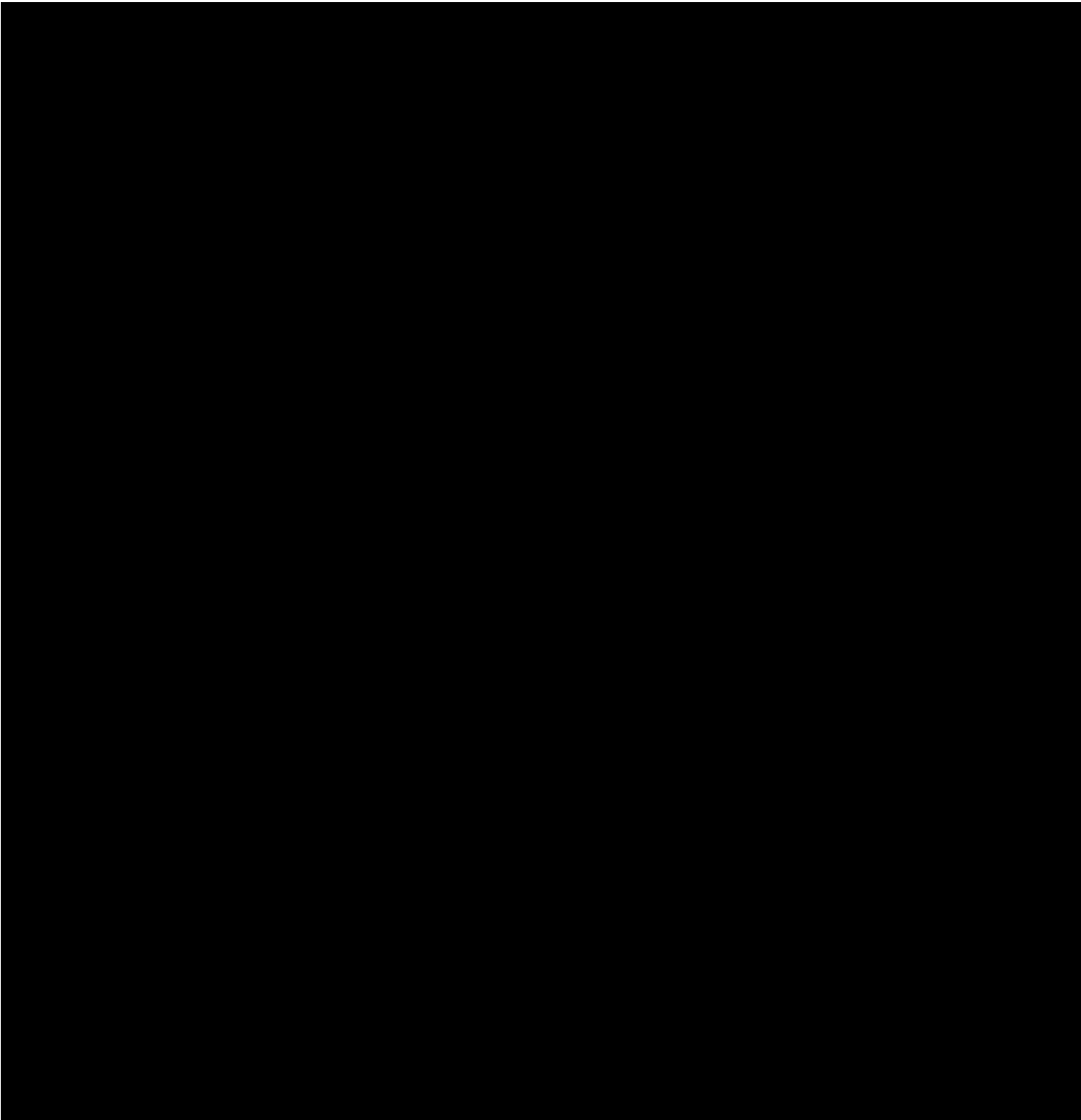


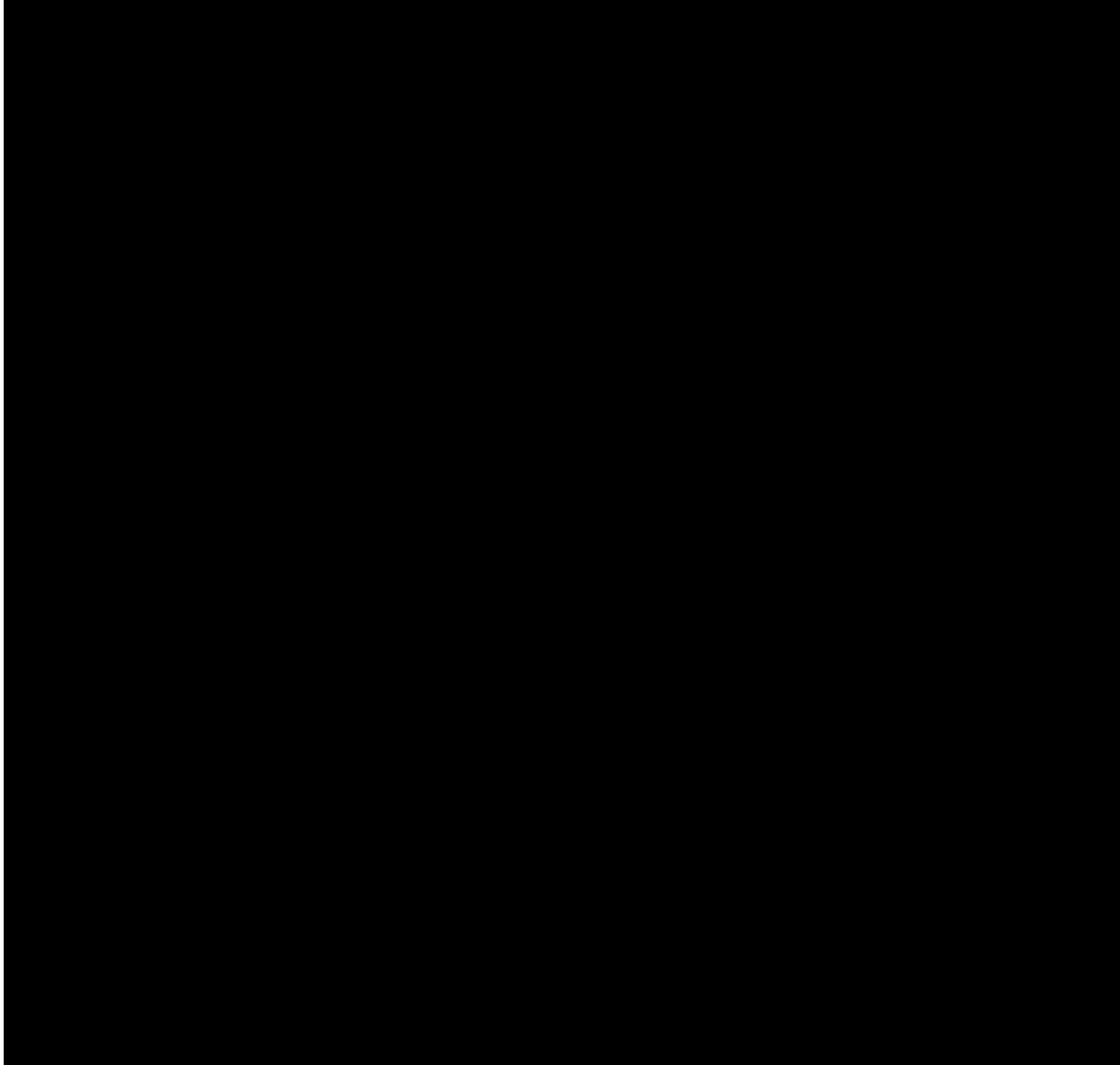


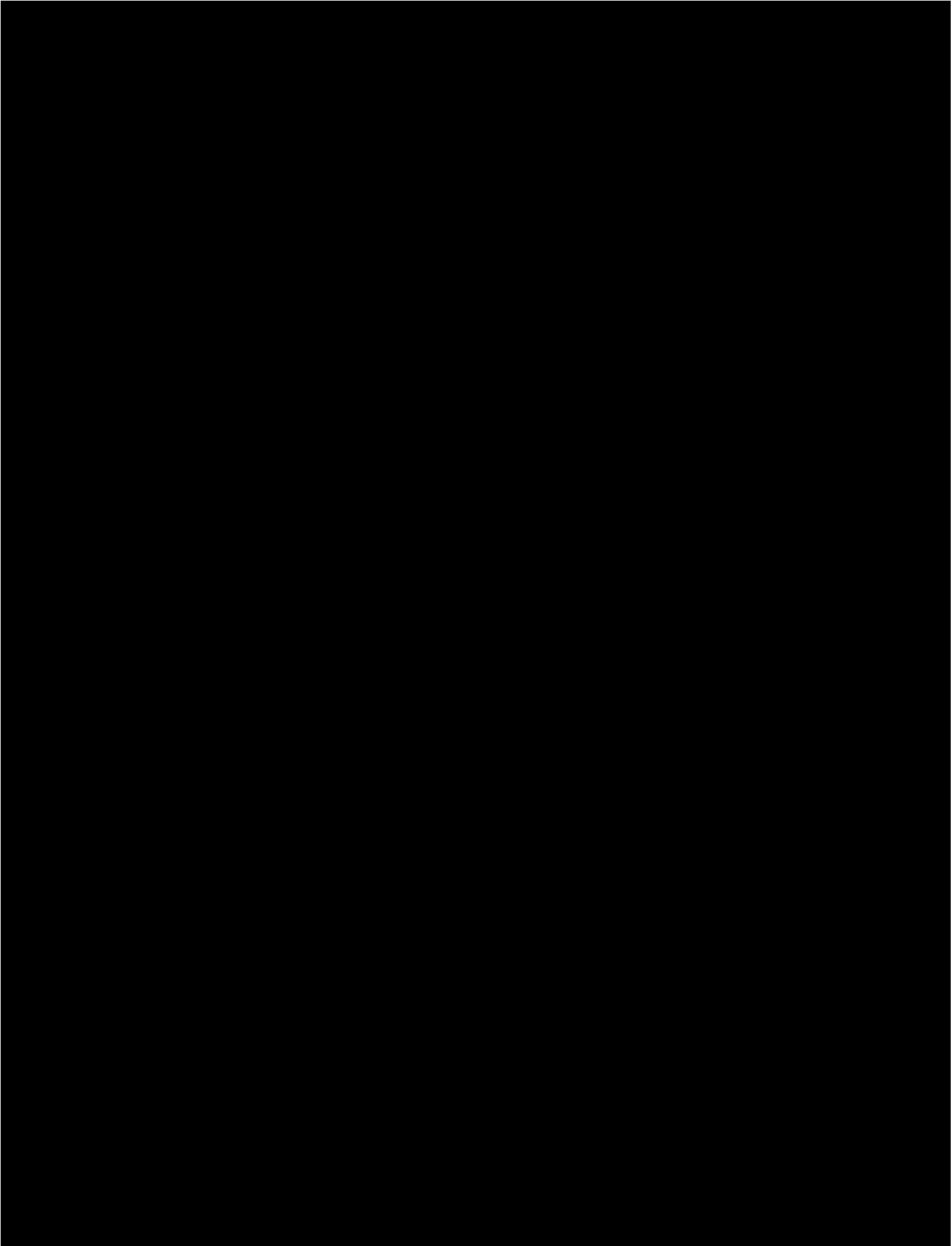


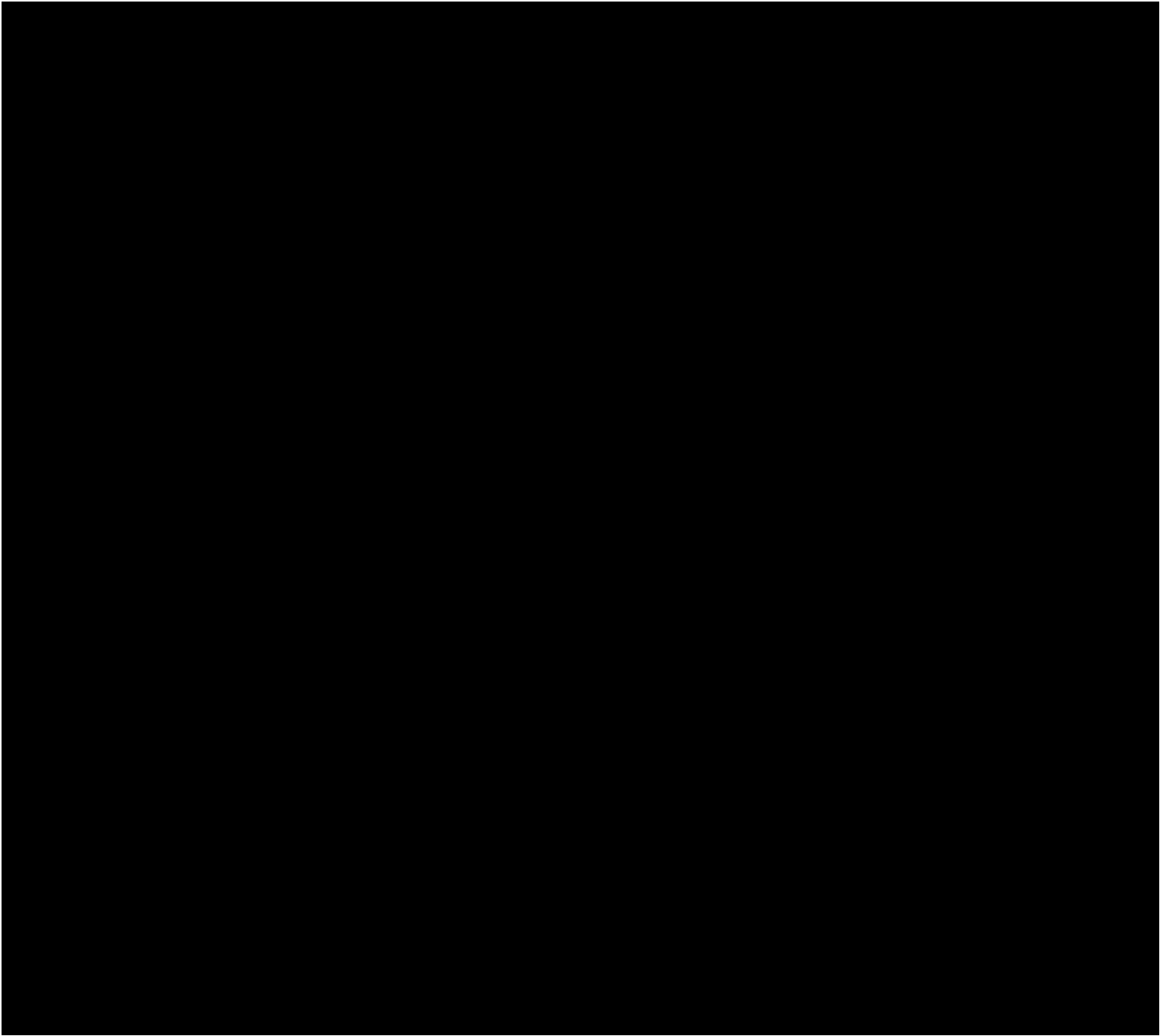


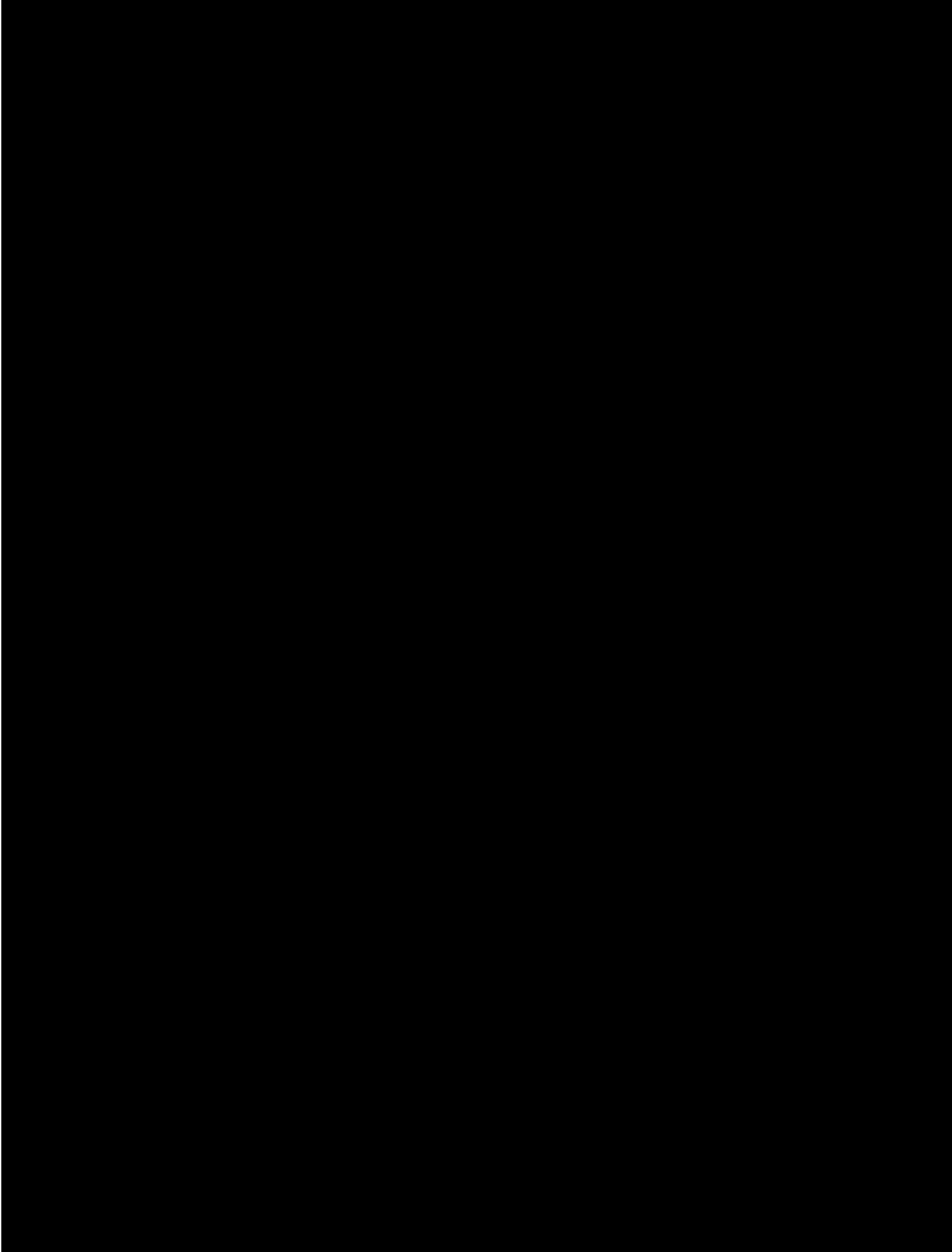


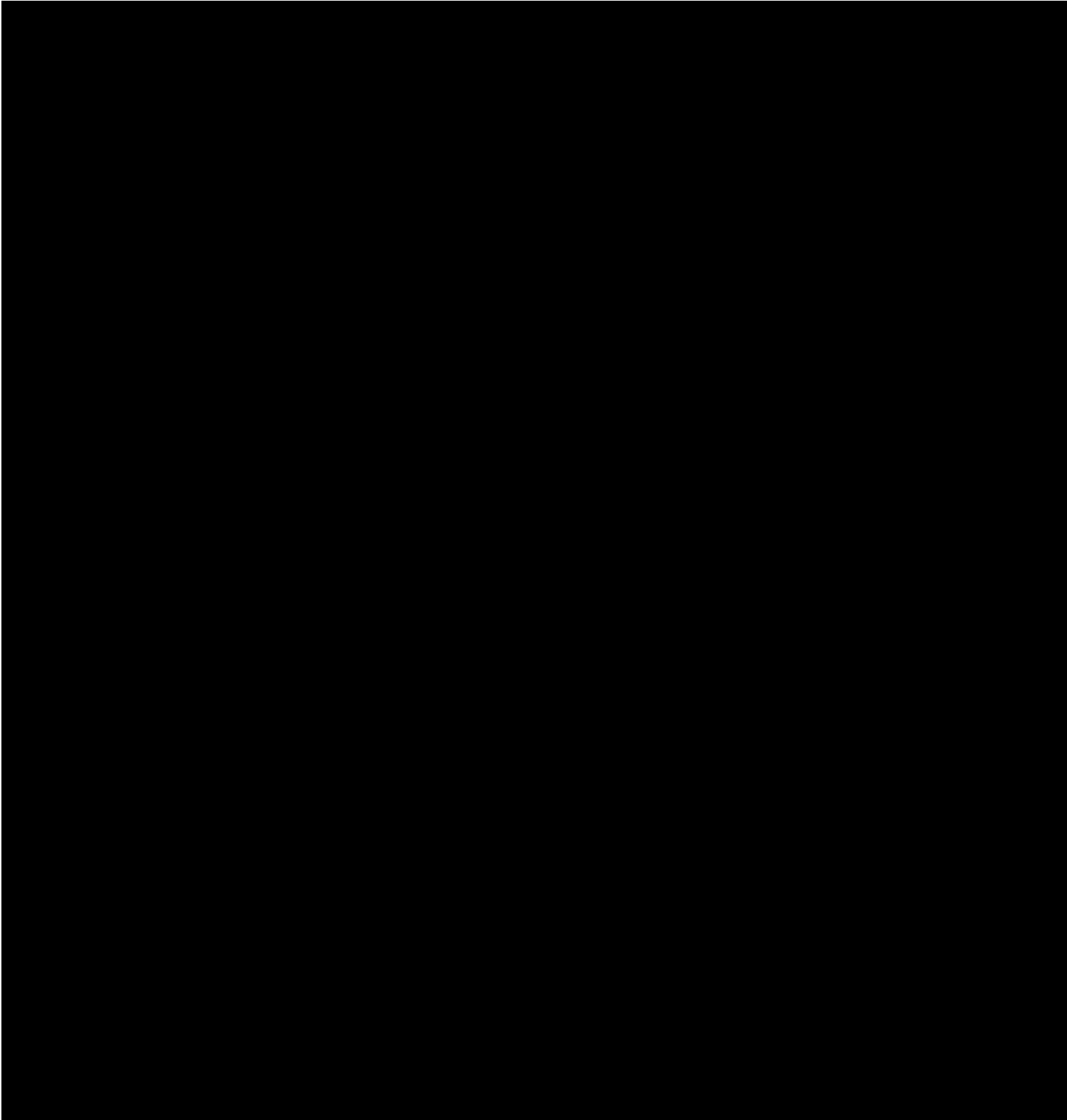












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